



Adobe Acrobat Reader

Finding Words

You can use the Find command to find a complete word or part of a word in the current PDF document. Acrobat Reader looks for the word by reading every word on every page in the file, including text in form fields.

To find a word using the Find command:

- 1. Click the Find button (**Binoculars**), or choose Edit > Find.
- 2. Enter the text to find in the text box.
- 3. Select search options if necessary: Match Whole Word Only finds only occurrences of the complete word you enter in the box. For example, if you search for the word *stick*, the words *tick* and *sticky* will not be highlighted.

Match Case finds only words that contain exactly the same capitalization you enter in the box.

Find Backwards starts the search from the current page and goes backwards through the document.

4. Click Find. Acrobat Reader finds the next occurrence of the word.

To find the next occurrence of the word, Do one of the following:

Choose Edit > Find Again Reopen the find dialog box, and click Find Again. (The word must already be in the Find text box.)

Copying and pasting text and graphics to another application

You can select text or a graphic in a PDF document, copy it to the Clipboard, and paste it into another application such as a word processor. You can also paste text into a PDF document note or into a bookmark. Once the selected text or graphic is on the Clipboard, you can switch to another application and paste it into another document.

Note: If a font copied from a PDF document is not available on the system displaying the copied text, the font cannot be preserved. A default font is substituted.



To select and copy it to the clipboard:

1. Select the text tool T, and do one of the following: To select a line of text, select the first letter of the sentence or phrase and drag to the last letter.

To select multiple columns of text (horizontally), hold down Ctrl+Alt (Windows) or Option (Mac OS) as you drag across the width of the document.

To select a column of text (vertically), Hold down Ctrl+Alt (Windows) or Option+Command (Mac OS) as you drag the length of the document.

To select all the text on the page, choose Edit > Select All. In single page mode, all the text on the current page is selected. In Continuous or Continuous – facing mode, most of the text in the document is selected. When you release the mouse button, the selected text is highlighted. To deselect the text and start over, click anywhere outside the selected text. The Select All command will not select all the text in the document. A workaround for this (Windows) is to use the Edit > Copy command. Choose Edit > Copy to copy the selected text to the clipboard.

2. To view the text, choose Window > Show Clipboard

In Windows 95, the Clipboard Viewer is not installed by default and you cannot use the Show Clipboard command until it is installed. To install the Clipboard Viewer, Choose Start > Settings > Control Panel > Add/Remove Programs, and then click the Windows Setup tab. Double-click Accessories, check Clipboard Viewer, and click OK.



1	[REPORT OF ACTION TAKEN IN CLOSED SESSION
2	ON FEBRUARY 27, 2007, BEGINS ON PAGE 119.]
3	
4	
5	
6	
7	SUP. YAROSLAVSKY, CHAIRMAN: THE MEETING OF THE BOARD OF
8	SUPERVISORS IS NOW IN SESSION. GOOD MORNING, DON.
9	
10	SUP. KNABE: GOOD MORNING.
11	
12	SUP. YAROSLAVSKY, CHAIRMAN: EVERYBODY PLEASE RISE FOR THE
13	INVOCATION AND THE PLEDGE OF ALLEGIANCE. THE INVOCATION WILL
14	BE LED BY DR. E. W. MCCALL, PASTOR OF ST. STEPHEN MISSIONARY
15	BAPTIST CHURCH IN LA PUENTE AND THE PLEDGE WILL BE LED BY
16	ALBERT SMITH, FORMER CORPORAL, UNITED STATES MARINE CORPS,
17	RECENTLY RETURNED FROM SERVICE IN IRAQ. DR. MCCALL.
18	
19	DR. E. W. MCCALL, SR.: SHALL WE PRAY? OH, GOD, WE COME,
20	THANKING YOU FOR THIS DAY. WE GRANT WE PRAY THAT YOU'LL
21	GRANT THIS BODY THE ALTRUISTIC SPIRIT AS THEY, THE BOARD OF
22	SUPERVISORS, SEEK THE HIGHEST GOOD FOR THIS COUNTY. WE THANK
23	YOU NOW FOR THOSE WHO HAVE WORKED SO HARD AND THEY SEEK TO
24	GIVE THEMSELVES AND SACRIFICE IN THESE DAYS. WE PRAY. AMEN.
25	



- 1 ALBERT SMITH: PLEASE JOIN ME FOR THE PLEDGE OF ALLEGIANCE. [
- 2 PLEDGE OF ALLEGIANCE]

3

4 SUP. YAROSLAVSKY, CHAIRMAN: SUPERVISOR MOLINA.

- 6 SUP. MOLINA: THANK YOU. IT'S MY HONOR THIS MORNING TO MAKE A
- 7 PRESENTATION OF A CERTIFICATE OF APPRECIATION TO PASTOR E. W.
- 8 MCCALL, SR. DR. MCCALL HAS SERVED AS PASTOR AS ST. STEPHEN
- 9 MISSIONARY BAPTIST CHURCH IN LA PUENTE SINCE 1970. OVER THE
- 10 DECADES, ST. STEPHENS HAS GROWN FROM A SMALL CHURCH INTO THE
- 11 AREA'S LARGEST AFRICAN-AMERICAN CONGREGATION. IT IS NOW A
- 12 THRIVING PLACE OF WORSHIP THAT INCLUDES A FAMILY LIFE CENTER,
- 13 A PRESCHOOL AND A YOUTH WING, FLOURISHING SUNDAY SCHOOL AND
- 14 BIBLE STUDY PROGRAMS, A HOMELESS MINISTRY AND A GOLDEN CIRCLE
- 15 MINISTRY, AMONG MANY OF ITS OFFERINGS. PASTOR MCCALL RECEIVED
- 16 HIS BACHELOR'S DEGREE FROM GRAMBLING STATE UNIVERSITY AND A
- 17 MASTER'S OF DIVINITY FROM THE AMERICAN BAPTIST SEMINARY OF THE
- 18 WEST IN BERKELEY. HE HAS PURSUED ADDITIONAL STUDIES AT
- 19 U.C.L.A., CAL STATE UNIVERSITY AND PEPPERDINE UNIVERSITY AS
- 20 WELL. IN ADDITION TO HIS MANY CHURCH RESPONSIBILITIES, PASTOR
- 21 MCCALL HAS BEEN VERY ACTIVE IN CIVIC AFFAIRS INCLUDING SERVING
- 22 AS A MEMBER OF THE BOARD OF TRUSTEES AT CAL STATE, RIVERSIDE,
- 23 SERVING AS A WEST COAST REGIONAL DIRECTOR OF THE S.B.C.
- 24 AFRICAN-AMERICAN FELLOWSHIP AND SERVING WITH THE GOLDEN GATE
- 25 THEOLOGICAL SEMINARY. HE HAS RECEIVED VARIOUS AWARDS



- 1 THROUGHOUT THE YEAR AND WE REALLY APPLAUD HIM FOR ALL THE WORK
- 2 THAT HE DOES, AS WELL AS LEADING HIS CONGREGATION. WE THANK
- 3 HIM SO MUCH FOR LEADING US TODAY IN OUR INVOCATION. [APPLAUSE
- 4]

5

6 SUP. YAROSLAVSKY, CHAIRMAN: SUPERVISOR ANTONOVICH.

7

- 8 SUP. ANTONOVICH: MR. CHAIRMAN, ALBERT SMITH, WHO LED OUR
- 9 PLEDGE OF ALLEGIANCE TODAY, SERVED IN THE UNITED STATES MARINE
- 10 CORPS, HE SERVED IN IRAQ, HE WAS A CORPORAL. HE'S ORIGINALLY
- 11 FROM NEW YORK AND NOW HE'S A STUDENT AT LOS ANGELES VALLEY
- 12 COMMUNITY COLLEGE AND HOPES TO GO INTO THE THEATRE. SO,
- 13 ALBERT, THANK YOU FOR COMING DOWN AND LEADING US IN THE PLEDGE
- 14 AND ALSO FOR SERVING OUR COUNTRY IN THE UNITED STATES MARINE
- 15 CORPS. [APPLAUSE]

16

- 17 SUP. YAROSLAVSKY, CHAIRMAN: THANK YOU. ALL RIGHT. BOARD
- 18 SECRETARY WILL CALL THE AGENDA.

- 20 CLERK SACHI HAMAI: GOOD MORNING, MR. CHAIRMAN, MEMBERS OF THE
- 21 BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE 6, PUBLIC
- 22 HEARINGS, ITEMS 1 THROUGH 5. ON ITEM NUMBER 3, AS INDICATED ON
- 23 THE SUPPLEMENTAL AGENDA, THIS ITEM IS RESCHEDULED TO THE
- 24 MEETING OF MARCH 27TH, 2007, TO MEET LEGAL NOTICE
- 25 REQUIREMENTS. AND ALSO ON ITEM 5, AS INDICATED ON THE AGENDA,



- 1 SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM BE CONTINUED
- 2 WITHOUT DISCUSSION TO MARCH 6TH, 2007. ON THE RE...

3

4 SUP. YAROSLAVSKY, CHAIRMAN: 5.

5

- 6 CLERK SACHI HAMAI: 5. ON THE REMAINING ITEMS, WE'LL HOLD THOSE
- 7 FOR THE PUBLIC HEARING. ADMINISTRATIVE MATTERS, BOARD OF
- 8 SUPERVISORS, ITEMS 6 THROUGH 15.

9

- 10 SUP. YAROSLAVSKY, CHAIRMAN: BEFORE ITEM 5, WHAT WAS THE OTHER
- 11 ONE?

12

13 **CLERK SACHI HAMAI:** ITEM NUMBER 3.

14

- 15 SUP. YAROSLAVSKY, CHAIRMAN: AND THAT IS RESCHEDULED FOR MARCH
- 16 27?

17

18 CLERK SACHI HAMAI: CORRECT.

19

- 20 SUP. YAROSLAVSKY, CHAIRMAN: ITEM 5 WE HAD CONTINUED BECAUSE AT
- 21 THE TIME THAT THAT ISSUE WAS COMING UP, WE THOUGHT WE WERE
- 22 ONLY GOING TO HAVE THREE PEOPLE HERE, SO, YEAH, NO, SO IT'S
- 23 ONLY A WEEK, IT'S NEXT WEEK. ALL RIGHT. I THINK IT'S ONLY A
- 24 WEEK. YEAH. OKAY. SORRY. ITEM 6 THROUGH...



CLERK SACHI HAMAI: ITEM 6 THROUGH 15.

2

- 3 SUP. YAROSLAVSKY, CHAIRMAN: MS. MOLINA MOVES, MR. KNABE
- 4 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

5

- 6 CLERK SACHI HAMAI: CHIEF ADMINISTRATIVE OFFICER, ITEMS 16 AND
- 7 17. ON ITEM 16, SUPERVISOR MOLINA AND A MEMBER OF THE PUBLIC
- 8 REQUEST THAT THIS ITEM BE HELD. ITEM 17 IS BEFORE YOU.

9

- 10 SUP. YAROSLAVSKY, CHAIRMAN: WE'LL HOLD THAT. KNABE MOVES,
- 11 ANTONOVICH SECONDS. UNANIMOUS VOTE.

12

13 CLERK SACHI HAMAI: PARKS AND RECREATION, ITEM 18 AND 19.

14

- 15 SUP. YAROSLAVSKY, CHAIRMAN: MOLINA MOVES, KNABE SECONDS.
- 16 UNANIMOUS VOTE.

17

18 CLERK SACHI HAMAI: PUBLIC HEALTH, ITEM 20.

19

- 20 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, MOLINA SECONDS.
- 21 UNANIMOUS VOTE.

- 23 CLERK SACHI HAMAI: PUBLIC SOCIAL SERVICES, ON ITEM 21, AS
- 24 INDICATED ON THE SUPPLEMENTAL AGENDA, THIS ALSO INCLUDES
- 25 SUPERVISOR KNABE'S RECOMMENDATION.



1

- 2 SUP. YAROSLAVSKY, CHAIRMAN: MR. KNABE MOVES, MR. ANTONOVICH
- 3 SECONDS. WITHOUT OBJECTION, UNANIMOUS VOTE.

4

- 5 CLERK SACHI HAMAI: MISCELLANEOUS COMMUNICATIONS, ITEMS 22 AND
- 6 23.

7

- 8 SUP. YAROSLAVSKY, CHAIRMAN: MOLINA MOVES, KNABE SECONDS.
- 9 UNANIMOUS VOTE.

10

- 11 CLERK SACHI HAMAI: ORDINANCES FOR ADOPTION, ITEMS 24 THROUGH
- 12 38.

13

- 14 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, KNABE SECONDS.
- 15 UNANIMOUS VOTE.

16

- 17 CLERK SACHI HAMAI: MISCELLANEOUS, ADDITIONS TO THE AGENDA
- 18 REOUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
- 19 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
- 20 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM
- 21 39-A.

22

- 23 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, MOLINA SECONDS.
- 24 UNANIMOUS VOTE.



- 1 CLERK SACHI HAMAI: ON ITEM 39-B, SUPERVISOR MOLINA REQUESTS
- 2 THAT THE ITEM BE HELD FOR AN AMENDMENT AND SUPERVISOR MOLINA
- 3 AND SUPERVISOR ANTONOVICH BOTH REQUEST THAT THIS ITEM BE
- 4 REFERRED TO CLOSED SESSION.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. LET'S HOLD IT FOR NOW. WE'LL
- 7 GO INTO CLOSED SESSION, BUT I DON'T KNOW ABOUT THE MOTION. YOU
- 8 WANTED TO DO THE MOTION BEFORE WE GO INTO CLOSED SESSION,
- 9 GLORIA, OR AFTERWARDS? ON 39-B?

10

11 SUP. MOLINA: (OFF-MIKE).

12

- 13 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. SO LET'S HOLD IT AND
- 14 WE'LL TAKE THAT UP.

15

16 CLERK SACHI HAMAI: 39-C.

17

- 18 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, KNABE SECONDS.
- 19 UNANIMOUS VOTE.

20

21 CLERK SACHI HAMAI: 39-D

22

- 23 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, KNABE SECONDS.
- 24 UNANIMOUS VOTE.



1 CLERK SACHI HAMAI: 39-E.

2

- 3 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, KNABE SECONDS.
- 4 UNANIMOUS VOTE.

5

6 CLERK SACHI HAMAI: 39-F.

7

- 8 SUP. YAROSLAVSKY, CHAIRMAN: ANTONOVICH MOVES, KNABE SECONDS,
- 9 UNANIMOUS VOTE.

10

- 11 CLERK SACHI HAMAI: ON 39-G, WE WILL HOLD THIS ONE FOR A
- 12 REPORT. AND, ON ITEMS CONTINUED FROM PREVIOUS MEETINGS FOR
- 13 FURTHER DISCUSSION AND ACTION BY THE BOARD, ON ITEM A-3, WE
- 14 WILL HOLD THIS ITEM FOR A REPORT, AND THAT THAT COMPLETES THE
- 15 READING OF THE AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS
- 16 BEGIN WITH SUPERVISORIAL DISTRICT NUMBER 3.

17

- 18 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. THERE ARE SOME
- 19 PRESENTATIONS THIS MORNING. SUPERVISOR KNABE.

- 21 SUP. KNABE: THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD. I
- 22 WOULD LIKE TO ASK PUBLIC AFFAIRS SPECIALIST FIRST CLASS SPRING
- 23 DEHAVILAND TO JOIN ME, AS WELL AS MAJOR JOSEPH CHIZMADIA.
- 24 TODAY WE ARE RECOGNIZING SPRING FOR HER 30 YEARS OF SERVICE TO
- 25 THE UNITED STATES COAST GUARD RESERVE. SHE HAS BEEN HONORED BY



- 1 THE DEPARTMENT OF DEFENSE FOR HER STELLAR LEADERSHIP AND THE
- 2 INTERNATIONAL CONTRIBUTIONS TO THE FIELD OF PUBLIC AFFAIRS AND
- 3 MEDIA AND COMMUNITY RELATIONS, AS WELL AS FOREIGN AND CULTURAL
- 4 AFFAIRS. AS THE UNITED STATES DEPARTMENT OF DEFENSE
- 5 INFORMATION SCHOOL INSTRUCTOR, SHE HAS RECEIVED FOUR
- 6 COMMENDATIONS AS GOING ABOVE AND BEYOND THE CALL OF DUTY AND
- 7 WAS HONORED AS THE CREATOR OF THE ANNUAL JOINT SERVICES SALUTE
- 8 TO THE UNITED STATES COAST GUARD. HER DISTINCTIVE UNITED
- 9 STATES COAST GUARD SEARCH AND RESCUE SKILLS AIDED HER
- 10 HELICOPTER CREW IN SAVING LIVES IN ALASKA, MICHIGAN, WISCONSIN
- 11 AND CALIFORNIA. FEARLESSLY, SHE WOULD DANGLE OUT THE DOOR ON
- 12 THE GUNNER'S BELT TO AID STRICKEN VICTIMS AS THE HELICOPTER
- 13 HOVERED OVER DISASTERS. SHE HAS BEEN RECOGNIZED AS THE
- 14 OUTSTANDING ENLISTEE OF THE YEAR, HAS EARNED SIX GOOD CONDUCT
- 15 MEDALS, SIX MERITORIOUS SERVICE MEDALS, A COAST GUARD UNIT
- 16 COMMENDATION MEDAL AND A SPECIAL OPERATIONS MEDAL. SO, ON
- 17 BEHALF MYSELF AND MY COLLEAGUES, WE WANT TO CONGRATULATE HER
- 18 AS WE CELEBRATE HER 30 YEARS OF SERVICE, TO WISH HER CONTINUED
- 19 GOOD THINGS TO HER AND HER FAMILY BUT I THINK WE THANK YOU ON
- 20 BEHALF OF THE CITIZENS OF LOS ANGELES COUNTY BUT ALSO THE
- 21 CITIZENS OF THE UNITED STATES OF AMERICA. SO, SPRING, THANK
- 22 YOU VERY MUCH. CONGRATULATIONS.

23

24 SPRING DEHAVILAND: THANK YOU. [APPLAUSE]



- 1 SUP. KNABE: NEXT, WE HAVE MAJOR JOSEPH CHIZMADIA IS BEING
- 2 RECOGNIZED FOR 21 YEARS OF EXEMPLARY SERVICE IN THE UNITED
- 3 STATES AIR FORCE. MAJOR CHIZMADIA HAS BEEN AWARDED
- 4 DISTINGUISHED FLYING CROSS AND AIR MEDAL WITH 13 CLUSTERS OF
- 5 BRAVERY AND VALOR AS A VIETNAM COMBAT PILOT AND A MERITORIOUS
- 6 SERVICE MEDAL FOR HIS OUTSTANDING SERVICE TO AMERICA. HE HAS
- 7 CONTINUED TO SERVE HIS COUNTRY AS A VOLUNTEER OFFICER AND
- 8 PILOT IN THE CALIFORNIA WING OF THE CIVIL AIR PATROL SEARCH
- 9 AND RESCUE ORGANIZATION. HE HAS ALSO TRAINED AND MENTORED OVER
- 10 100 PILOTS AND CONTINUES TO GIVE EVALUATIONS AND CERTIFIES
- 11 PILOT ON THE CIVIL AIR PATROL'S LIFE SAVING AND OPERATIONAL
- 12 READINESS. THE MAJOR HAS BEEN HONORED BY THE LOS ANGELES
- 13 CHAPTER OF THE AMERICAN RED CROSS AS A VOLUNTEER C.P.R. AND
- 14 FIRST AID INSTRUCTOR AND SERVES ON THE DISASTER RESPONSE TEAM
- 15 AS A GIVER OF RELIEF AND COMFORT TO THOSE IN NEED WITH
- 16 STRUCTURE FIRES, EARTHQUAKES OR OTHER DISASTERS. HE
- 17 PERSONIFIES THE UNITED STATES AIR FORCE MOTTO OF AIM HIGH AND
- 18 HIS LEADERSHIP IN COMMUNITY SERVICES EMBRACES THE AMERICAN
- 19 CORE VALUES OF SERVICE AND SUPPORT TO HIS FELLOW CITIZENS.
- 20 AND, AGAIN, WE WANT TO CONGRATULATE THE MAJOR FOR 21 YEARS.
- 21 THANK YOU ON BEHALF OF ALL OF OUR CITIZENS OF LOS ANGELES
- 22 COUNTY, OF THE CITIZENS OF THE UNITED STATES OF AMERICA AS
- 23 WELL, TOO. CONGRATULATIONS. [APPLAUSE]



- 1 SPECIALIST FIRST CLASS DEHAVILAND: THE COAST GUARD'S CORE
- 2 VALUES ARE HONOR, RESPECT AND DEVOTION TO DUTY AND I'VE BEEN
- 3 INVOLVED WITH THE MILITARY AND I LOVE THE VETERANS, I SUPPORT
- 4 THE VETERANS, SO, ON BEHALF OF ALL THE VETERANS THAT HAVE
- 5 SERVED OUR COUNTRY BEFORE, THAT HAVE DIED AND THOSE TROOPS
- 6 AROUND THE WORLD NOW, I WOULD JUST LIKE TO HAVE A MOMENT OF
- 7 HONOR AND SILENCE FOR THEM IN THEIR HONOR. THANK YOU. THANK
- 8 YOU, SUPERVISOR KNABE.

9

- 10 MAJOR CHIZMADIA: JUST THANK YOU VERY MUCH FOR THE HONOR AND I
- 11 FEEL VERY HUMBLED TO BE IN FRONT OF YOU TODAY AND IT'S MY
- 12 OPPORTUNITY TO CONTINUE TO SERVE THROUGH THE CIVIL AIR PATROL
- 13 AND THE COMMUNITY SERVICES THAT WE DO. THANK YOU. [APPLAUSE]

14

15 SUP. KNABE: THAT'S ALL I HAVE.

16

17 SUP. YAROSLAVSKY, CHAIRMAN: MR. ANTONOVICH.

- 19 SUP. ANTONOVICH: MR. CHAIRMAN, MEMBERS, WE'D LIKE TO WELCOME
- 20 JOHN GRIGGS FOR RECOGNITION OF HIS WORK AND DEDICATION WHILE
- 21 SERVING AS MY APPOINTEE TO THE COMMISSION ON H.I.V. HEALTH
- 22 SERVICES. HE'S A RESIDENT OF THE ANTELOPE VALLEY, RESIDES IN
- 23 LANCASTER. HE HAS MANY COMMUNITY AFFILIATIONS, INCLUDING
- 24 SERVING ON THE ANTELOPE VALLEY CONSUMER ADVISORY BOARD. IN
- 25 THAT ROLE, HE CHAIRED THE OUTREACH COMMITTEE AND SERVED AS AN



- 1 ADVOCATE FOR THE ANTELOPE VALLEY COMMUNITY. HIS RECORD IS
- 2 IMPRESSIVE WITH THE H.I.V./A.I.D.S. PROGRAMS IN THE VALLEY,
- 3 INSTRUMENTAL IN THE FIRST A.I.D.S. WALK FOR THE ANTELOPE
- 4 VALLEY, ACTIVE MEMBER OF THE NORTH COUNTY ALLIANCE ANTELOPE
- 5 VALLEY H.I.V./A.I.D.S. ALLIANCE, WHICH WORKS IN COLLABORATION
- 6 WITH THE HEALTHCARE PROVIDERS TO BETTER SERVE INDIVIDUALS
- 7 INFECTED WITH THIS VIRUS. IN JUNE OF 2003, I HAD APPOINTED
- 8 JOHN TO THE HEALTH COMMISSION'S H.I.V. HEALTH SERVICES
- 9 COMMITTEE. HE PROVIDED A GREAT DEAL OF INSIGHT AND SENSITIVITY
- 10 AND, WHILE HIS PRESENCE ON THE BOARD WILL BE MISSED, WE WANT
- 11 TO THANK HIM FOR HIS SERVICE TO THE COUNTY AND HE'S
- 12 ACCOMPANIED TODAY BY BRAND LAND, ANTHONY BRASSWELL, ROBERT
- 13 BUTLER AND CRAIG VINCENT JONES AND MARIO PEREZ. SO, JOHN,
- 14 THANK YOU FOR SERVING. SAY SOMETHING?

15

- 16 JOHN GRIGGS: I JUST WANT TO THANK YOU VERY MUCH. IT'S AN HONOR
- 17 TO BE HERE. I WANT TO THANK MICHAEL ANTONOVICH FOR SELECTING
- 18 ME ON TO SERVE AS HIS COMMISSIONER ON H.I.V. AND HEALTH
- 19 SERVICES. IT WAS AN HONOR TO DO THAT. I JUST HOPE THAT I WAS
- 20 ABLE TO BRING SOME KIND OF BETTER LIVING TO THE PEOPLE IN THE
- 21 ANTELOPE VALLEY THAT LIVE WITH H.I.V. AND A.I.D.S. THANK YOU
- 22 VERY MUCH, MR. ANTONOVICH, AND I NEED TO THANK YOU BECAUSE
- 23 YOU'RE THE ONE WHO MADE THIS ALL POSSIBLE. THANK YOU.



- 1 SUP. ANTONOVICH: THIS IS HIS FIANCE AND WE'RE HOPEFUL THAT THE
- 2 WEDDING IS THIS YEAR. OKAY? YOU KNOW, I DO WEDDINGS. GOOD TO
- 3 SEE YOU AGAIN. NOW, I WANT TO INTRODUCE A REMARKABLE PERSON.
- 4 NOW, THERE ARE A LOT OF PEOPLE AT HOME WATCHING ON TELEVISION
- 5 OR THOSE WHO ARE WATCHING ON THEIR COMPUTER SCREENS OR THOSE
- 6 WHO ARE LISTENING WHO FEEL THAT THEY CAN'T DO ANYTHING BECAUSE
- 7 THEY JUST DON'T HAVE THE ENERGY OR THEY THINK THEY MAY BE TOO
- 8 OLD. THIS IS A REMARKABLE LADY WHO, AT THE AGE OF 90, BOWLED
- 9 213 SCORE IN A BOWLING LEAGUE. KAZ MATSUDA'S STORY IN AMERICA
- 10 BEGAN MANY, MANY YEARS AGO BY ACCIDENT. HER FAMILY, WHILE ON
- 11 VACATION IN SAN FRANCISCO, MISSED THEIR BOAT BACK TO JAPAN
- 12 AND, AS A RESULT, SHE HAD TO STAY IN THE UNITED STATES AND SHE
- 13 DECIDED THEN TO EMBRACE AMERICA AS HER NEW HOME. HER FATHER
- 14 RELOCATED THE FAMILY TO THE FARM IN HAWTHORNE, WHERE HE GREW
- 15 AND SOLD SPANISH ONIONS. SHE ATTENDED GRAMMAR SCHOOL IN
- 16 HAWTHORNE AND LATER SHE WAS MARRIED AND HAD TWO CHILDREN.
- 17 SHE'S ALSO A FORMER BASEBALL PLAYER IN THE 1930S BY THE NAME
- 18 OF BABE OSHIKI. KAZ HAD NEVER BOWLED A GAME IN HER LIFE UNTIL
- 19 ONE FRUITFUL DAY WHEN HER HUSBAND WAS OUT AND SHE JOINED HER
- 20 FRIENDS AT THE LOCAL BOWLING ALLEY. ALTHOUGH SHE WAS
- 21 INEXPERIENCED, SHE CAUGHT THE BUG AND HER 10 GIRLFRIENDS MADE
- 22 IT A MONTHLY RITUAL TO GO TO THE LOCAL BOWLING ALLEY. SO SHE
- 23 BOWLED AT THE OLD TROJAN BOWLING ALLEY, ARLINGTON BOWLING
- 24 ALLEY, HOLIDAY BOWLING ALLEY, BEFORE ULTIMATELY SETTLING AT
- 25 THE MAR VISTA BOWLING ALLEY, WHERE SHE BOWLS ONCE A WEEK WITH



- 1 THE NIKKEI LADIES BOWLING LEAGUE. SO, ON TUESDAY, JANUARY
- 2 16TH, 2007, SHE BOWLED A 213 GAME, AN INCREDIBLE ACHIEVEMENT
- 3 BY ANYONE, ESPECIALLY THOSE WHO ARE IN THEIR 90S. HER JOURNEY
- 4 IS AN IMPORTANT ONE THAT TEACHES US ALL THAT IT IS NEVER TOO
- 5 LATE TO FOLLOW OUR PASSIONS AND TO BE INVOLVED, AND SHE'S HERE
- 6 WITH HER DAUGHTER, MARCY MATSUDA, WHO IS TAKING A PHOTOGRAPH
- 7 RIGHT NOW. AND LET ME GIVE FIRST-- THIS WAS IN THE RAFU SHIMPO
- 8 NEWSPAPER ON FRIDAY, JANUARY 19TH, HAS HER GETTING THE AWARD
- 9 AND NOW WE'RE GOING TO GIVE HER THE-- AS YOU CAN SEE, THIS IS
- 10 HER FORM RIGHT HERE. THIS IS A PICTURE OF HER BOWLING.
- 11 CONGRATULATIONS. [APPLAUSE]

12

13 SUP. ANTONOVICH: DO YOU WANT TO SAY SOMETHING?

14

15 KAZ MATSUDA: THANK YOU.

16

17 SUP. ANTONOVICH: THANK YOU. OKAY.

18

19 MARCY MATSUDA: YOU SPOKE AT MY COUSIN'S HUSBAND'S FUNERAL.

20

- 21 SUP. ANTONOVICH: OH, YEAH. HOW ARE YOU? GOOD TO SEE YOU. WELL,
- 22 CONGRATULATIONS.

23

24 MARCY MATSUDA: THANK YOU.



- 1 SUP. ANTONOVICH: OKAY. WHEN THE 300 GAME COMES, WE'LL DO
- 2 ANOTHER ONE. YOU'RE WELCOME. PROUD OF YOU. AND WE'RE GOING TO
- 3 WRAP UP, BECAUSE WE'RE COMING INTO THE EASTER SEASON, WE HAVE
- 4 LITTLE ERNIE, WHO IS A RABBIT, A LITTLE BOY RABBIT, HE'S EIGHT
- 5 WEEKS OLD. THIS IS ERNIE. AND HE'S LOOKING FOR A HOME. MANY
- 6 PEOPLE DON'T REALIZE, WE HAVE MANY RABBITS IN OUR ANIMAL
- 7 CONTROL SHELTERS AND MANY PEOPLE ADOPT THESE RABBITS EACH
- 8 YEAR, NOT JUST DURING THE EASTER SEASON BUT THROUGHOUT THE
- 9 YEAR. THEY MAKE VERY NICE PETS. MY TWO NIECES, MICHELLE AND
- 10 FRANCINE, HAD LITTLE RABBITS GROWING UP AS PETS, ALONG WITH
- 11 THE CATS AND THE DOGS, AND THEY GOT ALONG VERY WELL WITH
- 12 EVERYONE. SO HOW ARE YOU, ERNIE? ERNIE'S GOT A LITTLE WHITE
- 13 NOSE. SO ANYBODY WHO WOULD LOOK TO ADOPT ERNIE, CALL THE
- 14 TELEPHONE NUMBER (562) 728-4644 AND YOU IF WANT TO HAVE A LOT
- 15 OF LITTLE ERNIES, YOU GET TWO. IF YOU JUST WANT ONE, JUST GET
- 16 ONE ERNIE AND THAT WILL DO THE JOB. OKAY? DOES THAT OKAY? LOOK
- 17 AT THAT LITTLE NOSE. GIVE MY INTERN, BRETT ERICKSON, WHO HAS
- 18 DONE A GREAT JOB AND WE APPRECIATE ALL HIS SERVICE, AND HE'S
- 19 GOT A WONDERFUL MOTHER, WHO'S MY DEPUTY. WHY DON'T YOU GET IN
- 20 HERE, ALITA.

21

22 SUP. YAROSLAVSKY, CHAIRMAN: IS THAT IT?

23

24 SUP. ANTONOVICH: THAT'S IT.



- 1 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. I THINK I HAVE A COUPLE...
- 2 OKAY. WE HAVE TWO-- THREE PUBLIC HEARING ITEMS. WE'LL TAKE
- 3 THOSE UP NOW. SACHI, ITEM NUMBER 1?

4

- 5 CLERK SACHI HAMAI: BEFORE I GO TO ITEM NUMBER 1, ALL THOSE WHO
- 6 PLAN TO TESTIFY BEFORE THE BOARD, PLEASE STAND AND RAISE YOUR
- 7 RIGHT HAND TO BE SWORN IN. [ADMINISTERING OATH]

8

- 9 CLERK SACHI HAMAI: THANK YOU. ON ITEM NUMBER 1, THIS IS THE
- 10 HEARING ON THE ANNEXATION OF APPROVED TENTATIVE SUBDIVISION
- 11 TERRITORIES TRACT NUMBER 53618 TO COUNTY LIGHTING MAINTENANCE
- 12 DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
- 13 UNINCORPORATED ZONE, CHARTER OAK AREA AND THE LEVYING OF
- 14 ASSESSMENTS WITHIN THE ANNEXED TERRITORIES FOR STREET LIGHTING
- 15 PURPOSES FOR FISCAL YEAR 2007/2008. NO WRITTEN CORRESPONDENCE
- 16 WAS PRESENTED.

- 18 RANDINE RUIZ: MY NAME IS RANDINE RUIZ AND I AM A SENIOR CIVIL
- 19 ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I AM FAMILIAR
- 20 WITH THESE PROCEEDINGS FOR THE ANNEXATION TO LIGHTING
- 21 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
- 22 UNINCORPORATED ZONE AND THE LEVYING AND COLLECTION OF
- 23 ASSESSMENTS FOR TENTATIVE TRACT NUMBER 53618. IN MY OPINION,
- 24 TRACT NUMBER 53618 WILL BE BENEFITED BY THE ANNEXATION AND THE
- 25 SERVICE TO BE PROVIDED AND THE PROPOSED ASSESSMENTS HAVE BEEN



- 1 SPREAD IN PROPORTION TO BENEFIT. WE ARE ALSO RECOMMENDING THAT
- 2 YOUR BOARD ACCEPT THE NEGOTIATED EXCHANGE OF PROPERTY TAX
- 3 REVENUES FOR THE NONEXEMPT TAXING AGENCIES.

4

- 5 CLERK SACHI HAMAI: MR. CHAIRMAN, MEMBERS OF THE BOARD, IT
- 6 WOULD BE APPROPRIATE AT THIS TIME TO CLOSE THE HEARING, DIRECT
- 7 THE TABULATION OF THE BALLOTS AND TABLE THE ITEM UNTIL LATER
- 8 IN THE MEETING FOR THE TABULATION RESULTS AND ACTION BY YOUR
- 9 BOARD.

10

- 11 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. I SO MOVE. MOLINA SECONDS.
- 12 IT WILL BE HELD ON THE TABLE UNTIL THE TABULATION. THE PUBLIC
- 13 HEARING IS CLOSED.

14

- 15 CLERK SACHI HAMAI: ON ITEM NUMBER 2, THIS IS THE HEARING ON
- 16 THE ANNEXATION OF APPROVED TENTATIVE SUBDIVISION TERRITORIES,
- 17 TRACT NUMBER 48086 AND PARCEL NUMBER 60272 TO COUNTY LIGHTING
- 18 MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
- 19 UNINCORPORATED ZONE, SANTA CLARITA AND SAN GABRIEL AREAS AND
- 20 THE LEVYING OF ASSESSMENTS WITHIN THE ANNEXED TERRITORIES FOR
- 21 STREET LIGHTING PURPOSES FOR FISCAL YEAR 2007/2008.

- 23 RANDINE RUIZ: MY NAME IS RANDINE RUIZ AND I'M A SENIOR CIVIL
- 24 ENGINEER FOR THE DEPARTMENT OF PUBLIC WORKS. I'M FAMILIAR WITH
- 25 THESE PROCEEDINGS FOR THE ANNEXATION TO LIGHTING MAINTENANCE



- 1 DISTRICT 1687 AND COUNTY LIGHTING DISTRICT LLA-1,
- 2 UNINCORPORATED ZONE AND THE LEVYING AND COLLECTION OF
- 3 ASSESSMENTS FOR TENTATIVE TRACT NUMBER 48086 AND TENTATIVE
- 4 PARCEL MAP 60272. IN MY OPINION, THE TWO SUBDIVISION AREAS
- 5 WILL BE BENEFITED BY THE ANNEXATION AND THE SERVICE TO BE
- 6 PROVIDED AND THE PROPOSED ASSESSMENTS HAVE BEEN SPREAD IN
- 7 PROPORTION TO BENEFIT. WE ARE ALSO RECOMMENDING THAT YOUR
- 8 BOARD ACCEPT THE NEGOTIATED EXCHANGE OF PROPERTY TAX REVENUES
- 9 FOR THE NONEXEMPT TAXING AGENCIES.

10

- 11 CLERK SACHI HAMAI: MR. CHAIRMAN, MEMBERS OF THE BOARD, IT
- 12 WOULD BE APPROPRIATE AT THIS TIME TO CLOSE THE HEARING, DIRECT
- 13 THE TABULATION OF THE BALLOTS AND TABLE THE ITEM UNTIL LATER
- 14 IN THE MEETING FOR TABULATION RESULTS AND ACTION BY YOUR
- 15 BOARD.

16

- 17 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. I WILL SO MOVE AND IT'S
- 18 SECONDED BY MOLINA. THE PUBLIC HEARING IS CLOSED AND THE ITEM
- 19 WILL BE TABLED FOR TABULATION OF THE VOTE.

20

- 21 CLERK SACHI HAMAI: ON ITEM NUMBER 4, THIS IS THE HEARING ON
- 22 THE PROPOSED FEE INCREASE TO THE FIRE DEPARTMENT'S JUNIOR
- 23 LIFEGUARD PROGRAM FROM \$386 TO \$420, EFFECTIVE SUMMER OF 2007.
- 24 NO WRITTEN CORRESPONDENCE WAS PRESENTED ON THIS MATTER.



1 SUP. YAROSLAVSKY, CHAIRMAN: IS THERE ANYONE IN THE AUDIENCE

2 WHO WANTS TO BE HEARD ON ITEM NUMBER 3?

3

4 CLERK SACHI HAMAI: 4.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: I'M SORRY, NUMBER 4, I'M SORRY,
- 7 THANK YOU. ITEM NUMBER 4, IS THERE ANYBODY THAT WANTS TO BE
- 8 HEARD ON ITEM NUMBER 4? IF NOT, THE PUBLIC HEARING IS CLOSED.
- 9 MR. KNABE MOVES, I'LL SECOND. WITHOUT OBJECTION, UNANIMOUS
- 10 VOTE.

11

- 12 CLERK SACHI HAMAI: THAT COMPLETES THE PUBLIC HEARING MATTERS
- 13 UNTIL LATER IN THE MEETING.

- 15 SUP. YAROSLAVSKY, CHAIRMAN: LET ME ADJOURN IN THE MEMORY OF
- 16 SHARI KAHANE, A LONG-TIME RESIDENT OF OUR DISTRICT WHO
- 17 RECENTLY PASSED AWAY AFTER A LONG STRUGGLE WITH CANCER. SHE IS
- 18 SURVIVED BY HER HUSBAND, DR. MARK BASKIN, TWO SONS, JONATHAN
- 19 AND NATHANIEL, HER PARENTS, RABBI LEON AND PEPPY KAHANE AND A
- 20 BROTHER, STEVE. ALSO IT CAME TO MY ATTENTION LAST NIGHT THAT A
- 21 VERY ACTIVE RESIDENT OF OUR DISTRICT, ACTIVE IN THE BENEDICT
- 22 CANYON RESIDENTS ASSOCIATION, GORDON SMITH, PASSED AWAY IN A
- 23 TRAGIC ACCIDENT, A BOATING ACCIDENT IN ARGENTINA WHILE HE AND
- 24 HIS WIFE WERE ON VACATION. THE BOAT TOOK ON SOME WATER. HE
- 25 HELPED RESCUE AND ASSIST PEOPLE GETTING OFF THE BOAT. HE WAS



- 1 ONE OF THE LAST IF NOT THE LAST ONE ON THE BOAT WHEN THE BOAT
- 2 SANK AND HE PERISHED IN THE SINKING, SAVING THE LIVES OF THE
- 3 OTHER PASSENGERS. GORDON WAS VERY ACTIVE IN THE BENEDICT
- 4 CANYON COMMUNITY IN THE HILLSIDE AREA AND FIRE SAFETY LAND USE
- 5 ISSUES, GRADING ISSUES, A REAL LOSS TO THAT COMMUNITY. HE
- 6 PASSED AWAY ABOUT THREE MONTHS AGO. I ONLY LEARNED ABOUT THIS
- 7 LAST NIGHT, SO I WILL GET YOU THE INFORMATION BUT ASK THAT WE
- 8 ADJOURN IN HIS MEMORY. WITHOUT OBJECTION, UNANIMOUS VOTE. I
- 9 ALSO HAVE TWO ADJOURNING MOTIONS THAT SUPERVISOR BURKE HAS
- 10 ASKED ME TO INTRODUCE ON HER BEHALF. SHE'S IN WASHINGTON
- 11 TODAY. SHE ASKED THAT WE ADJOURN IN MEMORY OF JOSEPH BENNETT,
- 12 THE BROTHER OF TAX APPEAL BOARD APPOINTEE MALCOLM BENNETT WHO
- 13 PASSED AWAY ON FEBRUARY 16TH AFTER A LONG BATTLE WITH CANCER.
- 14 SHE ALSO ASKED THAT WE ADJOURN IN THE MEMORY OF JAMES (SONNEY)
- 15 LEWIS, A LONG-TIME RESIDENT OF THE OF THE SECOND DISTRICT AND
- 16 BROTHER OF COMMISSIONER ON AGING, RAY NEL LEWIS SIMMONS, WHO
- 17 PASSED AWAY ON FEBRUARY 15TH. SONNEY LEWIS WAS A LOS ANGELES
- 18 CITY PARKS AND RECREATION EMPLOYEE FOR MANY YEARS AND THOSE
- 19 ARE THE TWO THAT MS. BURKE ASKED THAT WE-- WITHOUT OBJECTION,
- 20 UNANIMOUS VOTE ON THOSE. WE HAVE ONE PUBLIC COMMENT-- PUBLIC--
- 21 MEMBER OF THE PUBLIC HELD, MR. BAXTER HELD...

23 CLERK SACHI HAMAI: ITEM NUMBER 16 AND SUPERVISOR MOLINA ALSO

24 HELD THAT ITEM.

25



1 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. WHY DON'T WE HEAR FROM

2 MR. BAXTER FIRST. GOOD MORNING, MR. BAXTER.

3

- 4 PETER BAXTER: GOOD MORNING, SIR. MR. CHAIRMAN, MEMBERS OF YOUR
- 5 HONORABLE BOARD, MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS
- 6 PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS RESPECTFULLY
- 7 SUBMITTED THAT CHIEF ADMINISTRATIVE OFFICER, MR. DAVID
- 8 JANSSEN, IS FACING A SIGNIFICANT CHANGE IN HIS
- 9 RESPONSIBILITIES, PENDING THE ORDINANCE BEING PREPARED BY THE
- 10 OFFICE OF THE COUNTY COUNSEL. OF IMMEDIATE CONCERN IS THE
- 11 HITHERTO SOLITARY RESPONSIBILITY OF THE CHIEF OF THE FIRE
- 12 DEPARTMENT FOR ALL MATTERS, INCLUDING TECHNOLOGY, AFFECTING
- 13 THE FIRE DEPARTMENT. AS SOON AS THE PENDING ORDINANCE IS
- 14 ADOPTED BY YOUR HONORABLE BOARD, A SECOND COUNTY OFFICER
- 15 BECOMES AT ONCE RESPONSIBLE FOR SUCH TECHNOLOGY BEING EMPLOYED
- 16 BY THE FIRE DEPARTMENT. SIMILARLY, IN TERMS OF THE REGISTRAR
- 17 OF ORDERS, THE PENDING PRESIDENTIAL ELECTION, BY DIRECT VOTE
- 18 OF THE ELECTORATE, BECOMES UNDER SCRUTINY WITH THE ELECTORAL
- 19 COLLEGE. THE CONSTITUTION STATES EXPLICITLY THAT THE PRESIDENT
- 20 SHALL BE ELECTED BY THE ELECTORAL COLLEGE AS A RESPONSIBLE
- 21 CONSTITUTIONAL AGENCY, SEPARATE FROM A DIRECT ELECTION AND THE
- 22 POLICIES CHOSEN BY THE CONGRESS, ALL OF WHICH IS RESPECTFULLY
- 23 SUBMITTED AND I THANK YOU, SIR, MR. CHAIRMAN.



- 1 SUP. YAROSLAVSKY, CHAIRMAN: THANK YOU, MR. BAXTER. ONE MORE
- 2 PERSON WANTS TO BE HEARD IS EMMANUEL SASOONES OR SASOONES.
- 3 GOOD MORNING.

- 5 EMMANUEL SASOONES: GOOD MORNING AND THANK YOU FOR GIVING ME
- 6 THE OPPORTUNITY TO DISCUSS MY ISSUE HERE. I AM EMMANUEL
- 7 SASOONES, THE PRESIDENT OF SINGLE COMPANY, THE CONTRACTOR OF
- 8 THE SPECIAL ENFORCEMENT BUREAU REPLACEMENT PROJECT, PHASE II.
- 9 DEAR HONORABLE BOARD MEMBERS, FURTHER TO A LETTER TO THE BOARD
- 10 OF SUPERVISORS DATED FEBRUARY 7TH, 2007, WE HAVE MADE A
- 11 SETTLEMENT AGREEMENT WITH THE COUNSEL OF LOS ANGELES, PUBLIC
- 12 WORKS, IN NOVEMBER 2006 AND IT WAS EXPECTED THAT THE BOARD
- 13 WOULD REVIEW THIS AGREEMENT IN THEIR MEETING ON DECEMBER 7TH,
- 14 2007-- 2006 AND SINGLE COMPANY INC. WILL BE PAID WITHIN A
- 15 COUPLE OF WEEKS. APPARENTLY, FOR SOME INTERNAL COUNTY
- 16 DISCUSSIONS AND INVESTIGATIONS, THIS ITEM IS STILL ON THE
- 17 BOARD AGENDA AND HAS NOT BEEN PROCESSED YET. AS MENTIONED
- 18 BEFORE AND ALSO REOUESTED FROM MISS GLORIA MOLINA'S OFFICE, WE
- 19 HAVE BORROWED AND PAID ALL THE SUPPLIERS AND SUBCONTRACTORS
- 20 FOR THIS PROJECT TO PREVENT ANY STOP PAYMENT PLACEMENT AGAINST
- 21 THIS PROJECT AND WE ARE PAYING MONTHLY HIGH INTEREST AND ALSO
- 22 OUR BOND IS NOT RELEASED YET. WE ARE NOT A BIG COMPANY. OUR
- 23 BUSINESS IS IN A VERY CRITICAL ECONOMICAL CONDITION AND WE
- 24 CANNOT WAIT MORE THAN THIS. WE DON'T DESERVE TO GET DESTROYED
- 25 FOR SOME ISSUES THAT WE ARE NOT PART OF IT. WE HAVE FINISHED



- 1 THIS PROJECT ON TIME AND UNDER VERY DIFFICULT AND HARSH
- 2 CONDITIONS AND WITHOUT OPENING THIS ISSUE, WE EXPECT TO GET
- 3 PAID ACCORDINGLY. IF THIS ISSUE GOES ON LIKE THIS, WE BELIEVE
- 4 THE COUNTY SHOULD COMPENSATE THE AMOUNT OF INTEREST THAT WE
- 5 PAY FROM JANUARY 1ST, 2007, UNTIL THE DATE WE GET PAID AND
- 6 ALSO THE COUNTY OF LOS ANGELES SHOULD COVER ALL THE DAMAGES
- 7 HAD OCCURRED TO OUR BUSINESS FOR THE DELAY IN PAYMENT DURING
- 8 AND AFTER PERFORMANCE OF THE PROJECT. THANKS FOR YOUR TIME AND
- 9 WE APPRECIATE YOUR HELP.

10

- 11 SUP. YAROSLAVSKY, CHAIRMAN: THANK YOU. ALL RIGHT. ANYBODY ELSE
- 12 WANT TO BE HEARD ON THIS ITEM FROM THE PUBLIC? IF NOT, THE
- 13 PUBLIC HEARING IS CLOSED. SUPERVISOR MOLINA?

- 15 SUP. MOLINA: THANK YOU. IT'S UNFORTUNATE THIS GENTLEMAN IS
- 16 CAUGHT IN THE MIDDLE OF THIS BUT THIS IS A VERY DISTURBING
- 17 SITUATION FOR ALL OF US. IN 2004, THE BOARD APPROVED THE
- 18 RELOCATION OF THE SPECIAL ENFORCEMENT BUREAU TO REFURBISH
- 19 BUILDINGS IN BISCALOO IN ORDER TO COMPLY WITH OUR EAST L.A.
- 20 CIVIC CENTER PLAN. THE PROJECT INCLUDED REFURBISHMENT OF
- 21 EXISTING BUILDINGS, INSTALLATION OF A PRE-ENGINEERED SERVICE
- 22 GARAGE AND GRADING ON THE PARKING LOT. THE SHERIFF ASKED TO
- 23 MANAGE THE PROJECT WITH C.A.O. OVERSIGHT AND THE BOARD
- 24 APPROVED THAT AND NOW, THREE YEARS LATER, WE ARE 6.5 MILLION
- 25 OVER BUDGET AND TWO YEARS BEHIND SCHEDULE. A PRELIMINARY



- 1 INVESTIGATION THAT WAS CONDUCTED BY MY STAFF INDICATES THAT
- 2 THERE WERE SEVERAL PROBLEMS WITH THE MANAGEMENT OF THE S.E.B.
- 3 PROJECT THAT CAUSED IT TO GET SO FAR OFF TRACK. THE PRINCIPAL
- 4 ISSUE THAT CAUSED THE DELAYS WAS THE WELL DOCUMENTED FACT THAT
- 5 A LANDFILL WAS LOCATED BELOW THE S.E.B. PROJECT. THE FACT THAT
- 6 THE-- THE FACT THAT THE LANDFILL WAS WELL DOCUMENTED IN THE
- 7 S.E.B. PROJECT STILL CAREENED OUT OF CONTROL IS EXTREMELY
- 8 TROUBLESOME FOR ME. COUNTY STAFF, THE C.A.O. AND ENVIRONMENTAL
- 9 HEALTH KNEW ABOUT THE PROBLEM AS FAR BACK AS NOVEMBER OF 2002
- 10 WHEN THE UNDERGROUND METHANE FIRE STARTED EMITTING AN
- 11 UNPLEASANT ODOR AND SMOKE THAT WAS VISIBLE FROM THE LANDFILL.
- 12 IN RESPONSE, THE C.A.O. HIRED AN ENVIRONMENTAL CONSULTANT TO
- 13 DEVELOP A METHANE MONITORING PLAN. THE PLAN WAS APPROVED BY
- 14 ENVIRONMENTAL HEALTH IN 2000-- IN JANUARY OF 2004 BUT WAS
- 15 NEVER IMPLEMENTED. THEN A SEPARATE CONSULTANT FOR THE S.E.B.
- 16 PROJECT COMPLETED A STUDY IN OCTOBER OF 2003. THE REPORT
- 17 IDENTIFIED THE LANDFILL BOUNDARIES AND RECOMMENDED VARIOUS
- 18 MITIGATION MEASURES. THE ENVIRONMENTAL DOCUMENT THAT THE BOARD
- 19 APPROVED FOR THAT PROJECT IN NOVEMBER OF 2004 ALSO IDENTIFIED
- 20 THE EXISTENCE OF A LANDFILL. HOWEVER, IT DID NOT INCLUDE THE
- 21 MITIGATIONS AT THAT TIME. GIVEN THE INFORMATION AND THE NUMBER
- 22 OF PROJECTS THAT THIS BOARD APPROVED IN RECENT YEARS ON THE
- 23 SAME HILL, THE LACK OF PROJECT OVERSIGHT IS EXTREMELY
- 24 DISTURBING. THE VARIOUS PROJECTS INCLUDE THE SHERIFF'S
- 25 ACADEMY, THE PISTOL RANGE, THE FIRE DEPARTMENT HEADQUARTERS



- 1 AND SYBIL BRAND. ALL OF THEM ARE LOCATED ON THE SAME HILL WITH
- 2 ALL THE SAME PROBLEMS. EACH OF THESE PROJECTS WERE PRESENTED
- 3 TO THE BOARD IN A PIECEMEAL FASHION AND THERE DOES NOT APPEAR
- 4 TO BE A PLAN ON HOW TO MANAGE THE PROJECTS, NOR HOW TO AVOID
- 5 THE IMPACTS TO THE SURROUNDING COMMUNITY. BASIC HEALTH AND
- 6 SAFETY ISSUES, SUCH AS METHANE MONITORING, HAVE NOT BEEN
- 7 ADDRESSED. IN ADDITION, THE LANDFILL ADDITIONAL HEALTH AND
- 8 SAFETY ISSUES THAT ARISE FROM THE ERODING HILL LOCATED BELOW
- 9 INTERNAL SERVICES DEPARTMENT HEADQUARTERS HAS NOT BEEN
- 10 ADDRESSED AS WELL. THIS HILL IS A HAVEN FOR CRIMINAL
- 11 ACTIVITIES, AN EYESORE TO THE COMMUNITY AND A RISK FOR FUTURE
- 12 SLIDES AND FLOODING FOR THE COMMUNITY THAT RESIDES BELOW. SO
- 13 I'VE BEEN EXTREMELY CONCERNED. I TALKED TO THE C.A.O., WE'VE
- 14 TALKED TO THE SHERIFF AND THIS PROJECT HAS TO GET BACK UNDER
- 15 CONTROL, SO I'M ASKING THAT WE MOVE FORWARD AND APPROVE ITEM
- 16 16, WHICH IS THE ESCALATING COST, AND THEN WE DIRECT THE
- 17 C.A.O. AND WE MONITOR HIM CLOSELY AS WELL TO PROVIDE AN UPDATE
- 18 ON THE METHANE MONITORING PLAN FOR THE EASTERN AVENUE HILL,
- 19 WHICH INCLUDES ALL THE PROTOCOLS, THE ASSIGNMENT OF
- 20 RESPONSIBILITY THAT WE PUT A NAME WITH THE PERSON WHO'S
- 21 SUPPOSED TO BE DOING WHAT THEY'RE SUPPOSED TO BE DOING AND
- 22 TIME LINES FOR IMPLEMENTING THE PLAN AND REPORT BACK WITHIN
- 23 THREE WEEKS, DIRECT THE C.A.O., DEVELOP A PLAN TO MANAGE ALL
- 24 THE CAPITAL PROJECTS LOCATED ON THE EASTERN AVENUE HILL
- 25 INCLUDING BUT NOT LIMITED TO THE FIRE HEADQUARTERS, THE SYBIL



- 1 BRAND PROJECTS AND REPORT BACK TO US WITHIN 45 DAYS. I'M ALSO
- 2 ASKING THAT WE DIRECT THE C.A.O. AND THE DEPARTMENT OF PUBLIC
- 3 WORKS TO PREPARE A PLAN FOR THE STABILIZATION AND THE
- 4 LANDSCAPING FOR THE SOUTH SIDE OF THE EASTERN HILL AVENUE
- 5 ABOVE WHICH THE INTERNAL SERVICES DEPARTMENT HEADQUARTERS IS
- 6 LOCATED AND REPORT BACK IN 45 DAYS. RIGHT NOW, THAT IS LAYERED
- 7 WITH A BUNCH OF PLASTIC THAT THIS IS FROM THE RAINS TWO YEARS
- 8 AGO AND IT'S TOTALLY UNACCEPTABLE THAT IT STAY IN THAT
- 9 FASHION. 5, THAT WE DIRECT THE SHERIFF AND THE C.A.O. TO
- 10 ASSESS THE NEED TO RELOCATE THE SHERIFF'S ACADEMY TO THE
- 11 BISCALOO CENTER AND REPORT BACK TO THE BOARD IN 60 DAYS AND,
- 12 FINALLY, THAT WE DIRECT THE AUDITOR-CONTROLLER, IN
- 13 CONSULTATION WITH THE DEPARTMENT OF PUBLIC WORKS, TO CONDUCT A
- 14 FULL ANALYSIS OF THE DELAYS AND THE DIFFICULTIES CONCERNING
- 15 THE COMPLETION AND THE RELOCATION OF THE S.E.B. THE REPORT
- 16 SHOULD INCLUDE AN ANALYSIS OF THE OVERALL MANAGEMENT OF THE
- 17 PROJECT BY THE COUNTY AND THE ROLE OF EACH CONSULTANT
- 18 CONTRACTED TO PROVIDE EXPERT RECOMMENDATIONS ON ANY AND ALL
- 19 ENVIRONMENTAL CONCERNS INVOLVED WITH THE PROJECT AND REPORT
- 20 BACK TO THE BOARD WITHIN 60 DAYS. THIS REALLY REQUIRES A LOT
- 21 OF DETAIL AND MONITORING BECAUSE THERE'S SO MANY CONSULTANTS,
- 22 THERE'S SO MANY PLAYERS, THERE'S SO MANY DEPARTMENTS THAT ARE
- 23 INVOLVED IN THIS AND IT'S A PERFECT EXAMPLE OF HOW EVERYTHING
- 24 CAN JUST GET TOTALLY OUT OF CONTROL BECAUSE SOMEBODY FEELS
- 25 SOMEBODY ELSE IS DOING IT AND THEY'RE REALLY NOT. SO THAT'S



- 1 WHY I HAVE PUT ALL OF THOSE DETAILS IN THIS MOTION BECAUSE I
- 2 THINK THE C.A.O. NEEDS TO CONTROL THIS. HE'S THE ONLY ONE THAT
- 3 HAS THE OVERSIGHT OVER ALL OF THE DEPARTMENTS, FOR THE MOST
- 4 PART, AND SEE IF WE CAN GET SOME MANAGEMENT PLAN AS TO HOW TO
- 5 BRING IT ALL BACK INTO CONTROL. THIS IS NOT A STABLE HILL BUT
- 6 WE HAVE MANY OF OUR OFFICES UP THERE, ARE VERY IMPORTANT,
- 7 ESSENTIAL SERVICES AND THESE PROJECTS SHOULD NOT GET OUT OF
- 8 CONTROL AS THEY HAVE IN THIS INSTANCE.

9

10 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT.

11

12 SUP. MOLINA: SO THAT IS MY MOTION.

13

- 14 SUP. YAROSLAVSKY, CHAIRMAN: I'LL SECOND IT. IS THERE ANY OTHER
- 15 DISCUSSION? IF NOT, WITHOUT OBJECTION, SO ORDERED.

16

- 17 SUP. MOLINA: I WANT TO THANK MY STAFF FOR THE WORK THAT THEY
- 18 DID IN THIS AREA AND I THINK THEY NEED TO CONTINUE TO DO MORE
- 19 WORK IN CONJUNCTION WITH THE C.A.O.'S OFFICE SO WE CAN PUT ALL
- 20 THE FACTS ON THE TABLE AND I'M SORRY ABOUT THIS GENTLEMAN
- 21 GETTING CAUGHT IN THE MIDDLE OF IT BUT THERE ARE VERY, VERY
- 22 DISTRESSING FACTS THAT NEED TO BE RESOLVED BEFORE WE'RE GOING
- 23 TO MAKE PAYMENTS TO MANY OF THE PEOPLE THAT WERE INVOLVED.



- 1 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. ITEM A-3 IS A REPORT FROM
- 2 DR. CHERNOF. HE INDICATES TO ME THAT HE DOESN'T NEED TO MAKE A
- 3 REPORT, IT REALLY IS JUST A QUESTION OF APPROVING THIS ITEM
- 4 DEALING WITH THE JURY SERVICE ISSUE, SO I THINK, UNLESS
- 5 ANYBODY WANTS TO DISCUSS IT, I'LL MOVE AND MR. KNABE-- MR.
- 6 KNABE MOVES, I'LL SECOND. UNANIMOUS VOTE ON ITEM A-3. SO
- 7 ORDERED. ITEM 39-G. I THINK THAT'S ALSO DR. CHERNOF, CORRECT?

9 **CLERK SACHI HAMAI:** CORRECT.

- 11 SUP. YAROSLAVSKY, CHAIRMAN: WE CAN ASK THE HEALTH DEPARTMENT
- 12 PEOPLE TO COME FORWARD.

8

10

- 14 DR. BRUCE CHERNOF: GOOD MORNING, SUPERVISORS. WE'VE PROVIDED
- 15 YOUR BOARD WITH A WRITTEN UPDATE OF THE DEPARTMENT'S WORK TO
- 16 DATE ANALYZING THE GOVERNOR'S HEALTHCARE REFORM PROPOSAL, AS
- 17 WELL AS THE OTHER PROPOSALS THAT HAVE BEEN BROUGHT FORWARD BY
- 18 OTHER ELECTEDS. IT IS CLEAR TO US THAT THE GOVERNOR'S PROPOSAL
- 19 IS THE ONE THAT IS MOST ROBUST WITH RESPECT TO INFORMATION AT
- 20 THIS POINT AND IS THE FOCUS OF OUR REPORT TO YOU ON THE 22ND.
- 21 THE KEY THINGS TO ACKNOWLEDGE IN THIS REPORT IS WE HAVE
- 22 COMPLETED AN INITIAL ASSESSMENT BASED ON OUR UNDERSTANDING OF
- 23 HOW THE COVERAGE WOULD WORK, OF WHAT WOULD HAPPEN TO OUR
- 24 CURRENTLY SERVED PATIENTS AND WHAT KIND OF COVERAGE THEY WOULD
- 25 ACTUALLY HAVE AND I THINK THE KEY THING, WHICH IS IN



- 1 ATTACHMENT "A", IS THE REFLECTION THAT THE 71% OF OUR PATIENTS
- 2 WHO ARE UNINSURED, THE VAST MAJORITY OF THOSE INDIVIDUALS
- 3 WOULD BE INSURED. SO, IN THIS NEW WORLD, ONLY 15% OF OUR
- 4 PATIENTS WOULD REMAIN UNINSURED AND THE VAST MAJORITY OF THOSE
- 5 WHO ARE INSURED WOULD QUALIFY FOR FULL SCOPE MEDI-CAL, 68% OF
- 6 ALL OF THOSE PATIENTS WHO WE CURRENTLY SERVE WOULD QUALIFY FOR
- 7 FULL SCOPE MEDI-CAL. OUR ANALYSIS AND PLANNING TO DATE HAS
- 8 BEEN BASED ON A FAIRLY LIMITED AMOUNT OF INFORMATION THAT'S
- 9 AVAILABLE, DESPITE ONGOING DIALOGUE WITH THE GOVERNOR'S STAFF
- 10 AND STAFF IN THE HEALTH DEPARTMENT. WE'RE USING ALL THE
- 11 AVAILABLE INFORMATION WE HAVE AND OUR PROJECTIONS PROBABLY
- 12 WILL CHANGE AS THE GOVERNOR'S HEALTHCARE PROPOSAL EVOLVES AND
- 13 WE'RE WAITING FOR ADDITIONAL DETAIL TO COMPLETE OUR ANALYSIS
- 14 BUT WHAT WE HAVE NOW IS A FOUNDATION TO PLAN FROM, AT LEAST
- 15 BASED ON OUR CURRENT UNDERSTANDING OF WHAT HAPPENS TO OUR
- 16 PATIENTS. WE HAVE, SINCE OUR LAST REPORT TO YOUR BOARD, MET
- 17 WITH THE GOVERNOR'S STAFF, CALIFORNIA DEPARTMENT OF HEALTH
- 18 SERVICES INDIVIDUALS AND UNION REPRESENTATIVES TO LOOK AT THE
- 19 GOVERNOR'S PROPOSAL IN SOME DETAIL AND I THINK WHAT IS CLEAR
- 20 FROM THOSE DISCUSSIONS IS AN UNDERSTANDING OF HOW CRITICAL THE
- 21 PUBLIC DELIVERY SYSTEM HERE IS IN LOS ANGELES COUNTY AND ITS
- 22 ROLE IN PROVIDING CARE TO CITIZENS OF THIS COUNTY AND THAT
- 23 THERE ISN'T SUFFICIENT RESOURCES IN THE HEALTHCARE DELIVERY
- 24 SYSTEM TO PROVIDE FOR ALL THE FOLKS IN LOS ANGELES COUNTY
- 25 WITHOUT THE PUBLIC DELIVERY SYSTEM AS PART OF THE SOLUTION. WE



- 1 FOCUSED ON TWO GUIDING PRINCIPLES WITH THE GOVERNOR'S OFFICE
- 2 AT THIS POINT. THE FIRST IS THAT OUR GOAL IS TO MAKE SURE THAT
- 3 WE HAVE A STABLE AND SUSTAINABLE HEALTHCARE DELIVERY SYSTEM AS
- 4 WE GO THROUGH THIS REFORM, PARTICULARLY FINANCIALLY STABLE AND
- 5 SUSTAINABLE AND THAT THAT IS ESSENTIAL TO THE DELIVERY SYSTEM
- 6 AS A WHOLE IN LOS ANGELES COUNTY, BOTH PUBLIC AND PRIVATE. AN
- 7 UNSTABLE PUBLIC SYSTEM IS VERY DAMAGING TO THE PRIVATE
- 8 HEALTHCARE DELIVERY SYSTEM HERE AS WELL. THE SECOND MAJOR
- 9 PRINCIPLE HAS BEEN TO FOCUS ON THE FACT THAT FUNDING HAS GOT
- 10 TO FOLLOW PRACTICE REALITY AND NOT JUST THEORIES, THAT IT'S
- 11 VERY IMPORTANT THAT FUNDING CANNOT BE REDUCED, REDIRECTED OR
- 12 CHANGED UNTIL IT'S DEMONSTRATED THAT THE COUNTY WORKLOAD IS
- 13 ACTUALLY REDUCED, REDIRECTED OR CHANGED IN A SIMILAR FASHION.
- 14 AND SO THAT, IF OTHER HEALTHCARE PROVIDERS ARE INVOLVED IN THE
- 15 PROVISION OF CARE FOR SOME OF OUR CURRENT PATIENT POPULATION,
- 16 THAT THEY ARE SEEING THOSE PATIENTS AT THE TIME THAT FUNDING
- 17 CHANGES. WE CONTINUE A VERY OPEN AND ROBUST DIALOGUE WITH THE
- 18 GOVERNOR'S OFFICE. WE HAVE RECEIVED, AS WELL AND IS ATTACHED
- 19 IN THIS DOCUMENT, ATTACHMENT "E", AN UPDATED SCHEDULE FROM
- 20 THEIR OFFICE ABOUT HOW THEY THINK FUNDING WOULD WORK. OUR
- 21 STAFF AND GARY WELLS IS HERE TO ANSWER ANY QUESTIONS YOU MAY
- 22 HAVE, IDENTIFIED A NUMBER OF QUESTIONS THAT ARE VERY UNCLEAR
- 23 TO US OF HOW THAT SCHEDULE WILL WORK AND WE'VE PROVIDED THOSE
- 24 QUESTIONS TO THE STATE. WE'RE WAITING FOR THEIR RESPONSES
- 25 BECAUSE WE THINK A THOUGHTFUL FINANCIAL ANALYSIS DRIVES A FAIR



- 1 BIT OF OUR PLANNING GOING FORWARD. WE'RE COMMITTED TO
- 2 REPORTING TO YOUR BOARD ON A REGULAR BASIS AS WE RECEIVE MORE
- 3 INFORMATION AND GUIDANCE AS TO WHAT WE SHOULD-- HOW WE SHOULD
- 4 APPROACH THE PROPOSAL. WE STILL VIEW THIS AS A VERY BOLD
- 5 REFORM AND AN IMPORTANT OPPORTUNITY TO PROVIDE FOR THE
- 6 UNINSURED AND TO STABILIZE OUR DELIVERY SYSTEM. GARY, DO YOU
- 7 HAVE ANYTHING YOU WANT TO ADD?

8

GARY WELLS: NOT AT THIS TIME.

- 11 SUP. YAROSLAVSKY, CHAIRMAN: I WAS-- I'LL HAVE A CONVERSATION
- 12 WITH YOU, NOT AT THE BOARD MEETING, ABOUT STRATEGIC ISSUES
- 13 WHICH I THINK YOU'VE ALREADY DISCUSSED INTERNALLY BUT, SUFFICE
- 14 IT TO SAY, I'M A LITTLE DISAPPOINTED THAT ALL WE HAVE IS AN
- 15 ANALYSIS TODAY AND QUESTIONS AND REALLY, AT LEAST IN THE
- 16 DOCUMENT AND MAYBE IT WAS INTENTIONAL, BUT IN A DOCUMENT, WE
- 17 DON'T HAVE A-- THIS IS NOT A STRATEGIC MEMORANDUM FOR US,
- 18 WHAT-- I'LL LET MS. MOLINA SPEAK FOR HERSELF. WHAT I ASKED YOU
- 19 FOR, AS YOU RECALL, WHEN WE MET IN MY OFFICE, WAS THE KINDS OF
- 20 THINGS WE OUGHT TO BE ENGAGING OUR STATE REPRESENTATIVES AND
- 21 THE GOVERNOR'S OFFICE ON AND I DO NOT BELIEVE THAT JUST SAYING
- 22 WE WANT TO BE HELD HARMLESS FINANCIALLY IS THE ONLY THING THAT
- 23 OUGHT TO BE ON OUR LIST-- ON OUR MENU OF OPTIONS BECAUSE WE
- 24 MAY TAKE THAT POSITION AND FIND OURSELVES STANDING ON THE
- 25 PLATFORM AFTER A TRAIN HAS LEFT THE STATION. WE MAY NOT. THE



- 1 GOVERNOR'S PROPOSAL MAY ALL OF ITS OWN WEIGHT, NOTHING MAY
- 2 HAPPEN IN SACRAMENTO. I DOUBT THAT'S GOING TO BE THE CASE THIS
- 3 YEAR BUT IT'S POSSIBLE. BUT I DON'T THINK, GIVEN OUR FINANCIAL
- 4 SITUATION IN THE HEALTH DEPARTMENT, AS I UNDERSTAND IT, THAT
- 5 WE'RE IN A POSITION TO BE SPECTATORS, BASICALLY, UNTIL WE SEE,
- 6 YOU KNOW, WHICH WAY THE ACTION BREAKS. AND WHAT I WAS HOPING
- 7 FOR, AND I'M STILL GOING TO INSIST ON IT, IS MORE SPECIFIC
- 8 STRATEGIC OPTIONS THAT WE CAN-- AND THAT WE OUGHT TO SHARE
- 9 WITH OUR STATE REPRESENTATIVES, THE KINDS OF THINGS THAT WE
- 10 NEED TO BE ON THE LOOKOUT FOR, THAT THEY NEED TO BE ON THE
- 11 LOOKOUT FOR AND NOT JUST DON'T HARM US FINANCIALLY. AS MUCH AS
- 12 THIS IS A FINANCIAL ISSUE, EVEN MORE THAN THE FINANCIAL ISSUE
- 13 ARE THE POLICY IMPLICATIONS, WHICH HAVE FINANCIAL IMPLICATIONS
- 14 AS WELL, BUT THE POLICY IMPLICATIONS IN THE GOVERNOR'S
- 15 PROPOSAL AND SEVERAL OTHER PROPOSALS THAT ARE FLOATING AROUND
- 16 UP THERE, AND THOSE POLICY DEBATES AND POLICY DECISIONS THAT
- 17 ARE MADE IN SACRAMENTO MAY OFFER US AN OPPORTUNITY, NOT JUST A
- 18 BURDEN, BUT AN OPPORTUNITY TO DO SOME RESTRUCTURING OF OUR
- 19 OWN. AND I DON'T BELIEVE THAT JUST SAYING-- I DON'T KNOW WHAT
- 20 MONEY FOLLOWING THE ACTION MEANS IN THIS CONTEXT, ESPECIALLY
- 21 SINCE OUR CONCERN, YOUR CONCERN, AS I UNDERSTAND IT, IS THAT,
- 22 IF PEOPLE ARE LEFT TO THEIR OWN CHOICE, AS WE KNOW, THE
- 23 PREPONDERANCE OF PEOPLE, IF THEY HAVE A CHOICE BETWEEN OUR
- 24 SYSTEM AND OTHER SYSTEMS, WILL GO TO THE OTHER SYSTEMS. WE
- 25 CERTAINLY KNOW THAT IN ONE OF OUR HOSPITALS. AND WE-- THE



- 1 QUESTION THAT WE NEED TO BE ASKING OURSELVES IS, IS THAT-- DO
- 2 WE WANT TO FIGHT THAT BATTLE? IS THAT WHAT-- ARE WE GOING TO
- 3 GO TO THE MAT ON THAT ISSUE WHEN THE GOVERNOR'S
- 4 ADMINISTRATION, INCLUDING THE SECRETARY OF HEALTH AND HUMAN
- 5 SERVICES, HAS I THINK MADE IT ABUNDANTLY CLEAR, BOTH IN HER
- 6 PUBLIC STATEMENTS AND IN PRIVATE CONVERSATIONS WITH SOME OF
- 7 US, THAT CHOICE IS ETCHED IN STONE VIRTUALLY IN HER MIND, SO
- 8 WE ARE NOT-- THERE'S NOTHING IN THIS MEMORANDUM THAT BEGINS TO
- 9 ADDRESS THE POLICY DEBATES THAT ARE GOING ON AND TO WAIT UNTIL
- 10 THE END OF MARCH TO START TO LOOK AT THAT I THINK COULD BE TOO
- 11 LATE. AND I WAS HOPING THAT YOU WOULD COME-- THAT YOU WOULD
- 12 HAVE MORE STRATEGIC-- NOT THAT THE FINANCIAL IS NOT IMPORTANT
- 13 AND THE ANALYSIS IS NOT IMPORTANT, THAT'S A PIECE OF THIS AND
- 14 IT'S A NECESSARY PIECE OF IT, BUT THAT YOU WOULD ALSO HAVE A
- 15 POLICY ANALYSIS AND, AS I SAID TO DAVID YESTERDAY, IF I RUN
- 16 INTO THE GOVERNOR THIS EVENING AND HE SAYS TO ME, "ZEV, WHAT
- 17 IS IT YOU-- HOW DO YOU FEEL ABOUT MY HEALTHCARE PROPOSAL AND
- 18 WHAT CAN WE DO TO MAKE SURE THAT THE COUNTY IS PROPERLY
- 19 INTEGRATED INTO IT?" I DON'T HAVE AN ANSWER TODAY AND THERE'S
- 20 NOTHING IN YOUR MEMO THAT GIVES ME AN ANSWER. WHAT WOULD I
- 21 TELL HIM? WELL, JUST-- CAN WE TALK ON MARCH 23RD AFTER I GET
- 22 ANOTHER REPORT? WE WON'T HAVE A REPORT ON MARCH 23RD THAT CAN
- 23 EVEN ADEQUATELY ANSWER THAT OUESTION. IF ANY OF US RUN INTO
- 24 THE SPEAKER OF THE ASSEMBLY OR THE PRESIDENT PRO TEM OF THE
- 25 SENATE IN THE NEXT 30 DAYS AND THEY SAY, "WHERE DO YOU STAND



- 1 ON THE HEALTH REFORM PROPOSALS THAT ARE FLOATING AROUND IN
- 2 SACRAMENTO?" WE HAVE NOTHING TO SAY. "IT'S BEING ANALYZED."
- 3 AND, I'M TELLING YOU, WE'VE GOT TO BE MORE PROACTIVE IN THAT.
- 4 THAT'S ALL I'M SAYING. AND I THINK YOU KNOW WHAT THE ISSUES
- 5 ARE. YOU DON'T HAVE TO HAVE EVERY "I" DOTTED AND EVERY "T"
- 6 CROSSED BUT YOU NEED TO AT LEAST IDENTIFY WHAT THE POLICY
- 7 ISSUES ARE THAT ARE EITHER LIKELY TO COME UP AND EITHER BITE
- 8 US IN THE BEHIND OR OFFER US AN OPPORTUNITY TO DO SOMETHING SO
- 9 THAT WE'RE AT LEAST INFORMED WHEN THINGS START TO MOVE AND,
- 10 WHEN THEY START TO MOVE MOVE, THEY'RE GOING TO MOVE MUCH
- 11 FASTER THAN IN 30-DAY INCREMENTS SO THAT WE'RE IN A POSITION
- 12 TO MOVE AND YOU'RE IN A POSITION, HAVING GOTTEN GUIDANCE FROM
- 13 US AND DIRECTION FROM US ON THESE MACRO POLICY ISSUES, TO
- 14 RESPOND APPROPRIATELY. RIGHT NOW, WE'RE MARCHING DOWN A ROAD,
- 15 BRUCE, IN MY JUDGMENT, OF WAITING AND SEEING WHAT HAPPENS. AND
- 16 YOU RUN A-- YOU AND WE RUN A HUGE RISK, IF WE WAIT LONG
- 17 ENOUGH, OF NOT BEING RELEVANT TO THE ACTION AND JUST TRYING TO
- 18 FIGHT A REAR GUARD ACTION AT THE VERY END. WE HAVE NOT BEEN
- 19 OVERLY SUCCESSFUL IN DOING REAR GUARD ACTIONS AT THE END. WE
- 20 HAD ONE OR TWO CELEBRATED VICTORIES AND A LOT OF DEFEATS. I
- 21 PREFER, ESPECIALLY SINCE WE'VE BEEN ASKED AND INVITED TO
- 22 ENGAGE, THAT WE HAVE SOME POLICY CONTRIBUTIONS-- OR
- 23 CONTRIBUTIONS TO MAKE ON THE POLICY FRONT. I THINK IT'S VERY
- 24 POSSIBLE-- LET ME ASK YOU. DO YOU THINK IT'S POSSIBLE THAT, IF
- 25 THE GOVERNOR'S PROPOSAL GOES FORWARD IN ANY ITERATION THAT IS



- 1 REMOTELY CLOSE TO WHAT HE PROPOSED, THAT OUR SYSTEM, OUR
- 2 HOSPITAL SYSTEM MIGHT SHRINK?

3

4 DR. BRUCE CHERNOF: THAT IS A POSSIBILITY, SUPERVISOR.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. DO YOU HAVE A-- ARE YOU
- 7 THINKING INTERNALLY ABOUT WHAT TO DO IN THE EVENT THAT THAT--
- 8 THAT WHATEVER IS DONE IN SACRAMENTO CAUSES US TO HAVE A
- 9 SMALLER SYSTEM?

- 11 DR. BRUCE CHERNOF: YES, WE ARE, SUPERVISOR. I THINK WE'VE
- 12 TRIED TO USE THE INFORMATION THAT'S AVAILABLE TO US TO
- 13 ANALYZE-- I UNDERSTAND YOUR POINT ABOUT COMING FORWARD WITH
- 14 STRONG POLICY PROPOSALS BUT WE'VE TRIED TO GAIN ENOUGH
- 15 KNOWLEDGE THAT THOSE POLICY PROPOSALS HAVE A BASIS TO MOVE
- 16 FORWARD AND WE ARE VERY CLOSE TO BEING ABLE TO BRING THOSE
- 17 FORWARD TO YOU. I THINK THE NEXT REPORT WILL CONTAIN THAT
- 18 INFORMATION FOR YOU BUT WE'VE TRIED-- GIVEN-- THE GOVERNOR'S
- 19 PROPOSAL, TO MY MIND, WAS VERY ROBUST IN THAT IT'S A 10-PAGE
- 20 DOCUMENT WITH A LOT MORE DETAIL THAN I THINK MANY PEOPLE WERE
- 21 EXPECTING. ON THE OTHER HAND, IT IS STILL VERY SKETCHY AT
- 22 POINTS IN TRYING TO ACTUALLY UNDERSTAND WHAT THEY WERE
- 23 PROPOSING HAS BEEN IMPORTANT TO OUR DEPARTMENT AS WE THINK
- 24 THROUGH WHAT THE POLICY IMPLICATIONS ARE. ONE OF THE THINGS I
- 25 THINK THAT IS IMPORTANT WHEN WE MAKE POLICY RECOMMENDATIONS IS



- 1 THAT WE HAVE A CLEAR UNDERSTANDING OF WHAT'S BEING PROPOSED SO
- 2 THAT THOSE POLICY RECOMMENDATIONS HAVE A RATIONAL BASIS, THAT
- 3 WE'RE NOT OUT THERE PROPOSING SOMETHING THAT DOESN'T MAKE
- 4 SENSE WITH OTHER ENTITIES LIKE OURSELVES THAT ARE FACING
- 5 SIMILAR SITUATIONS OR ACTUALLY REPRESENT A MISUNDERSTANDING OF
- 6 WHAT'S BEING PROPOSED. SO I HEAR YOU CLEARLY.

- 8 SUP. YAROSLAVSKY, CHAIRMAN: YEAH, I DON'T THINK YOU HEARD ME
- 9 CLEARLY BECAUSE I DIDN'T ASK YOU TO GIVE ME POLICY PROPOSALS
- 10 TO MAKE AT THIS TIME. WHAT I SAID WAS WE NEED A MENU OF
- 11 OPTIONS. FOR EXAMPLE, WHAT IS IT-- AND YOUR TEAM KNOWS, OUR
- 12 LEGISLATIVE TEAM KNOWS, MR. WELLS KNOWS, YOU KNOW, WHAT SOME
- 13 OF THE THINGS-- AND WE DON'T NEED TO GO INTO THEM IN DETAIL
- 14 HERE TODAY BUT THE KINDS OF THINGS THAT COULD SPIN OFF OF SOME
- 15 OF THESE PROPOSALS THAT WOULD BE ABSOLUTE -- AN ABSOLUTE DEATH
- 16 KNELL FOR US. WHATEVER THAT MAY BE, WE OUGHT TO BE IN A
- 17 POSITION TO SAY, IF THERE ARE THINGS THAT WE FEAR MAY EVOLVE
- 18 FROM SOME OF THESE PROPOSALS THAT ARE INIMICAL TO THE
- 19 INTERESTS OF THIS COUNTY, AND I DON'T MEAN THE COUNTY
- 20 BUREAUCRACY BUT TO OUR CLIENTS, TO THE UNINSURED OR TO THE
- 21 PEOPLE WHO WILL NOW BE INSURED, BUT OUR ABILITY TO PROVIDE,
- 22 THEN WE NEED TO KNOW WHAT THAT IS SO THAT WE CAN AT LEAST SAY
- 23 TO THE GOVERNOR'S PEOPLE OR TO THE SPEAKER OR TO OUR
- 24 DELEGATION, TO THE PRESIDENT PRO TEM, TO OUR SENATE
- 25 DELEGATION, "BE ON THE LOOKOUT FOR THIS." WE MAY NOT HAVE A



- 1 PROPOSAL SPECIFICALLY. WE'RE REALLY NOT IN A POSITION TO MAKE
- 2 SPECIFIC PROPOSALS. WE'RE NOT THE LEGISLATURE. THEY'RE GOING
- 3 TO INITIATE. BUT WE NEED TO BE ENGAGED IN IT SO THAT, IF
- 4 SOMETHING GOES HAYWIRE FROM OUR POINT OF VIEW, I MEAN, REALLY,
- 5 THAT IS ILL-ADVISED FROM THE POINT OF VIEW OF HEALTHCARE
- 6 DELIVERY IN THE BIGGEST COUNTY IN THE STATE, THAT WE'RE NOT
- 7 REACTING TO IT AFTER THE-- AFTER IT'S GONE THROUGH ONE HOUSE
- 8 OF THE SENATE AND IT'S GONE THROUGH 11:59 THE NIGHT THE
- 9 LEGISLATURE ADJOURNS AND WE'RE NOT IN A POSITION TO DO
- 10 ANYTHING. IT'S A LOT EASIER TO LAY THE GROUNDWORK NOW THAN IT
- 11 WILL BE IN JULY OR AUGUST OR SEPTEMBER, WHENEVER THEY ADJOURN.
- 12 AND, AS I SAY, THIS MAY ALL FALL APART AND THAT MAY MAKE SOME
- 13 PEOPLE HAPPY. I'M NOT SURE IT WOULD MAKE ME HAPPY. I DON'T
- 14 THINK ANY OF US KNOW ENOUGH ABOUT WHAT THE OUTCOME IS GOING TO
- 15 BE TO KNOW WHETHER WE'LL BE HAPPY OR UNHAPPY, BUT WE NEED TO
- 16 BE PREPARED IN THE EVENT IT DOESN'T FALL APART. AND, BY THE
- 17 WAY, IF IT DOES FALL APART, WE'VE GOT ANOTHER SET OF PROBLEMS,
- 18 DON'T WE? SO I REALLY-- ALL I'M SAYING, AND I'LL STOP WITH
- 19 THIS, DOING FURTHER FINANCIAL ANALYSIS BETWEEN NOW AND MARCH
- 20 23RD IS GREAT BUT IT'S NOT SUFFICIENT. IT'S NECESSARY BUT IT'S
- 21 NOT SUFFICIENT. WE NEED TO HAVE-- AND I KNOW YOU'VE HAD SOME
- 22 DISCUSSIONS ABOUT THIS INTERNALLY AND I DON'T THINK YOU SHOULD
- 23 BE RETICENT TO AT LEAST INTERNALLY HAVE SOME CONVERSATIONS
- 24 WITH US ABOUT WHAT ARE THE THINGS THAT WE WANT TO PUT HIGH ON
- 25 THE RADAR SCREEN FOR OUR REPRESENTATIVES IN SACRAMENTO AND THE



- 1 GOVERNOR'S OFFICE IN SACRAMENTO. AND I THINK THAT'S ABSOLUTELY
- 2 NECESSARY BECAUSE YOU WILL NEVER BE ON TIME. IF YOU'RE WAITING
- 3 FOR THAT SURGICAL MOMENT WHEN YOU THINK THEY'RE-- THAT YOU'RE
- 4 GOING TO GET A CALL FROM ARNOLD SCHWARZENEGGER SAYING, "DR.
- 5 CHERNOF, I WANT YOUR OPINION," AIN'T GOING TO HAPPEN. SO
- 6 YOU'VE GOT TO BE AHEAD OF HIS GAME AND AHEAD OF THE
- 7 LEGISLATURE'S GAME SO THAT THE TRAIN DOESN'T LEAVE THE STATION
- 8 BEFORE WE'RE ON IT. AND, YOU KNOW, WE HAVE ALL BEEN AROUND
- 9 LONG ENOUGH TO HAVE SEEN MANY OF THESE SITUATIONS HAPPEN AT
- 10 THE LAST MINUTE, THE LAST WEEK, NO COMMITTEE HEARINGS, NO
- 11 NOTHING AND SOME DEAL IS CUT BETWEEN THE LEADERSHIP AND OFF IT
- 12 GOES. WE NEED THE LEADERSHIP TO KNOW WHAT OUR FUNDAMENTALS
- 13 ARE. THE OTHER THING IS I WANT TO JUST REITERATE THIS ISSUE OF
- 14 THE SIZE OF OUR SYSTEM. I HOPE WE'RE NOT TAKING A POSITION
- 15 THAT ONE OF OUR IRONCLAD DEMANDS IS THAT, IF OUR SYSTEM IS
- 16 GOING TO SHRINK BY "X" PERCENT, THAT WE STILL WANT "Y"
- 17 PERCENT, THE PREVIOUS AMOUNT OF MONEY AND THAT THAT'S AN
- 18 INVIOLATE THING. THAT'S NOT GOING TO BE SUSTAINABLE. IT MAY BE
- 19 GREAT FOR US. WE HAVE A DEFICIT, A STRUCTURAL DEFICIT, BUT IT
- 20 WON'T BE SUSTAINABLE IN ANY DISCUSSION WITH ANY LEGISLATOR. I
- 21 CAN'T GO TO ANY OF MY REPRESENTATIVES AND I DON'T THINK ANY
- 22 MEMBER OF THIS BOARD CAN GO TO ANY OF THEIR REPRESENTATIVES
- 23 AND SAY, "THE SYSTEM IS GOING TO SHRINK BY 25% BUT DON'T TOUCH
- 24 OUR MONEY." I WOULDN'T LOOK KINDLY TO THAT IF I WAS IN THE
- 25 LEGISLATURE AND A SUPERVISOR CAME TO ME AND SAID THAT AND I



- 1 DON'T SEE THAT DISCUSSION MATURING IN ANY WAY. SO THAT-- WELL,
- 2 I'LL HAVE A FURTHER CONVERSATION BECAUSE THERE'S A LOT MORE
- 3 DETAIL THAT I WANT TO GO INTO AND I DON'T THINK IT'S NECESSARY
- 4 TO DO IT, TAKE THE TIME OF THE BOARD TO DO IT TODAY AND I'M
- 5 SURE EVERYBODY ELSE WILL DO THE SAME AND OTHERS WILL HAVE
- 6 COMMENTS TODAY BUT I'M NOT SATISFIED AT ALL WITH THIS REPORT,
- 7 COMPLETELY SATISFIED WITH THIS REPORT. IT'S FINE AS FAR AS IT
- 8 GOES BUT IT DOESN'T GO FAR ENOUGH. MR. KNABE.

- 10 SUP. KNABE: YEAH. I WOULD JUST ADD, I MEAN, I THINK THE MOST
- 11 IMPORTANT PART, AT LEAST WHEN WE LOOK FOR ANALYSIS AND I THINK
- 12 WHAT THE CHAIRMAN HAS INDICATED IS TRUE FOR ALL OF US, THEY DO
- 13 ASK US THIS QUESTION, YOU KNOW? IT COULD BE AT SOME EVENT THAT
- 14 WE'RE ATTENDING OR WHATEVER IT MAY BE AND THE REPORT COMES
- 15 BACK IN A SENSE THAT SAYS, YOU KNOW, "THIS IS WHAT WE NEED,"
- 16 OKAY? AND NOT AN OVER ANALYSIS IS WE'RE NOT GOING TO GET ALL
- 17 THE NUMBERS, WE'RE NOT GOING TO KNOW WHAT THE ULTIMATE IMPACT
- 18 IS BUT THERE'S CERTAINLY ENOUGH OUT THERE THAT WHAT'S GOOD FOR
- 19 US, WHAT'S BAD FOR US, WHAT IS A DEAL BREAKER FOR US, I MEAN,
- 20 ALL THOSE THINGS ARE IMPORTANT AND I THINK THAT'S WHAT I'M
- 21 LOOKING FOR IN THE INFORMATION WE'RE GETTING BACK SO THAT WE--
- 22 EVEN WITH THE UPDATES, WE CONTINUALLY GET THE TALKING POINTS
- 23 NECESSARY, THAT, WHEN WE'RE WITH THESE PEOPLE OR IF YOU NEED
- 24 TO US MAKE A PHONE CALL OR THE LEGISLATIVE PEOPLE, THAT WE'RE
- 25 PREPARED TO DO THAT, AND I JUST DON'T FEEL PREPARED, BASED ON



- 1 THE INFORMATION THAT WE RECEIVED THUS FAR, AND THEN WE
- 2 CONTINUE TO EVALUATE. I MEAN, THERE'S CERTAINLY DEAL POINTS
- 3 WITHIN THAT THAT MAY HAVE SOME SIGNIFICANT FINANCIAL VALUE,
- 4 MAYBE NOT, WE DON'T KNOW WHAT THAT DOLLAR AMOUNT MAY BE, BUT
- 5 WE KNOW THAT IT'S A CRITICAL ISSUE, PARTICULARLY IN THE
- 6 DELIVER WITHIN, YOU KNOW, OUR VERY LARGE SYSTEM. SO THAT'S,
- 7 YOU KNOW, THOSE ARE THE KIND OF THINGS THAT I'M LOOKING FOR
- 8 AND, AGAIN, I THINK, YOU KNOW, SORT OF AN OVER ANALYSIS THUS
- 9 FAR BUT, YOU KNOW, NOT IN THE FORMAT THAT, IF SOMEONE CALLED
- 10 US TODAY, THAT WE'D HAVE A DEFINITIVE ANSWER. TO SOME DEGREE,
- 11 I MEAN, JUST AT LEAST GENERIC IN ANY WAY THAT, YOU KNOW, THESE
- 12 ARE THE THREE THINGS OF WHAT WE'VE SEEN THUS FAR THAT ARE
- 13 CRITICAL TO US, THAT WILL WORK AND THESE ARE TWO THINGS THAT,
- 14 HEY, IF THIS HAPPENS, WE ARE IN, YOU KNOW, DEEP TROUBLE HERE
- 15 IN LOS ANGELES COUNTY. I MEAN, THOSE ARE THE KINDS OF POINTS
- 16 THAT WE NEED, I THINK.

17

18 SUP. YAROSLAVSKY, CHAIRMAN: ANYBODY ELSE? SUPERVISOR MOLINA?

- 20 SUP. MOLINA: WELL, I THINK THAT SUPERVISOR YAROSLAVSKY SAID
- 21 WE'RE VERY DISAPPOINTED IN THE REPORT. BUT, DR. CHERNOF,
- 22 YOU'RE RUNNING THE WHOLE SYSTEM AND MAYBE YOU'RE NOT THE
- 23 PERSON TO BE STRATEGIZING OUR LEGISLATIVE EFFORTS AND I THINK
- 24 MAYBE THAT'S THE DISCONNECT HERE AND I'M NOT SURE. I WAS UP IN
- 25 SACRAMENTO ON TUESDAY AND, SURE ENOUGH, I DID GET ASKED. I WAS



- 1 ASKED ON BOTH THINGS. I WAS ASKED ABOUT WHERE OUR POSITION WAS
- 2 ON THE GOVERNOR'S PROPOSAL, WHAT POSITION WE WERE GOING TO
- 3 TAKE, AND I WAS ASKED ABOUT OUR JUVENILE JUSTICE SYSTEM, AS TO
- 4 WHETHER WE WERE ACCEPTABLE TO THE GOVERNOR'S PLAN AND, OF
- 5 COURSE, YOU KNOW, I DID MY OWN POINT OF VIEW BUT THAT'S NOT
- 6 ENOUGH. I THINK THEY WERE WAITING AND PARTICULARLY OUR
- 7 DELEGATION, AND I HAD MENTIONED THIS TO DAVID, IS VERY NEW.
- 8 AND I DON'T WANT TO SAY THEY'RE VERY GREEN BECAUSE THEY'RE
- 9 NOT. THEY'RE EXPERIENCED FOLKS THAT HAVE BEEN WORKING ON A
- 10 LOCAL LEVEL, MANY PEOPLE WHO HAVE BEEN UP THERE AND AROUND THE
- 11 PROCESS FOR A LONG TIME AND ARE VERY ANXIOUS TO BE OUR
- 12 ADVOCATES, BUT WE'VE GOT TO GIVE THEM SOMETHING AND, RIGHT
- 13 NOW, WE DON'T HAVE THAT. AND, DR. CHERNOF, I DON'T MEAN TO BE
- 14 DISRESPECTFUL, YOU'VE GOT MORE THAN ENOUGH TO DO WITH
- 15 METROCARE ALONE, I MEAN, THAT JUST IS AN AMAZING THING, OF
- 16 TRYING TO GET THAT OFF THE GROUND AND SO ON, I THINK WHAT WE
- 17 NEED TO DO IS WHAT WE DID WHEN WE DID OUR WAIVER, IS WE HAVE
- 18 TO HAVE A SEPARATE TEAM THAT DOES NOTHING BUT THE LEGISLATIVE
- 19 ASPECTS OF THESE PROPOSALS. IDEALLY, WHAT WE WANT TO DO IS TO
- 20 HAVE A PLAN OR AN UNDERSTANDING OF WHAT IMPACT THEY'RE GOING
- 21 TO HAVE. AND WHEN YOU TALK ABOUT SHRINKING THE SYSTEM, THAT
- 22 MAKES ME NERVOUS BUT THAT IS TRUE. I MEAN, IF SHEILA KUEHL'S
- 23 BILL, WE COULD SELF-DESTRUCT. WE WOULD BE NEEDED, RIGHT? AND
- 24 THAT'S WHAT WE WOULD WANT, BECAUSE EVERYBODY WOULD BE SERVED
- 25 IF, IN FACT, IT WERE TO PASS AS SHE PROPOSED UNDER THE SINGLE



- 1 PAYER PLAN. BUT THAT'S WHAT WE DON'T HAVE HERE. WE DON'T HAVE
- 2 A PLACE OF RECOGNIZING THAT WE SHOULD BE IN A LEADERSHIP ROLE
- 3 ON SOME OF THESE ISSUES. WHY? BECAUSE, RIGHT NOW, WE ARE THE
- 4 LARGEST AND MOST SIGNIFICANT SAFETY NET IN CALIFORNIA. WE DO
- 5 IT ALL AND TO THE DETRIMENT OF OUR BUDGET, UNFORTUNATELY. AND
- 6 SO WHAT WE NEED TO DO IS THAT WE NEED TO LET THEM KNOW THAT WE
- 7 ARE VERY INTERESTED IN GOING OUT OF THE BUSINESS OF
- 8 HEALTHCARE. WE'LL DO OUR PUBLIC HEALTH RESPONSIBILITIES BUT,
- 9 VERY FRANKLY, WE NEED TO DEAL WITH ALL OF THE UNINSURED.
- 10 BEFORE, WE HAD A VERY DIFFERENT ARRAY OF SERVICES THAT WE WERE
- 11 PROVIDING BUT, VERY FRANKLY, NOW WE ARE THE SAFETY NET FOR THE
- 12 UNINSURED, WHICH IS GROWING IN NUMBER. AND IF THIS ISSUE IS
- 13 GOING TO BE ADDRESSED, THAT IS, THE ISSUE OF THE UNINSURED,
- 14 WHICH IS WHAT THE GOVERNOR PROPOSED, THEN WE NEED AN OUTLINE
- 15 AND AN OUTLINE OF LEADERSHIP AS TO HOW WE'RE GOING TO GET THEM
- 16 TO ACHIEVE THAT GOAL BECAUSE, IF HE ACHIEVE THAT GOAL, IT'S A
- 17 GOOD THING. NOT ABOUT THIS IS THE IMPACT ON US AND THIS IS
- 18 WHAT IT MEANS. NOW, WHAT THE GOVERNOR NEEDS TO UNDERSTAND IS
- 19 THE ASPECTS AND THE RESPONSIBILITY OF ACHIEVING THAT GOAL.
- 20 WHAT'S IT GOING-- WHAT DOES HE HAVE TO DO IN ORDER TO MAKE
- 21 SURE THAT NONE OF THE UNINSURED SHOW UP AT OUR DOOR, RIGHT?
- 22 BECAUSE THAT'S WHAT HE WANTS TO DO, THAT'S WHAT WE'D LIKE HIM
- 23 TO DO BUT I DON'T THINK THAT THAT STRATEGY IS BEING THOUGHT
- 24 ABOUT IN THAT RESPECT. WE'RE SORT OF IN THE MIND SET OF LET'S
- 25 PROTECT WHAT WE'VE GOT AND LET'S SEE HOW THAT WORKS, INSTEAD



- 1 OF LOOKING AT IT IN THE GOAL OF WHAT THEY WANT TO ACHIEVE. IF
- 2 THEY WANT TO ACHIEVE HEALTHCARE RESPONSIBILITY FOR EVERYONE IN
- 3 CALIFORNIA, WHICH WAS THE INITIAL PROPOSAL, WE SHOULD START
- 4 WORKING FROM A POINT OF LEADERSHIP. WE KNOW THE BUSINESS WELL
- 5 ENOUGH. WE KNOW EXACTLY WHAT IT'S GOING TO TAKE AND WE KNOW
- 6 THE BARRIERS TO PROVIDING THAT, IN MANY RESPECTS. CERTAINLY
- 7 NOT THE REVENUE ISSUES THROUGHOUT THE STATE BECAUSE WE BARELY
- 8 RELY AND WE KIND OF COBBLE OUR SYSTEM WITH WHATEVER MONEY WE
- 9 CAN GET IN ORDER TO MEET THE NEEDS OF THE UNINSURED. BUT WE DO
- 10 KNOW ABOUT THE DELIVERY OF HEALTHCARE TO THE UNINSURED AND WE
- 11 KNOW WHAT COULD WORK MORE EFFECTIVELY AND WHAT KINDS OF
- 12 THINGS. SO WE NEED TO PLAY A LEADERSHIP ROLE AND WE'RE NOT
- 13 DOING THAT. THE MEMO, UNFORTUNATELY, HAS A LOT OF DETAIL-- NOT
- 14 A LOT OF DETAIL-- HAS DETAIL ON WHAT IT MEANS FOR US BUT NOT
- 15 CLEARLY IN THE DIRECTION OF WHAT IT MEANS FOR THESE PROPOSALS,
- 16 WHETHER IT BE THE GOVERNOR'S PROPOSAL, WHETHER IT BE THE
- 17 SPEAKER'S PROPOSAL, WHETHER IT BE THE PRO TEM'S PROPOSAL OR
- 18 SENATOR KUEHL'S PROPOSAL. WHAT WE NEED TO UNDERSTAND IS WHAT
- 19 IS OUR GOAL? OUR GOAL, VERY FRANKLY, WOULD BE BETTER TO STAY
- 20 OUT OF THIS BUSINESS IF WE COULD, ALL RIGHT? FOR THE MOST
- 21 PART. WHY? BECAUSE OF THE ESCALATING NUMBER OF THE UNINSURED
- 22 THAT WE CAN'T SUSTAIN OR MAINTAIN. IF EVERYBODY WERE TO
- 23 PROVIDE COVERAGE AND IF THEY WANTED US TO MAINTAIN SOME LEVEL
- 24 OF PUBLIC HOSPITALS, WE COULD DO THAT BUT AT LEAST IT WOULD
- 25 HAVE A REVENUE SOURCE FOR THE UNINSURED, ACCORDING TO THOSE



- 1 PROPOSALS. OUR ANALYSIS HERE DOESN'T DEMONSTRATE THAT KIND OF
- 2 LEADERSHIP AND THAT'S WHAT WE SHOULD BE DOING AND WE HAVE
- 3 ENOUGH OPPORTUNITY WITH OUR LEGISLATIVE DELEGATION TO REALLY
- 4 CORRAL THEM AND BE A PART OF EXPLAINING HOW THESE SYSTEMS ARE
- 5 GOING TO AFFECT US. THE BIGGEST MISTAKE WE CAN MAKE IS, COME
- 6 MAY, JUNE, AS THEY START REALLY MOVING FORWARD ON THESE
- 7 PROPOSALS, IS TO SAY, WAIT A MINUTE, THAT'S GOING TO HURT US
- 8 BY 71 MILLION. UH OH, THAT'S GOING TO COST US 380 MILLION AND
- 9 THEN, BEFORE YOU KNOW IT, YOU START DROPPING THESE BIG NUMBERS
- 10 ON US AND IT SEEMS THAT WE ARE NAYSAYERS OR WE ARE OBSTACLES
- 11 TO THE GOVERNOR ACHIEVING HIS GOALS, TO THE SPEAKER OR THE PRO
- 12 TEM OR ANYONE ACHIEVING THE GOALS, WHICH THEY SAID THEY WANT
- 13 TO COVER THE MASSIVE UNINSURED IN THE STATE OF CALIFORNIA.
- 14 THAT'S WHY I SAID, EVEN THOUGH I'M A DIFFERENT PARTY, I
- 15 APPLAUD THE GOVERNOR'S EFFORTS IF THAT IS HIS GOAL. BUT IF HIS
- 16 GOAL IS ONLY, WELL, ONLY THOSE PEOPLE WHO, YOU KNOW, WORK SO
- 17 MANY HOURS A DAY-- I DON'T KNOW HOW HE'S GOING TO DEFINE WHO
- 18 THE UNINSURED ARE. WE KNOW WHO THE UNINSURED ARE. IT'S
- 19 EVERYBODY WHO SHOWS UP IN OUR FRONT DOOR. THAT'S WHO THEY ARE,
- 20 RIGHT? NOW YOU START DIVIDING IT UP AS TO WHO THEY ARE, THEN
- 21 IT BECOMES A DIFFERENT ISSUE BECAUSE, AT THE END OF THE DAY,
- 22 DR. CHERNOF, AS I UNDERSTAND, THEY MAY PROVIDE HEALTHCARE
- 23 COVERAGE TO ALL OF THE UNINSURED AS THEY DEFINE THEM, AS THEY
- 24 DEFINE THEM, AND WE END UP WITH ALL THESE PEOPLE THAT ARE,
- 25 QUOTE, NOT DEFINED AS THE UNINSURED AND THEY'RE STILL AT OUR



- 1 DOORSTEP WITHOUT THE REVENUE ATTACHED TO THEM. I DON'T HAVE TO
- 2 MENTION THE WORD "UNDOCUMENTED" BUT THAT IS ONE GROUP, RIGHT?
- 3 THAT IS ONE GROUP. AND SO WE NEED TO LOOK AT IT FROM WHO ARE
- 4 WE SERVING TODAY AND WHAT ARE WE DOING TODAY? AND, UNDER THESE
- 5 PROPOSALS, HOW COULD WE BASICALLY GET OUT OF THE SYSTEM
- 6 BECAUSE, YOU KNOW, IF, IN FACT, THE GOALS ARE TO PROVIDE
- 7 HEALTHCARE COVERAGE FOR ALL, TO PROVIDE AND ELIMINATE THE HUGE
- 8 UNINSURED POPULATION, WE SHOULD APPLAUD THAT BUT THEY NEED TO
- 9 KNOW WHAT IT'S GOING TO TAKE TO DO THAT. HOW DO YOU DEFINE WHO
- 10 ARE THE UNINSURED AND WHAT DOES THAT MEAN TO US? AND I DON'T
- 11 SEE THAT HERE AND I DON'T KNOW THAT IT'S UNDERSTOOD. NOW, I
- 12 KNOW THERE'S GOING TO BE A BATTLE AND PARTICULARLY WHEN I SAY
- 13 UNDOCUMENTED AS TO HOW THAT'S GOING TO GO DOWN AND I
- 14 UNDERSTAND THAT BUT I THINK PEOPLE NEED TO UNDERSTAND AND
- 15 RECOGNIZE THE KIND OF IMPACT THAT HAS. THEY MAY BE WORKING
- 16 VERY HARD, OUR DELEGATION MAY BE IN ONE POINT WORKING VERY
- 17 HARD TO RESOLVE THE UNINSURED ISSUE AND DEFINING IT AND DOING
- 18 ALL OF THAT. IN THE MEANTIME-- AND TAKING CARE OF REVENUE FOR
- 19 IT, IN THE MEANTIME, HERE WE ARE, WE WILL CONTINUE TO BE A
- 20 SAFETY NET FOR SOME OF THOSE PEOPLE THAT THEY LEFT OUT OF THE,
- 21 QUOTE, UNINSURED CATEGORY. WE NEED TO WORRY, DR. CHERNOF, AND
- 22 I DON'T MEAN TO BE-- AGAIN, I UNDERSTAND AND RESPECT YOUR ROLE
- 23 AS A MANAGER OF OUR HOSPITALS AND OUR HEALTHCARE SYSTEM. WHAT
- 24 WE NEED HERE IS A REAL STRATEGY. AND, DAVID, I HOPE THAT YOU
- 25 CAN HELP US WITH THIS IN PUTTING TOGETHER THE TEAM THAT WE



- 1 USED TO HAVE BEFORE, KNOCK, KNOCK, BECAUSE THIS IS NOT-- THESE
- 2 ARE NOT-- THIS IS NOT HELPFUL TO ME AND NO DIFFERENT THAN MR.
- 3 YAROSLAVSKY SAID, IF WE WERE ASKED, WE COULD SAY, "UH, I DON'T
- 4 KNOW" BUT I DO KNOW, UNDER THESE FIGURES, THAT IF YOU DO IT,
- 5 IF YOU INSURE-- IF YOU TAKE THE UNINSURED, YOU'RE ONLY GOING
- 6 TO LEAVE US WITH 15% OF THE UNINSURED. ISN'T THAT WHAT YOU
- 7 JUST SAID?

8

9 DR. BRUCE CHERNOF: YES.

10

11 SUP. MOLINA: AND IT'S GOING TO COST US \$717 MILLION.

12

13 DR. BRUCE CHERNOF: THAT'S ONLY A PARTIAL FIGURE.

- 15 SUP. MOLINA: I KNOW BUT ISN'T THAT A SHOCKING FIGURE TO
- 16 SOMEBODY? I MEAN, THAT'S WHAT YOUR REPORT SAYS TO ME. I MEAN,
- 17 MAYBE YOU CAN EXPLAIN IT TO ME BECAUSE I'M SITTING HERE, IT
- 18 SAYS THAT THE BIGGEST PRODUCTIVE CHANGE-- IS TO REDUCE THE
- 19 NUMBER OF UNINSURED POPULATION FROM 71% TO 15%. HALLELUJAH.
- 20 THAT IS A DAMN GOOD THING BUT HERE YOU PUT ON ATTACHMENT "E"
- 21 THAT IT'S A NET LOSS TO THE COUNTY OF \$717 MILLION. SO DO I
- 22 SAY THAT TO SOMEBODY? SOUNDS LIKE AN OXYMORON. I KNOW YOU CAN
- 23 EXPLAIN IT. I DON'T MEAN TO BE DISRESPECTFUL BUT DO YOU
- 24 UNDERSTAND WHY IT NEEDS TO BE PUT WITHIN THE CONTEXT OF THE
- 25 LARGER ISSUE AND THIS DOESN'T SUFFICIENTLY DO THAT FOR US?



1

- 2 DR. BRUCE CHERNOF: SUPERVISOR, I HEAR YOUR POINT CLEARLY. WE
- 3 HAVE THOUGHT A LOT ABOUT THESE POLICY QUESTIONS BUT MAYBE WE
- 4 HAVE BEEN TOO CAUTIOUS ABOUT BRINGING THEM FORWARD. WE HAVE
- 5 TRIED TO DO A THOUGHTFUL ANALYSIS OF WHAT THIS MEANS TO
- 6 ASSESS. TO YOUR POINT, SUPERVISOR MOLINA, BECAUSE IT WAS
- 7 REALLY GOOD ABOUT HOW MANY UNINSUREDS-- WHAT DOES IT REALLY
- 8 MEAN FOR US? WE'VE BEEN TRYING TO ENGAGE THE DATA ENOUGH TO BE
- 9 ABLE TO ANSWER THOSE OUESTIONS WELL, BUT I AM COMMITTED TO
- 10 WORKING WITH THE C.A.O.'S OFFICE, WE HAVE A GOOD POLICY TEAM,
- 11 I LOOK FORWARD TO BUILDING OUT THAT TEAM IF MR. JANSSEN HAS
- 12 SUGGESTIONS TO DO THAT AND WE WILL BRING POLICY-- THE POLICY
- 13 DISCUSSION BACK TO THIS BOARD. I HEAR YOU.

14

- 15 SUP. MOLINA: SO, MR. JANSSEN, MAYBE YOU AND LEELA CAN BE THE A
- 16 TEAM, I DON'T KNOW. WE REALLY DO NEED SOME HELP HERE.

17

18 C.A.O. JANSSEN: WELL...

19

- 20 SUP. MOLINA: AND I DON'T THINK WE SHOULD LEAVE IT WITH DR.
- 21 CHERNOF.

- 23 C.A.O. JANSSEN: WELL, WE'RE NOT LEAVING IT TO DR. CHERNOF AND
- 24 OUR LEGISLATIVE STAFF HAS BEEN ENGAGED FULLY IN THESE
- 25 DISCUSSIONS AND...



1
2 SUP. MOLINA: REALLY?

3

4 C.A.O. JANSSEN: YES, REALLY.

5

6 SUP. MOLINA: WHERE IS THEIR REPORT OR THEIR INFORMATION?

7

- 8 C.A.O. JANSSEN: THEIR REPORT IS NOT INCLUDED-- LOOK IT. IF
- 9 IT'S THE BOARD POLICY THAT WE GO OUT OF BUSINESS, THAT IS
- 10 GREAT. WE HAVE HONESTLY NOT APPROACHED IT FROM THAT
- 11 STANDPOINT. WE HAVE NOT. WE HAVE NEVER APPROACHED IT FROM THAT
- 12 STANDPOINT. WE'VE ALWAYS APPROACHED IT FROM THE COUNTY'S
- 13 OBLIGATION, 17,000 OBLIGATION AS THE SAFETY NET, WE PROVIDE
- 14 CARE TO PEOPLE WHO HAVE NO MONEY. SO, IF OUR PURPOSE NOW IS TO
- 15 ELIMINATE 17,000, SHIFT THE RESPONSIBILITY FOR THE PEOPLE WITH
- 16 NO MONEY TO THE STATE, WE CAN GIVE YOU A PLAN TO DO THAT.

17

18 SUP. MOLINA: THAT'S EXACTLY WHAT THE GOVERNOR ANNOUNCED.

19

- 20 C.A.O. JANSSEN: BUT, HONESTLY, WE HAVE NOT APPROACHED IT FROM
- 21 THAT STANDPOINT.

22

- 23 SUP. MOLINA: DAVID, THAT'S EXACTLY WHAT THE GOVERNOR
- 24 ANNOUNCED. 17,000...



- 1 C.A.O. JANSSEN: WELL, HE DID NOT ANNOUNCE THAT. HE LEFT A
- 2 PORTION OF PEOPLE, STARTING WITH THE UNDOCS BUT THERE WAS ALSO
- 3 GOING TO BE A FRICTIONALIZED PIECE, UP TO \$5,000, PEOPLE THAT
- 4 CAN'T AFFORD IT, THAT ARE STILL GOING TO COME TO OUR
- 5 FACILITIES. THAT NUMBER IS UNIDENTIFIED. WE CAN COME UP WITH
- 6 SOMETHING BUT HE ISN'T GOING TO PUT US OUT OF BUSINESS.

- 8 SUP. MOLINA: I KNOW HE'S NOT. I UNDERSTAND THAT. BUT YOU
- 9 UNDERSTAND THAT, AT THE SAME TIME, WE NEED TO LOOK AT IT
- 10 BECAUSE THAT IS THE PROMISE OF ALL OF THESE DISCUSSIONS AND SO
- 11 WE'RE NOT SITTING THERE SAYING, OH, LOOK, WE'RE STILL GOING TO
- 12 BE IN BUSINESS NO MATTER WHAT YOU DO AND WE NEED THIS MUCH
- 13 MONEY. AND I THINK THAT'S WHAT MR. YAROSLAVSKY WAS SAYING. WE
- 14 SHOULD START FROM THE PREMISE OF WHERE THEY'RE GOING, OR AT
- 15 LEAST THINK ABOUT IT IN THAT REGARD BECAUSE THEY REALLY THINK
- 16 THEY'RE SOLVING SOMETHING AND I WANT THEM TO SOLVE IT, OKAY?
- 17 BUT I THINK THAT THEY DON'T KNOW SOME OF THESE ASPECTS. NOW, I
- 18 DON'T KNOW WHO IS GOING TO BE IN THERE DUKING IT OUT FOR THE
- 19 UNDOCUMENTED, ALL RIGHT? OR HOW THEY'RE GOING TO LOOK AT IT. I
- 20 DON'T KNOW WHO THAT IS. BUT I DO THINK THAT WE NEED TO
- 21 RECOGNIZE THAT IF, IN FACT, THEY DON'T DEAL WITH THIS
- 22 POPULATION, AND IT'S ONLY A CERTAIN AMOUNT AND THIS 5,000 CAP
- 23 IS ON THERE AND ALL THESE KINDS OF THINGS, THAT'S THE KINDS OF
- 24 IMPLICATION THAT I THINK THAT OUR LEGISLATORS NEED TO KNOW AND



- 1 UNDERSTAND AS THEY START GOING THROUGH ALL OF THAT. AND THIS
- 2 DOESN'T TELL US AS YET.

3

4 C.A.O. JANSSEN: NO, IT DOES NOT, THAT'S CORRECT.

5

- 6 SUP. MOLINA: AND SO WHAT WE'RE SAYING IS WE NEED-- I MEAN,
- 7 TECHNICALLY, I'M SURE THAT MR. WELLS AND DR. CHERNOF KNOW
- 8 BETTER TECHNICALLY ALL THE ASPECTS OF IT BUT WE NEED A SET OF
- 9 TALKING POINTS, STRATEGY IDEAS OF HOW WE'RE GOING TO APPROACH
- 10 THIS BECAUSE THAT'S THE VERY BASICS OF WHAT THESE LEGISLATORS-
- 11 YOU DON'T GET A LONG TIME WITH A LEGISLATOR TO SIT THERE AND
- 12 DISCUSS THE NUANCES OF EXACTLY HOW WE'RE FUNDED AND WHAT
- 13 DOESN'T. YOU USUALLY GET ANYWHERE FROM 10 TO 15 MINUTES, IF
- 14 YOU'RE LUCKY, WITH THE SPEAKER TO TALK ABOUT KEY ISSUES AND
- 15 YOU'VE GOT TO LAY THEM ON THE TABLE QUICKLY AND MAKE YOUR
- 16 POINTS AS CLEARLY AS POSSIBLE, AND I GUESS THAT'S WHAT WE'RE
- 17 ASKING. WHAT IS OUR STRATEGY? HOW ARE WE GOING TO APPROACH
- 18 THIS? YEAH, THE IDEAL STRATEGY IS PUT US OUT OF BUSINESS. THAT
- 19 WOULD BE IDEAL. BUT WE KNOW THAT'S NOT GOING TO HAPPEN. THE
- 20 WORST THING WE COULD BE DOING IS GOING THE OTHER WAY AROUND
- 21 AND SAYING, IF YOU DO IT, IT'S GOING TO COST US THIS MUCH
- 22 MONEY AND THAT'S-- ONE OF THE ATTACHMENTS SAYS EXACTLY THAT.

- 24 C.A.O. JANSSEN: THAT ATTACHMENT ACTUALLY, SUPERVISOR, IS A
- 25 STATEWIDE FIGURE AND IT'S JUST TO TRY TO EXPLAIN THE WAY THE



- 1 STATE'S NUMBERS, THAT THEY-- THE ONLY NUMBERS WE HAVE DON'T
- 2 WORK, THEY DON'T MAKE ANY SENSE. THAT'S ALL THAT CHART IS.
- 3 IT'S NOT SAYING WE'RE GOING TO BE SHORT 17 MILLION.

- 5 SUP. MOLINA: I UNDERSTAND. BUT IT IS, AT THE SAME TIME, A--
- 6 THINK ABOUT IT. IT SAYS ON THERE THAT-- IT SAYS NET LOSS
- 7 DOLLARS TO THE COUNTY, THAT-- FROM 71 TO 15%. WE'VE GOT TO
- 8 FIGURE OUT HOW TO TELL THIS STORY A LITTLE DIFFERENTLY. THAT'S
- 9 ALL I'M SAYING. THAT'S PART OF ANY STRATEGY, POLITICALLY OR
- 10 LEGISLATIVELY. WE WANT THEM TO ACHIEVE THEIR GOALS. I APPLAUD
- 11 THE GOVERNOR, AS WELL AS THE PRO TEM AND THE SPEAKER, AND, OF
- 12 COURSE, SHEILA KUEHL, WHO HAS BEEN AT IT FROM THE DAY SHE GOT
- 13 THERE, TO PUT THIS ON THE TABLE BUT WE NEED TO BE THE LEADERS,
- 14 NOT THE PEOPLE REACTING. WE'VE BEEN DOING IT. WE HAVE BEEN
- 15 MAINTAINING A SAFETY NET, PROVIDING CARE FOR MANY MORE THAN
- 16 THE UNINSURED. I MEAN, WE PROVIDE QUALITY, SPECIALTY CARE FOR
- 17 PEOPLE WITH INSURANCE AND WE DO IT VERY, VERY WELL, SO WE
- 18 DON'T JUST PROVIDE FOR THE UNINSURED. WE ARE CAPABLE OF DOING
- 19 ALL OF THESE THINGS AND SO WE KNOW THE IMPACT. WE SHOULD BE IN
- 20 A LEADERSHIP ROLE OF HELPING THEM DESIGN WHAT THE IDEAL PLAN.
- 21 SURE, THE IDEAL PLAN IS GOING TO BE EXPENSIVE, CONTROVERSIAL,
- 22 BUT WE NEED TO BE A PART OF IT, WE NEED TO BE A PART OF THE
- 23 LEADERSHIP THAT SITS FOR THE CALIFORNIA HOSPITAL ASSOCIATION
- 24 AND TALKS ABOUT THE LEADERSHIP ROLE THAT WE'RE TALKING ABOUT.
- 25 WE SHOULD BE A PART OF WORKING WITH CALIFORNIA MEDICAL



- 1 ASSOCIATION AND TAKING A LEADERSHIP ROLE AS TO HOW TO PROPOSE
- 2 THIS. WE SHOULD BE A PART OF THE LEAGUE OF CITIES. WE SHOULD
- 3 BE A PART OF THE COUNTIES AND ALL OF IT. L.A. COUNTY SHOULD BE
- 4 PLAYING THE LEADERSHIP ROLE, THE INTERFACE, THE ONE THAT GIVES
- 5 THEM THE BRIEFING AND THE WHOLE-- BECAUSE THERE'S NO OTHER
- 6 COUNTY THAT DOES IT LIKE WE DO. SAN DIEGO CAN'T TELL THEM
- 7 BECAUSE THEY DON'T DO IT LIKE WE DO IT. WE PROVIDE THAT SAFETY
- 8 NET. ORANGE COUNTY DOESN'T DO IT, SANTA BARBARA DOESN'T DO IT.
- 9 WE DO IT. ALAMEDA COUNTY DOES SOME OF IT, PROBABLY AS MUCH AS
- 10 WE DO, BUT THAT'S WHY I THINK WE HAVE AN OPPORTUNITY TO PLAY
- 11 THIS ROLE AND BE ESSENTIALLY HELPFUL. AT THE END, IT MAY NOT
- 12 PASS, IT MAY NOT GO ANYWHERE BUT I THINK WE NEED TO BE IN THE
- 13 LEADERSHIP ROLE BECAUSE WE'VE DONE IT ALL. BUT IT DOES NEED TO
- 14 TURN AROUND AND WORK ON SOME KIND OF A STRATEGY. WE NEED THAT
- 15 "A TEAM" BACK LIKE WE HAD IT FOR THE WAIVER, WORKING EVERY
- 16 SINGLE DAY, GETTING PEOPLE BRIEFED, GETTING THEM INFORMED. I
- 17 THINK WE REALLY HAVE A KEY OPPORTUNITY TO PLAY AN UNBELIEVABLE
- 18 LEADERSHIP ROLE AND WE SHOULD TAKE ADVANTAGE OF THAT BECAUSE
- 19 WE KNOW THIS BUSINESS AND WE KNOW IT WELL, ITS PITFALLS AS
- 20 WELL SOME OF ITS SUCCESSES. WE ALSO PROVIDE QUALITY CARE FOR
- 21 PEOPLE EVERY SINGLE DAY SO WE NEED TO TAKE THAT ROLE AND I
- 22 KNOW, DR. CHERNOF, I DON'T MEAN TO DISMISS YOU FROM IT BUT
- 23 YOU'VE GOT ENOUGH WORK TO DO IN TRYING TO MANAGE IT AND
- 24 HOPEFULLY YOU SHOULD HAVE THE ""A TEAM"" REPORTING TO YOU ON A
- 25 REGULAR BASIS AS TO WHAT THAT STRATEGY IS. SO I THINK WE NEED



- 1 TO DEVELOP THAT, DAVID. I THINK IT'S SO SERIOUS, IT'S REALLY
- 2 IMPORTANT BECAUSE WE NEED TO DEVELOP THESE POSITIONS QUICKLY.
- 3 THE SAME THING. I WAS ASKED ABOUT THE WHOLE JUVENILE JUSTICE
- 4 ISSUE AND SAYING, "WELL, HOW ARE YOU GUYS GOING TO DO IT? DO
- 5 YOU THINK YOU CAN ACCEPT ALL OF THOSE" AND I'M GOING, "WAIT,
- 6 WAIT A MINUTE, WE'RE NOT THERE YET, WE'RE HAVING ENOUGH ISSUES
- 7 AS IT IS BUT WE'RE GOING TO GET BACK TO YOU." THEY WANT TO
- 8 KNOW WHAT'S GOING ON BECAUSE THEY'RE VERY INTERESTED IN BEING
- 9 OUR ADVOCATES AND ASSISTING US IN THAT AREA AND, VERY FRANKLY,
- 10 THIS IS SUCH A COMPLEX SYSTEM. I MEAN, MANY OF OUR OWN FOLKS
- 11 DON'T KNOW EXACTLY HOW IT WORKS. THE BUDGET HERE IS ALWAYS AN
- 12 ELUSIVE THING AND I'M IMPRESSED WITH MR. WELLS WITH NUMBERS
- 13 THAT COME AND CHANGE ALL OF THE TIME BUT THAT'S BECAUSE
- 14 THEY'RE ALWAYS CHANGING AND IT'S VERY TROUBLESOME. BUT, AT THE
- 15 SAME TIME, WE NEED TO SIMPLIFY IT, MAKE IT UNDERSTANDABLE,
- 16 READABLE, COMMON SENSE OF WHAT SOME OF THE PITFALLS ARE
- 17 WITHOUT LOOKING IN, BEING-- SAYING YOU'VE GOT TO PROTECT US OR
- 18 COVER US AS WE MOVE FORWARD BECAUSE, IDEALLY, WHAT WE WANT IS
- 19 THE SAME GOAL THAT THE GOVERNOR EXPRESSED AND ALL THE OTHERS
- 20 HAVE BEEN EXPRESSING AND THAT IS HEALTHCARE COVERAGE FOR
- 21 EVERYONE, BRINGING DOWN THE NUMBER OF THE UNINSURED OR THOSE
- 22 PEOPLE THAT ARE GETTING-- AND PROVIDING QUALITY CARE. HOW IT
- 23 GETS DISCUSSED, HOW IT'S GOING TO BE DESIGNED, ALL OF THOSE
- 24 LITTLE DETAILS, WE SHOULD BE A PART OF IT. WE SHOULD BE THERE
- 25 RIGHT ON THE SPOT AND LET THEM KNOW HOW WE FEEL. THAT'S THE



- 1 KIND OF MEMO I WAS SORT OF HOPING TO GET. IT'S REALLY NOT
- 2 THERE YET BUT NOT IMPOSSIBLE TO GET TO. WE STILL HAVE TIME
- 3 BUT, PRETTY SOON, IN THE NEXT MONTH OR TWO, IT'S GOING TO
- 4 START MOVING REAL, REAL FAST AND YOU REALLY HAVE TO BE UP
- 5 THERE MOVING QUICKLY. YOU'RE NOT GOING TO HAVE ENOUGH TIME TO
- 6 GIVE LEGISLATORS A HALF HOUR DISCUSSION AS TO WHERE TO GO AND
- 7 WHAT TO DO BECAUSE THE NUANCES ARE GOING TO BE MOVING SO VERY
- 8 QUICKLY AND THE CHANGES GOING ON. SO I WANT TO SEE IF WE COULD
- 9 GET MORE. AND I DON'T KNOW-- DAN-- I WAS UP THERE WITH DAN ON
- 10 TUESDAY AND HE'S UNBELIEVABLY HELPFUL BUT I DON'T KNOW WHO
- 11 HE'S TALKING TO IN SENATOR PERATA'S OFFICE AND WHO HE'S
- 12 TALKING TO IN SPEAKING NUNEZ'S OFFICE OR WHO THE KEY PEOPLE
- 13 ARE BECAUSE I KNOW I DID NOT KNOW WITH REGARD TO SOME OF THESE
- 14 HEALTHCARE PROPOSALS. I THINK WE NEED THAT. HERE YOU HAVE YOUR
- 15 ADVOCATES AS WELL. WE WOULD LOVE TO GO UP THERE AND BE A PART
- 16 OF THAT TEAM IN TRYING TO MAKE IT HAPPEN IN THE BEST INTERESTS
- 17 OF L.A. COUNTY BUT WE DON'T HAVE THAT AS YET, SO WE'VE GOT TO
- 18 GET THERE.

19

- 20 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. I WOULD JUST ADD-- MIKE,
- 21 YOU'RE NEXT-- WE DO HAVE THE TEAM. THEY'VE JUST GOT TO BE
- 22 USED, AND-- EXCUSE ME? YOU'RE SHAKING YOUR HEAD?

23

24 C.A.O. JANSSEN: YEAH, I'M SHAKING MY HEAD.



- 1 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. WELL, WE DO HAVE THE
- 2 TEAM AND...

3

- 4 C.A.O. JANSSEN: AND THE TEAM IS BEING USED. THAT WAS MY
- 5 COMMENT.

6

7 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. ALL RIGHT.

8

- 9 C.A.O. JANSSEN: AND WE DO HAVE NOT PRODUCED WHAT YOU WANT AND
- 10 WE UNDERSTAND THAT.

11

- 12 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT, FINE. I MISREAD YOUR
- 13 BODY LANGUAGE.

14

- 15 C.A.O. JANSSEN: NO, NO, NO, NO. NO. THE TEAM IS BEEN USED.
- 16 WE DIDN'T GIVE YOU WHAT YOU'RE LOOKING FOR. I THINK WE KNOW
- 17 WHAT YOU'RE LOOKING FOR. THERE ARE SOME COMPLEXITIES TO IT
- 18 THAT NEED TO BE TALKED ABOUT BUT I GOT IT.

- 20 SUP. YAROSLAVSKY, CHAIRMAN: NO DOUBT ABOUT IT. NO DOUBT ABOUT
- 21 IT. AND I DON'T THINK ANYTHING THAT ANY OF US HAVE SAID IS
- 22 LOOKING FOR THE SILVER BULLET. WE'RE LOOKING FOR THE OPTIONS
- 23 AND EVEN A DISCUSSION ON 17,000, OKAY, WHICH SUPERVISOR MOLINA
- 24 JUST ALLUDED TO. WHEN WE MET, WE TALKED ABOUT 17,000. AT LEAST
- 25 WE OUGHT TO UNDERSTAND WHAT THE 17,000 IMPLICATIONS ARE FOR



- 1 US, ONE WAY OR THE OTHER, BECAUSE WE MAY HAVE TO CONFRONT THAT
- 2 ISSUE. ANYWAY, I UNDERSTAND AND I WON'T BELABOR IT. MR.
- 3 ANTONOVICH.

4

- 5 SUP. ANTONOVICH: THE-- HOW DOES THIS IMPACT OUR-- LET'S SAY
- 6 THE GOVERNOR'S REALIGNMENT POLICIES WITH LOCAL GOVERNMENT?

7

- 8 GARY WELLS: THE PROPOSALS TAKE A BILLION DOLLARS STATEWIDE OUT
- 9 OF REALIGNMENT AND USE TO FUND COVERAGE. AND THE JUSTIFICATION
- 10 FOR THAT IS THAT THE STATE BELIEVES THAT THE PATIENTS
- 11 FREQUENTING PUBLIC HOSPITALS WILL DROP DRAMATICALLY AND NOT
- 12 NEED THAT BILLION DOLLARS.

13

- 14 SUP. ANTONOVICH: AND WHAT ARE THE MAJOR DEFICIENCIES IN THE
- 15 STATE'S SCHEDULE TO MEET-- THE SCHEDULE THAT NEEDS TO BE
- 16 ADDRESSED?

- 18 GARY WELLS: WELL, THERE ARE SEVERAL THINGS MISSING FROM THE
- 19 SCHEDULE. ONE IS IS THAT THE GOVERNOR'S PROPOSAL CONTEMPLATES
- 20 A 4% CHARGE ON HOSPITALS AND A 2% CHARGE ON PHYSICIANS. WE'VE
- 21 BEEN INFORMALLY TOLD BOTH OF THOSE WILL APPLY TO PUBLIC
- 22 HOSPITALS, YET THE COST OF THOSE ARE NOWHERE TO BE FOUND IN
- 23 THE SCHEDULE. THE OTHER THING THAT'S NOT CONTEMPLATED IN THE
- 24 SCHEDULE IS, OF THOSE THAT ARE NEWLY UNINSURED, HOW MANY OF
- 25 THOSE WILL CONTINUE TO FREQUENT PUBLIC HOSPITALS? BECAUSE



- 1 THOSE PATIENTS WILL BRING REVENUE WITH THEM AND, UNLESS WE CAN
- 2 GET SOME KIND OF GUESSTIMATE AS TO HOW MANY WILL COME FREQUENT
- 3 US, TRYING TO DETERMINE THE FINANCIAL IMPACT BECOMES VERY
- 4 DICEY. THE OTHER PART OF THAT IS IS IF WE ARE GOING TO
- 5 DOWNSIZE IN RESPONSE TO A LOWER PATIENT LOAD, WE'RE GOING TO
- 6 HAVE TO FIGURE OUT HOW MUCH MONEY WE SAVE IN THAT DOWNSIZING.
- 7 THAT ALSO NEEDS TO BE INCLUDED IN THIS SCHEDULE. SO THOSE ARE
- 8 BASICALLY THE HIGHLIGHTS OF THE DOCUMENT THAT WE'VE PRODUCED
- 9 BEHIND THE SCHEDULE. IT'S ACTUALLY THE LAST PAGE IN THE
- 10 PACKAGE, AND POSE BACK TO THE STATE REQUESTING FURTHER
- 11 INFORMATION ON THEIR UNDERSTANDING OF THE PROPOSAL.

12

- 13 SUP. ANTONOVICH: WHAT ARE THE GOVERNOR'S IMPACTS ON THE
- 14 COMMUNITY HEALTH PLAN?

- 16 DR. BRUCE CHERNOF: I THINK, AT THIS POINT, SUPERVISOR, IT'S
- 17 NOT ENTIRELY CLEAR. ON THE ONE HAND, THIS IS A SPECIFIC
- 18 OPPORTUNITY FOR US TO POTENTIALLY GROW OUR MEMBERSHIP UNDER
- 19 CHB BECAUSE YOU WOULD HAVE NEWLY INJURED PEOPLE ENROLLED IN
- 20 MEDI-CAL MANAGED CARE. IT IS UNCLEAR AT THIS POINT HOW THE
- 21 GOVERNOR SEES THAT ROLLING OUT BUT, FROM WHAT WE'VE BEEN TOLD
- 22 VERBALLY, THE MAJORITY OF THE NEWLY INSURED WOULD BE
- 23 MANDATORILY ENROLLED IN MEDI-CAL MANAGED CARE, PROBABLY NOT
- 24 AGE, BLIND, DISABLED, SOME OF THE SPECIFIC CATEGORIES BUT THE
- 25 NEWLY INSURED ADULTS WOULD PROBABLY FOLLOW THE MANDATORY



- 1 CATEGORY, SO THAT IS A POTENTIAL FOR US. WHETHER THOSE
- 2 INDIVIDUALS COME-- HOW THOSE INDIVIDUALS COME TO US, OUR
- 3 RELATIONSHIP WITH L.A. CARE WILL AFFECT THE TOTAL NUMBER OF
- 4 MEMBERS WE SEE IN OUR SYSTEM, WHETHER SOME OF THOSE MEMBERS--
- 5 INDIVIDUALS END UP SEEING US AS A PROVIDER AS OPPOSED TO BEING
- 6 ENROLLED IN C.H.P. IS ANOTHER QUESTION. SO HOW DO THOSE
- 7 PATIENTS GET TO US AS MEMBERS OR AS PATIENTS? SO IT WOULD
- 8 LIKELY GROW OUR C.H.P. MEMBERSHIP BUT TO WHAT ACCIDENT IS
- 9 UNCLEAR AT THIS POINT.

- 11 SUP. ANTONOVICH: WE'RE IN THE NEW FISCAL YEAR IN APPROXIMATELY
- 12 14 WEEKS AND THE DEPARTMENT OUGHT TO HAVE A PARALLEL BUDGET
- 13 THAT FULLY IMPLEMENTS SECTION 17,000 OF THE HEALTH CODE SO
- 14 THAT THE COUNTY IS NOT DOING ADDITIONAL HEALTH SERVICES THAT
- 15 ARE NOT PROVIDED UNDER THAT HEALTH CODE. AND FOR TOO LONG
- 16 WE'VE BEEN DOING THAT AND THAT'S BEEN COSTING EXTRA DOLLARS
- 17 AND HELPING ADD TO OUR DEFICIT AND THAT'S A RESPONSIBILITY
- 18 THAT WE INCURRED, THIS BOARD MAJORITY INCURRED ON THEIR OWN.
- 19 BUT YOU NEED TO HAVE TWO BUDGETS, ONE THAT'S GOING TO MEET THE
- 20 EXPECTATIONS THAT YOU EXPECT THROUGH DISCUSSIONS WITH THE
- 21 GOVERNOR'S OFFICE ON HIS HEALTH PLANS BUT ALSO ONE THAT TAKES
- 22 THE WORST SCENARIO AND FULLY EXPECTS THE WORST. I KNOW THE
- 23 STATE BUDGET'S DEFICIT IS LARGER AT THIS TIME THAN IT WAS WHEN
- 24 GOVERNOR DAVIS WAS RECALLED AND THAT DEFICIT IS GROWING, IT'S
- 25 NOT SHRINKING, AND THERE'S GOING TO HAVE TO BE SOME DRAMATIC



- 1 CUTS AT THE STATE LEVEL THAT WILL IMPACT EVERY CITY AND COUNTY
- 2 IN THIS STATE. SO WE HAVE TO REALIZE, YOU KNOW, THE CLOCK IS
- 3 RUNNING. THERE'S 14 WEEKS AND WE'RE GOING TO BE BACK HERE IN
- 4 JUST A FEW WEEKS DISCUSSING THE '07/'08 BUDGET. AND SO WE NEED
- 5 TO BE PREPARED WITH ALTERNATIVE SETS OF NUMBERS AS WE HAMMER
- 6 OUT THE, YOU KNOW, UP AND COMING BUDGET.
- 8 SUP. YAROSLAVSKY, CHAIRMAN: MR. KNABE?
- 10 SUP. KNABE: YEAH, MR. JANSSEN, ARE THERE ANY PRELIMINARY
- 11 INDICATIONS YET ON WHAT SOME OF THE NUMBERS MAY BE COMING OUT
- 12 IN THE MAY REVISE?
- 14 C.A.O. JANSSEN: NO, THE ANALYST HAD MORE RECENT DATA THAN THE
- 15 GOVERNOR AND THEIR OUTLOOK WAS BLEAK, SO NOTHING SINCE THEN.
- 17 SUP. YAROSLAVSKY, CHAIRMAN: ANYTHING ELSE?
- 19 SUP. MOLINA: CAN WE EXPECT SOMETHING?
- 21 SUP. YAROSLAVSKY, CHAIRMAN: YEAH, THAT WAS WHERE I WAS HEADED
- 22 TO.

7

9

13

16

18

20

- 24 C.A.O. JANSSEN: WELL, WE CAN PRODUCE SOMETHING IN A WEEK. IT
- 25 WON'T-- I MEAN, THE CHALLENGE-- AND WE CAN WORK WITH BURT TO



- 1 DO THAT, THE CHALLENGE WILL BE NOT KNOWING THE IMPACT ON OUR
- 2 EXISTING SYSTEM. THAT WILL BE THAT WE COULD DO SOMETHING JUST
- 3 MASSIVELY STUPID, THINKING IT'S GOOD POLICY BUT IT DESTROYS
- 4 OUR SYSTEM. THAT'S THE REASON THAT ALL THE ECONOMIC WORK IS
- 5 BEING DONE RIGHT NOW. SO WE WILL-- WE HAVE A MEETING THIS
- 6 AFTERNOON WITH BURT AND WE'LL START WORKING ON THE POLICY
- 7 ASPECTS OF THE GOVERNOR'S PLAN AND OTHER PLANS.

8

- 9 SUP. YAROSLAVSKY, CHAIRMAN: I THINK YOU NEED BOTH THE POLICY
- 10 AND THEN THE FINANCIAL IMPACTS. WHAT I WAS CONCERNED ABOUT AND
- 11 I THINK THE REST OF US...

12

13 C.A.O. JANSSEN: IS THE TIMING, RIGHT.

- 15 SUP. YAROSLAVSKY, CHAIRMAN: ...IS THAT ALL WE WERE GOING TO
- 16 GET WAS FINANCIAL IMPACTS ABOUT SOME-- I DON'T KNOW WHAT THE--
- 17 WHAT WE WERE GOING TO ANALYZE BUT I THINK, IF YOU TAKE A
- 18 PARTICULAR MENU OF POLICY POSSIBILITIES AND THEN INTEGRATE THE
- 19 FINANCIAL ANALYSIS TO IT, I THINK, ONCE GARY HAS HIS FINANCIAL
- 20 NUMBERS, HIS BASELINE OR WHATEVER YOU CALL IT, THAT IT'S
- 21 PROBABLY-- I SHOULDN'T SAY THIS BECAUSE IT'S PROBABLY FOOLISH
- 22 OF ME BUT IT'S RELATIVELY EASY TO INTEGRATE THOSE NUMBERS INTO
- 23 VARIOUS POLICY ONCE YOU'VE GOT YOUR BASICS DOWN. NOW, HAVING
- 24 SAID THAT, YOU WILL PROBABLY SHOOT ME BUT NOTHING IS EASY IN
- 25 HIS SHOP.



1
2 C.A.O. JANSSEN: RIGHT.

3

- 4 SUP. YAROSLAVSKY, CHAIRMAN: BUT I THINK WE-- I DON'T THINK WE
- 5 WANT TO DO ANYTHING POLICY-WISE WITHOUT KNOWING THE FINANCIAL
- 6 IMPLICATIONS BUT, AT THE SAME TIME, A FINANCIAL ANALYSIS
- 7 WITHOUT-- IN A VACUUM WITHOUT A POLICY ASPECT TO IT IS ALSO
- 8 NOT WHAT WE WANT, SO I THINK WE NEED TO INTEGRATE THE TWO.

9

10 C.A.O. JANSSEN: OKAY.

11

12 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. SO JUST GET IT TO US...

13

14 C.A.O. JANSSEN: SOONER THAN LATER.

15

16 SUP. YAROSLAVSKY, CHAIRMAN: ...AS QUICKLY AS YOU CAN.

17

- 18 C.A.O. JANSSEN: BECAUSE WE UNDERSTAND, AT ANY POINT IN
- 19 SACRAMENTO, THIS COULD TAKE OFF, OR NOT BUT IT COULD AND, IF
- 20 IT TAKES OFF, THE NUMBERS DON'T MATTER. WE HAVE TO HAVE
- 21 SOMETHING TO SAY. AND WE HAVE BEEN ACTIVELY INVOLVED IN C.H.--
- 22 ALL OF THE STATEWIDE ASSOCIATIONS IN TERMS OF THIS BUT IT'S
- 23 BEEN TRYING TO FIGURE OUT, AS EVERYBODY IS, HOW THIS ACTUALLY
- 24 WOULD WORK AND WHAT THE PITFALLS ARE.



- 1 SUP. KNABE: YEAH, PARTICULARLY SOME SURFACE RESPONSES, I MEAN,
- 2 JUST, YOU KNOW, INDICATORS THAT, WHEN WE'RE ASKED BY THESE
- 3 VARIOUS GROUPS OR ORGANIZATIONS OR EVEN INDIVIDUALS FROM THE
- 4 GOVERNOR'S OFFICE ON DOWN, THAT WE HAVE...

5

6 C.A.O. JANSSEN: SOMETHING TO SAY.

7

8 SUP. KNABE: AND WE CAN ALWAYS DO THE CAVEAT, HOWEVER...

9

- 10 C.A.O. JANSSEN: RIGHT. AND IT DOESN'T LOOK LIKE WE'RE SIMPLY
- 11 PROTECTING OUR SYSTEM.

12

13 SUP. KNABE: RIGHT. EXACTLY.

14

- 15 SUP. MOLINA: CAN I ALSO ADD, DAVID, WE ALSO HAVE TO LOOK AT
- 16 THE OTHER DEPARTMENTS THAT ARE IMPACTED, PUBLIC HEALTH, MENTAL
- 17 HEALTH, THE PSYCH HOSPITALIZATIONS AND ALL OF THOSE KINDS OF
- 18 THINGS AND WE HAVE RESPONSIBILITIES IN ALL OF THESE AREAS AND
- 19 SO I THINK THAT YOU ALSO HAVE TO COORDINATE IT WITH THOSE
- 20 DEPARTMENTS AS WELL, RIGHT?

- 22 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. THANK YOU. THAT'S ALL I
- 23 HAVE-- OH, I DO HAVE ONE OTHER ADJOURNING MOTION, WELL, I
- 24 WILL, ONCE MY COMPUTER STARTS WORKING AGAIN. SO LET ME TURN IT
- 25 OVER TO MR. KNABE.



1

- 2 SUP. KNABE: I HAVE A COUPLE OF ADJOURNMENTS. FIRST OF ALL,
- 3 THAT WE ADJOURN IN MEMORY OF PIPER CAMERON. SHE WAS INVOLVED
- 4 IN A VERY TRAGIC ACCIDENT, PASSED AWAY ON TUESDAY, FEBRUARY
- 5 20TH. SHE WAS ONLY 26 YEARS OLD. SHE WAS A RESIDENT OF AVALON.
- 6 SHE WILL BE SORELY MISSED BY HER FAMILY AND FRIENDS. SHE IS
- 7 SURVIVED BY HER PARENTS, KURT AND SHARON, SISTER, BRYN, AND
- 8 BROTHER, COOPER. KURT IS ONE OF THE MEMBERS OF THE AVALON
- 9 HARBOR PATROL AND, DUKE BRANT, IT'S A REAL TRAGEDY. ALSO WE
- 10 ADJOURN IN MEMORY OF EMILY SALISBURY, A NURSE FOR 45 YEARS.
- 11 SHE PASSED AWAY AFTER A LONG BATTLE WITH EMPHYSEMA. SHE IS
- 12 SURVIVED BY HER LOVING FAMILY, INCLUDING HER BROTHER, ROBERT
- 13 STEPHANO, HER THREE SONS, MICHAEL, MARK, AND RUSSELL AND HER
- 14 DAUGHTER, JOANN. THOSE ARE MY ADJOURNMENTS.

15

16 SUP. YAROSLAVSKY, CHAIRMAN: UNANIMOUS VOTE.

17

- 18 SUP. KNABE: I DON'T BELIEVE-- LET ME SEE HERE. I DON'T BELIEVE
- 19 I WAS HOLDING ANYTHING.

20

21 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT.

- 23 SUP. ANTONOVICH: I'D LIKE TO ADJOURN IN THE MEMORY OF MICHAEL
- 24 FRANCHETTI, WHO SERVED AS THE DEPARTMENT OF-- DIRECTOR OF
- 25 DEPARTMENT OF FINANCE UNDER GOVERNOR GEORGE DUKMACHIAN, ALSO



- 1 WAS INVOLVED WITH THE DISTRICT ATTORNEY'S ASSOCIATION WHEN I
- 2 SERVED IN THE STATE LEGISLATURE.

3

4 SUP. KNABE: I'D LIKE TO JOIN IN THAT ONE.

- 6 SUP. ANTONOVICH: WORKED WITH MICHAEL ON THE ADOPTION AND
- 7 IMPLEMENTATION OF THE CAPITAL PUNISHMENT LAW FOR THE STATE OF
- 8 CALIFORNIA. HE WAS A FRIEND AND A VERY DEDICATED PUBLIC
- 9 SERVANT AND HE WAS A GRADUATE OF THE UNIVERSITY OF SAN
- 10 FRANCISCO AND A VIETNAM VETERAN, WHERE HE WAS AWARDED WITH THE
- 11 UNITED STATES ARMY THE BRONZE STAR. CHARLOTTE DE ARMOND, WHO
- 12 DEVOTED HER LIFE TO HELPING FOSTER CHILDREN IN ADOPTIONS AND
- 13 ALSO WAS A LEADER ON THE NEIGHBORHOOD LAS FELIS IMPROVEMENT
- 14 ASSOCIATION, WHERE SHE WAS INVOLVED WITH HELPING WITH THE
- 15 PUBLIC SAFETY ISSUES AND FIRE PROTECTION AT OUR GRIFFITH PARK.
- 16 JOSEPH GALLO, WHO WAS A INDIVIDUAL. HE ESTABLISHED THE JOSEPH
- 17 FARMS CHEESE PRODUCTION COMPANY, LABELED THE FIRST LEADER IN
- 18 NO ARTIFICIAL HORMONES, SO HE WAS HAVING BASICALLY PURE CHEESE
- 19 THAT WAS NOT CONTAMINATED WITH CHEMICALS. THROUGH HIS
- 20 SUCCESSFUL FARMING MAGAZINE THAT HE ESTABLISHED IN 1995, THEY
- 21 RECOGNIZED HIS FARM AS ONE OF THE LARGEST IN THE NATION.
- 22 WILLIAM GLASER, WHO WORKED FOR THE LOS ANGELES COUNTY
- 23 DEPARTMENT. HIS SON, MITCH, WHO WORKS FOR OUR LOS ANGELES
- 24 COUNTY DEPARTMENT OF REGIONAL PLANNING. WILLIAM GLASER STUDIED
- 25 BUSINESS AND FINANCE AT LOUISIANA STATE UNIVERSITY AND LATER



- 1 HE WAS A BANKER AND FINANCIAL CONSULTANT. BETTY KANTOLA, WHO
- 2 SERVED IN THE UNITED STATES NAVY-- EXCUSE ME, DR. BENNETT
- 3 KANTOLA, SERVED IN THE UNITED STATES NAVY, SCHOOL OF AVIATION
- 4 MEDICINE IN PENSACOLA, FLORIDA. HE SERVED DURING WORLD WAR II
- 5 IN THE PACIFIC THEATRE AND HE HELPED LIFT THE WOUNDED SOLDIERS
- 6 FROM IWO JIMA AND OKINAWA. HE HAD A FAMILY PRACTICE. JOHN C.
- 7 HALL, FINANCIAL AND BUSINESS MANAGER OF THE UNITED ASSOCIATION
- 8 OF PLUMBERS, LOCAL UNION 78, ACTIVE MASON AND PLUMBING
- 9 INSTRUCTOR FOR APPRENTICE AND TRAINING CENTER. IN 2005, HE WAS
- 10 ELECTED THE VICE CHAIRMAN OF THE CONTRACTOR STATE LICENSING
- 11 BOARD IN THE CALIFORNIA STATE PIPE TRADES. HE SHOULD BE
- 12 REMEMBERED FOR HIS DEDICATION TO THE PROFESSIONAL STANDARDS
- 13 AND THE PROTECTION OF THE CONSUMER BUT HE WAS ALSO A BIG
- 14 BROTHER FOR THE CHARITY ORGANIZATION, BIG BROTHERS OF GREATER
- 15 LOS ANGELES. BETTY MCCLAIN FROM THE ANTELOPE VALLEY. SHE WAS
- 16 THE FOUNDER OF THE PARENT TEACHERS AIDS EDUCATIONAL SUPPLY
- 17 STORE AND SHE FINISHED HER SCHOOL AT THE SAN FERNANDO MISSION,
- 18 WHERE SHE WAS PART OF THE FIRST GRADUATING CLASS AND SHE WAS A
- 19 SIXTH GRADE TEACHER FOR 22 YEARS AT THE SAN FERNANDO VALLEY AT
- 20 OUR LADY OF PEACE IN ST. FERDINAND'S, WHERE SHE SERVED AS VICE
- 21 PRINCIPAL. SHE TOOK ON THE BUSINESS VENTURE IN 1979 THAT
- 22 OPENED THE PARENT TEACHER AIDS EDUCATIONAL SUPPLY STORE.
- 23 ROSALIE GAULL "RICKEY" SILBERMAN. SHE WAS THE FOUNDER OF THE
- 24 INDEPENDENT WOMEN'S FORUM. SHE WAS A REAGAN APPOINTEE TO THE
- 25 E.E.O.C. COMMITTEE-- COMMISSION AND WAS EXECUTIVE DIRECTOR



- 1 APPOINTED BY PRESIDENT BUSH TO THE OFFICE OF CONGRESSIONAL
- 2 COMPLIANCE INDEPENDENT AUTHORITY ESTABLISHED BY CONGRESS TO
- 3 OVERSEE THE NEW LAWS REQUIRING CONGRESS TO FOLLOW WORKPLACE
- 4 REGULATIONS. AND, IN 2001, SECRETARY RUMSFELD HAD APPOINTED
- 5 HER TO THE DEFENSE DEPARTMENT ADVISORY COMMISSION ON THE
- 6 STATUS OF WOMEN. AND DEPUTY SHERIFF RETIRED JIMMY KNOLLS. AND
- 7 JOAN MUNS. THOSE ARE MY ADJOURNMENTS.

8

- 9 SUP. YAROSLAVSKY, CHAIRMAN: UNANIMOUS VOTE. THANK YOU. I HAVE
- 10 ONE ADDITIONAL ADJOURNING MOTION WHICH IS JEANNETTE NICHOLS,
- 11 MOTHER OF BARBARA NICHOLS, A CONSTITUENT OF MINE WHO DIED
- 12 SEVERAL WEEKS AGO AND I'LL GIVE THE BOARD SECRETARY THE
- 13 INFORMATION. UNANIMOUS VOTE. ALL RIGHT. SUPERVISOR MOLINA, DO
- 14 YOU HAVE ANY ADJOURNING MOTIONS?

15

- 16 SUP. MOLINA: YES, I DO, I HAVE ONE ADJOURNING MOTION. I'D LIKE
- 17 TO ASK THAT WE ADJOURN THIS MORNING IN THE MEMORY OF U.S. ARMY
- 18 SPECIALIST LUIS AYALA OF SOUTH GATE WHO WAS KILLED WHILE
- 19 SERVING OUR COUNTRY IN IRAQ. LUIS WAS A SECOND SQUADRON 8TH
- 20 CALVARY REGIMENT, FIRST BRIGADE TEAM AND FIRST CALVARY
- 21 DIVISION OF FORT HOOD, TEXAS. WE WANT TO EXTEND OUR DEEPEST
- 22 CONDOLENCES TO HIS ENTIRE FAMILY AND CERTAINLY TO ALL OF HIS
- 23 FELLOW SOLDIERS AS WELL.

24

25 SUP. YAROSLAVSKY, CHAIRMAN: UNANIMOUS VOTE.



1

2 SUP. MOLINA: AND THEN I HAVE-- I HELD ITEM 39-B AND I DO HAVE

3 A MOTION ON THAT. AND WHAT WE CAN DO IS GO AHEAD, LET ME READ

4 THE MOTION AND HOPEFULLY WE CAN APPROVE THAT. THE SHERIFF'S

5 DEPARTMENT HAS CREATED 285 POST POSITIONS WITHOUT BOARD

6 AUTHORIZATION. AS A RESULT, THE SHERIFF'S DEPARTMENT MUST

7 CURTAIL THEIR EXPENDITURES TO REMAIN WITHIN THE BOARD APPROVED

8 BUDGET OF THE FISCAL YEAR. THE BOARD OF SUPERVISORS IS

9 MANDATED TO PROVIDE OVERSIGHT OF THE SHERIFF'S BUDGET. IN

10 ORDER TO DO THIS ADEQUATELY, IT IS NECESSARY FOR THE BOARD TO

11 RECEIVE REGULAR REPORTING ON THE SHERIFF'S BUDGET. I THEREFORE

12 MOVE THAT THE BOARD REQUEST THE SHERIFF PROVIDE THE BOARD WITH

13 OUARTERLY EXPENDITURE REPORTS ON ALL SHERIFF'S BUDGET ITEMS

14 AND THE C.A.O. CONFIRM THESE EXPENDITURES. THIS REPORT SHOULD

15 INCLUDING THE NUMBER OF SWORN AND CIVILIAN POSITIONS THAT ARE

16 FILLED, ALONG WITH ACCOUNTING OF OVERTIME EXPENDITURES. THE

17 REPORT IS DUE 30 DAYS AFTER THE END OF EACH FISCAL QUARTER,

18 BEGINNING WITH THE FOURTH QUARTER OF FISCAL YEAR 2006/2007.

19

20 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. I'LL SECOND THAT. IS

21 THERE ANY OBJECTION TO THAT MOTION AS AN AMENDMENT TO THE ITEM

22 THAT'S BEFORE US? IF NOT, UNANIMOUS VOTE ON THE AMENDMENT. CAN

23 I ASK A OUESTION OF MR. JANSSEN, SINCE THIS ITEM HAS BEEN

24 BROUGHT FORWARD UNDER 39-B? I THINK WE NEED TO-- I WANT TO GET

25 IT OUT ON THE RECORD BECAUSE THESE THINGS TEND TO TAKE ON A



- 1 LIFE OF THEIR OWN. A YEAR FROM NOW, SOME REPORTER WILL DO A
- 2 STORY ABOUT HOW THE SHERIFF ASKED FOR A BUDGET AND WE DIDN'T
- 3 GIVE IT TO HIM AND THAT SORT OF THING AND I APOLOGIZE FOR
- 4 AMBUSHING YOU, DAVID. IF YOU DON'T HAVE IT, YOU DON'T HAVE IT.
- 5 BUT I THINK IT'S COMMITTED TO YOUR MEMORY AND THAT'S THE ISSUE
- 6 OF WHAT WE APPROVED IN THE SHERIFF'S BUDGET FOR THIS FISCAL
- 7 YEAR IN CUSTODY FOR PERSONNEL. DO YOU HAPPEN TO REMEMBER WHAT
- 8 THAT FIGURE...? YOU'RE FIRED. [LAUGHTER]

9

- 10 C.A.O. JANSSEN: THERE ARE MANY THINGS THAT ARE UP THERE BUT
- 11 THAT IS NOT ONE OF THEM.

12

- 13 SUP. YAROSLAVSKY, CHAIRMAN: GOTCHA. [LAUGHTER] WELL, YOU
- 14 WERE ABLE TO TELL IT TO ME ON THE PHONE THE OTHER DAY.

15

- 16 C.A.O. JANSSEN: IT'S BECAUSE-- YEAH, IT'S BECAUSE I HAD IT IN
- 17 FRONT OF ME AT THE TIME JUST BY CHANCE.

18

- 19 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. BUT I GUESS WHAT I'M
- 20 DRIVING AT IS THAT WE APPROPRIATED A SIGNIFICANT SUM OF MONEY
- 21 FOR, IF MY MEMORY SERVES ME CORRECTLY, SOMEWHERE BETWEEN 200
- 22 AND 300 PERSONNEL, I KNOW IT WAS SEVERAL HUNDRED PERSONNEL.

- 24 C.A.O. JANSSEN: WELL, IT'S TENS OF MILLIONS AND HUNDREDS OF
- 25 POSITIONS, ALL RELATED TO JAILS.



1
2 SUP. YAROSLAVSKY, CHAIRMAN: IN THE JAILS.

3

4 C.A.O. JANSSEN: RIGHT, IN THE JAILS.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: AND THAT NOT ALL OF THOSE
- 7 POSITIONS-- IN FACT, A SIGNIFICANT PERCENTAGE OF THOSE
- 8 POSITIONS WERE DIVERTED ELSEWHERE. DOES THAT RING A BELL?

9

- 10 C.A.O. JANSSEN: THERE'S SOME INDICATION FROM REPORTS THAT AN
- 11 UNKNOWN NUMBER HAVE BEEN USED ELSEWHERE, YES.

12

- 13 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. AND I GUESS THAT-- WHEN YOU
- 14 CAN, HAVE YOUR STAFF GET ALL THE BOARD MEMBERS A MEMORANDUM ON
- 15 THAT WHEN YOU'VE FERRETED THAT OUT BUT THAT'S REALLY THE
- 16 PROBLEM WITH THIS SITUATION IS WE GO THROUGH A VERY RIGOROUS
- 17 BUDGET PROCESS. THE BOARD GAVE THE SHERIFF'S DEPARTMENT,
- 18 APPROPRIATED TO THE SHERIFF'S DEPARTMENT, WHAT WAS THE GROWTH
- 19 IN THE DEPARTMENT BUDGET THIS YEAR OVER LAST YEAR OVERALL? DO
- 20 YOU REMEMBER? WHAT DO YOU REMEMBER?

21

- 22 C.A.O. JANSSEN: COULD HAVE BEEN 150-- NOT THIS. IT COULD BE
- 23 150 MILLION BUT IF YOU ADD SALARIES AND COSTS...



- 1 SUP. YAROSLAVSKY, CHAIRMAN: IT WAS HUGE, SALARIES, COSTS, BUT
- 2 ALSO POSITIONS AND WE INVESTED HEAVILY IN THE JAILS BECAUSE WE
- 3 KNEW WE HAD A PROBLEM IN THE JAILS, NOT JUST THE RUTHERFORD
- 4 PIECE BUT THE OTHER ASPECTS OF JAIL SECURITY AND THE LIKE, AND
- 5 WE ALSO APPROPRIATED THE FUNDS SO THAT THEY WOULD BE ABLE TO
- 6 ACCELERATE THEIR HIRING AND THEY'VE DONE A PRETTY GOOD JOB OF
- 7 ACCELERATING -- A VERY GOOD JOB OF ACCELERATING HIRING. BUT
- 8 WHEN THE ACTION LEAVES HERE AND GOES TO THE DEPARTMENT,
- 9 REGARDLESS OF WHAT THE DEPARTMENT IS AND THEN THE DEPARTMENT
- 10 IGNORES THE CONSTRAINTS OR THE PURPOSES FOR WHICH THOSE MONEYS
- 11 WERE APPROPRIATED, THEN, WITHOUT TELLING THE BOARD AND MAYBE
- 12 NOT EVEN TELLING THEIR SUPERIORS, WELL, THAT'S AN ISSUE THAT'S
- 13 NOT FREE FROM DOUBT, AT LEAST NOT TELLING THE BOARD THAT THEY
- 14 ARE RUNNING AMOK ON THEIR OVERTIME ACCOUNT AND THEN COME BACK
- 15 HERE AND SAY-- AND DROP A LETTER ON YOUR DESK THAT SAYS, "WE
- 16 NEED MORE MONEY AND IF WE DON'T-- THAT WE NEED MORE MONEY" AND
- 17 THEN PEOPLE SAY, "IF THEY DON'T GIVE THEM THE MONEY, YOU'RE
- 18 NOT DOING YOUR DUTY FOR THE JAILS," THAT'S LIKE A KID KILLING
- 19 HIS PARENTS AND THEN COMING TO THE COUNTY DEPARTMENT OF
- 20 CHILDREN SERVICES AND COMPLAINING THAT HE'S AN ORPHAN. THIS IS
- 21 MISMANAGEMENT OF A LEVEL THAT IS VERY UNSETTLING, THAT THIS
- 22 COULD HAVE TAKEN PLACE WITHOUT THE KNOWLEDGE OF THE BOARD AND
- 23 WITHOUT THE KNOWLEDGE, APPARENTLY, OF YOUR MESSAGE, THE COUNTY
- 24 ADMINISTRATIVE OFFICERS-- OFFICE AND I DON'T KNOW HOW FAR UP
- 25 THE CHAIN IN THE SHERIFF'S DEPARTMENT IT WAS KNOWN. YOU CAN'T-



- 1 THIS IS A ROGUE OPERATION. YOU SIMPLY CAN'T BE CREATING
- 2 PHANTOM-- WELL, THEY WEREN'T PHANTOM, CREATING 300 POSITIONS
- 3 AND PAYING FOR THEM WITH OVERTIME WITHOUT GETTING ANY
- 4 AUTHORITY TO DO THAT FROM ANY AUTHORIZED PERSON OR ENTITY IN
- 5 THE COUNTY GOVERNMENT, ESPECIALLY WHEN WE APPROPRIATED THE
- 6 MONEY AND THEY APPARENTLY DID NOT USE THE MONEY THAT WAS
- 7 APPROPRIATED FOR JAIL PERSONNEL FOR JAIL PERSONNEL. THEY
- 8 DIVERTED THEM TO OTHER PURPOSES. AND ONE OF THE THINGS I'D
- 9 LIKE TO KNOW IS, WHERE DID THE MONEY GO? WHERE DID THE MONEY
- 10 THAT WE APPROPRIATED FOR JAIL PERSONNEL GO IF THEY WEREN'T
- 11 APPROPRIATED FOR JAIL-- IF THEY WEREN'T USED FOR JAIL
- 12 PERSONNEL? WHAT PROJECTS DID THEY GO TO? WHERE WERE THESE
- 13 PEOPLE DEPLOYED? WERE THEY DEPLOYED? I THINK THIS IS A SHOT
- 14 ACROSS EVERYBODY'S BOW. I THINK THIS IS, THIS COULD BE THE TIP
- 15 OF THE ICEBERG. YOU CANNOT HAVE THIS TYPE OF MANAGEMENT
- 16 BREAKDOWN AND NOT HAVE POTENTIALLY OTHER PROBLEMS, YOU KNOW,
- 17 ASPECTS, OTHER ASPECTS OF THE ORGANIZATION. AND, YOU KNOW,
- 18 FRANKLY, I GET TIRED OF READING THAT THE BOARD OF SUPERVISORS
- 19 CUT THE SHERIFF'S BUDGET, CUT THE SHERIFF'S BUDGET THREE YEARS
- 20 AGO, CUT THE SHERIFF'S BUDGET TWO YEARS AGO, CUT THE SHERIFF'S
- 21 BUDGET LAST YEAR, CUT THE SHERIFF'S BUDGET THIS YEAR, WHEN
- 22 WE'VE BEING DOING NOTHING BUT INCREASING THEIR BUDGET BY TENS
- 23 OF MILLIONS OF DOLLARS A YEAR AND SOMETIMES MORE, SPECIFICALLY
- 24 AIMED AT, IN THE LAST YEAR, THIS YEAR, WHEN WE APPROVED THE
- 25 BUDGET LAST YEAR FOR THIS YEAR, WAS SPECIFICALLY AIMED AT THE



- 1 JAIL SITUATION AND THEN TO FIND OUT THAT THEY DIDN'T HAVE
- 2 ENOUGH RESOURCES TO DO THE JAIL SITUATION, ONLY TO FIND OUT
- 3 THEN THAT THE MONEY APPROPRIATED FOR JAIL PERSONNEL WAS
- 4 DIVERTED TO SOMETHING ELSE AND NEVER PUT THE PEOPLE IN THE
- 5 JAIL, NEVER PUT THE DEPUTIES IN THE JAIL, THEN CREATED PHANTOM
- 6 POSITIONS AND PAID THEM WITH OVERTIME MONEY TO DO WHAT SHOULD
- 7 HAVE BEEN DONE WITH-- THAT HAD BEEN BUDGETED IN THE NORMAL
- 8 COURSE THROUGH THE BUDGET PROCESS. THIS IS CRAZY. THIS IS
- 9 ABSOLUTELY CRAZY. AND SO THE ISSUE HERE ISN'T, WAS THE
- 10 SHERIFF'S DEPARTMENT SHORTCHANGED? THE ISSUE HERE IS, WHERE IS
- 11 THE FISCAL MANAGEMENT IN THE SHERIFF'S DEPARTMENT? MR.
- 12 ANTONOVICH?

- 14 SUP. ANTONOVICH: THE INCREASE IN THE SHERIFF'S BUDGET LAST
- 15 YEAR ACTUALLY, IT WAS AN INCREASE, YOU WANT TO LOOK AT WHAT
- 16 HAPPENED IN THE PAST DECADE. DUE TO THE FAILURES OF THIS
- 17 BOARD, WE HAD A LARGE EXODUS OF SHERIFF DEPUTIES AND, THROUGH
- 18 THE BUDGET THAT WAS PASSED LAST YEAR, WE WERE ABLE TO REDUCE
- 19 THE NUMBER OF RETIREMENTS, WHICH WAS A COST SAVING FOR THE
- 20 COUNTY BY NOT HAVING TO BRING IN INEXPERIENCED PEOPLE BUT
- 21 RETAINING THOSE WHO WERE EXPERIENCED. SECONDLY, WE HAVE AN
- 22 OVERCROWDING CONDITION IN THE JAIL, IT'S NOT A SECRET, AND WE
- 23 HAD TO PAY ADDITIONAL OVERTIME FOR THOSE INMATES AND, IN
- 24 STUDIES THAT THIS BOARD HAS COMMISSIONED, WE FOUND THAT THERE
- 25 WAS LARGE AREAS OF THIS COUNTY SLOW RESPONSE TIMES FOR CRIME



- 1 AND UNDERSTAFF OF POSITIONS AND THAT THE SHERIFF'S PERSONNEL
- 2 WERE UNDERSTAFFED. SO THE FUNDS THAT WERE SPENT WERE SPENT IN
- 3 THE ISSUE OF PROTECTING PUBLIC SAFETY AND PUBLIC SAFETY IS THE
- 4 FIRST PRIMARY RESPONSIBILITY OF THIS COUNTY AND WE NEED TO
- 5 SUPPORT PUBLIC SAFETY AND MAKE ADDITIONAL CUTS WHERE THEY
- 6 IMPACT OUR ABILITY TO ENSURE PUBLIC SAFETY. WE STILL NEED MORE
- 7 OFFICERS THAN THE THOUSAND THAT WE AUTHORIZED IN THE LAST
- 8 BUDGET. WE SHOULD CONTINUE TO INCREASE THE SIZE OF THE
- 9 SHERIFF'S DEPARTMENT SO THAT THEY HAVE THE TOOLS AND THE
- 10 RESOURCES TO PROTECT THE PUBLIC. THAT IS OUR RESPONSIBILITY TO
- 11 THE PUBLIC AND WE HAVE VAST AREAS OF UNINCORPORATED
- 12 COMMUNITIES THAT HAVE LONG RESPONSE TIMES WHEN THEY CALL 9-1-
- 13 1. THAT'S UNCONSCIONABLE. AND THEN THE MOTION THAT SUPERVISOR
- 14 MOLINA AND I HAD AUTHORED AND SUPPORTED BY THIS BOARD, WE MADE
- 15 A COMMITMENT THAT WE WERE GOING TO INCREASE THE SIZE AND
- 16 PATROLS IN THOSE UNINCORPORATED AREAS. BUT THE-- HAVING BETTER
- 17 UNDERSTANDING OF THE BUDGET PROCESS IS FINE. WE NEED THAT
- 18 INFORMATION. WE NEED TO HAVE REGULAR REPORTS. BUT THE
- 19 SHERIFF'S DEPARTMENT, AGAIN, IS STILL UNDERSTAFFED, EVEN WHEN
- 20 THEY FILLED THE 1,000 VACANCIES THAT THEY HAVE AND THEY HAVE
- 21 TO HAVE ADDITIONAL MANPOWER TO PROTECT OUR PUBLIC.
- 23 SUP. MOLINA: MR. CHAIRMAN?

22

24

25 SUP. YAROSLAVSKY, CHAIRMAN: MS. MOLINA?



- 2 SUP. MOLINA: I THINK WE HAVE TO BE VERY CAREFUL HERE AND I'M A
- 3 LITTLE BIT TROUBLED, MR. ANTONOVICH. WE ALL WANT TO RESPECT
- 4 AND WE ALWAYS ARE DEMANDING MORE PUBLIC SAFETY DOLLARS AND
- 5 WE'RE ALWAYS TRYING TO FIND A WAY TO WORK WITH THE SHERIFF ON
- 6 STRATEGIES TO PRESERVE AND PROTECT LAW ENFORCEMENT WITHIN OUR
- 7 COMMUNITIES. BUT LET'S NOT GET-- LET'S NOT CONFUSE THAT WITH
- 8 BASIC ACCOUNTABILITY. IF THERE'S ANYTHING THAT WE HAVE A
- 9 RESPONSIBILITY FOR HERE IS THE ACCOUNTABILITY OF ALL OF THE
- 10 BUDGETS AND ALL OF THE RESPONSIBILITIES FOR THE DEPARTMENTS.
- 11 WE HAVE TO ALLOCATE THOSE SCARCE RESOURCES. WE DID DO OUR
- 12 SHARE IN OUR BUDGET LAST YEAR, AUGMENTING THE SALARY AND WE
- 13 EVEN HAVE THE CAPABILITY TODAY, PROBABLY BECAUSE OF HOW THIS
- 14 BOARD HAS MANAGED ITS DOLLARS, TO PUT IN THE ADDITIONAL
- 15 DOLLARS. BUT WE'RE FORTUNATE TO BE ABLE TO DO THAT IF THAT
- 16 WERE THE CASE. BUT I THINK WE HAVE TO BE VERY CAREFUL. YOU
- 17 HAVE TO UNDERSTAND THE WORD "UNAUTHORIZED". UNAUTHORIZED.
- 18 THAT'S SIGNIFICANT AND IMPORTANT. THE SHERIFF, EVEN THOUGH HE
- 19 IS THE ELECTED OFFICIAL, HE CANNOT-- HE DOES NOT CREATE HIS
- 20 OWN BUDGET. THAT IS OUR DUTY, THAT IS OUR RESPONSIBILITY AND
- 21 IT IS HIS RESPONSIBILITY TO MANAGE THOSE POSITIONS AND THAT
- 22 BUDGET. HE IS NOT ALLOWED TO CREATE UNAUTHORIZED POSITIONS.
- 23 ONLY THIS BOARD CAN DO THAT, AND SO LET'S NOT CONFUSE IT. I
- 24 THINK THAT I WANT TO FIND A WAY TO BRING ACCOUNTABILITY TO
- 25 THAT. THAT MEANS NOW THEY'RE GOING TO HAVE TO DO THIS



- 1 QUARTERLY REPORT. THAT MEANS THAT NOW THEY'RE GOING TO HAVE TO
- 2 TELL US AND WE'RE GOING TO HAVE A BETTER OPPORTUNITY
- 3 OPPORTUNITY BUT WHAT I FIND TROUBLING, AND I HOPE WHAT MR.
- 4 YAROSLAVSKY HAS RAISED IS NOT TRUE, THAT THIS MONEY WENT TO
- 5 OTHER PROJECTS THAT MAY HAVE BEEN UNAUTHORIZED OR
- 6 INAPPROPRIATE. I DON'T KNOW THAT AND I HOPE THAT'S NOT THE
- 7 CASE. I'VE BEEN LED TO BELIEVE THAT IT WAS OVERTIME, THERE
- 8 WERE POSITIONS THAT WERE UNFILLED AND SO I HOPE THAT'S THE
- 9 CASE BECAUSE, IF I FIND OUT THAT THE MONEY THAT I ALLOCATED
- 10 WENT TO PROJECTS THAT I DIDN'T AUTHORIZE, YOU'RE GOING TO HAVE
- 11 ONE VERY, VERY ANGRY SUPERVISOR AND I THINK I'M GOING TO BE
- 12 JOINED BY MY COLLEAGUES IN THAT REGARD. WE SCRUTINIZE THE
- 13 BUDGET, WE GO THROUGH IT, WE TRY AND MAKE THE BEST DECISION
- 14 POSSIBLE AS TO HOW TO ALLOCATE THE RESOURCES IN PARTNERSHIP
- 15 WITH THE SHERIFF. THERE IS NO DOUBT THAT WE MADE THIS EFFORT
- 16 AND THE RUTHERFORD DECISION AND SOME OF THE OTHER
- 17 RESPONSIBILITIES HAVE ESCALATED OUR NEEDS. BUT I HOPE THAT IS
- 18 NOT THE CASE AND I DON'T WANT TO BE PUT INTO A SITUATION THAT,
- 19 IF I'M HOLDING THE SHERIFF ACCOUNTABLE FOR THOSE BUDGET
- 20 DOLLARS, THAT DOESN'T MEAN THAT I DON'T SUPPORT PUBLIC SAFETY.
- 21 THAT'S INAPPROPRIATE AND UNFAIR BECAUSE WE'RE TRYING TO FIND
- 22 THOSE WAYS TO HAPPEN. BUT I AM TROUBLED WHEN I GET PEOPLE TO
- 23 THE CENTER AISLE, I ASK BASIC QUESTIONS AND THEY AREN'T QUITE
- 24 AS HONEST AS THEY SHOULD BE AND I APPRECIATE SOMEBODY NOT
- 25 KNOWING SOMETHING AND SAYING SO. BUT I ASKED QUESTION CLEARLY,



- 1 WHEN WE RECEIVED THE REPORT FROM OUR-- MERRICK BOBB ABOUT SOME
- 2 OF THOSE SECURITY MEASURES AND I SAID, "DO YOU NEED MORE
- 3 POSITIONS FOR THIS?" AND THEY SAID, "NO". AND, IF YOU LOOK
- 4 BACK ON IT, EITHER SOMEONE WAS LYING OR SOMEBODY DID NOT KNOW
- 5 AND SO WE ARE ONLY AS EFFECTIVE AS OUR ABILITY TO GET THE
- 6 INFORMATION THAT YOU GIVE US AND MAKE DECISIONS FROM THAT
- 7 INFORMATION. IF WE'RE MISINFORMED, THEN WE CAN'T MAKE THE BEST
- 8 DECISION BASED ON THIS BUDGET. SO I HOPE THAT, AS THIS IS
- 9 GOING TO BE SORTED OUT, WE'RE NOT GOING TO FIND THAT THESE
- 10 DOLLARS WENT INTO PROJECTS THAT WERE UNAUTHORIZED. WE
- 11 CERTAINLY KNOW THAT SOME OF THESE DOLLARS WENT INTO POSITIONS
- 12 THAT WEREN'T AUTHORIZED AND THAT SHOULDN'T BE THE KIND OF WAY
- 13 THAT WE'RE GOING TO WORK BECAUSE IT'S GOT TO BE A PARTNERSHIP.
- 14 WE'RE INTERESTED, WE'RE AS INTERESTED AS ANYONE ELSE IN MAKING
- 15 SURE THAT WE ARE FULLY FUNDING OUR RESPONSIBILITIES IN LAW
- 16 ENFORCEMENT AND CERTAINLY WE UNDERSTAND THE ESCALATING
- 17 PROBLEMS IN OUR JAILS AND WE'VE TRIED TO BE AS ATTENTIVE AS
- 18 POSSIBLE. BUT DON'T TAKE AWAY OUR RESPONSIBILITY TO HOLD
- 19 EVERYONE ACCOUNTABLE TO MEETING THE NEEDS OF THEIR BUDGET,
- 20 UNDERSTANDING THEIR BUDGET AND, MORE IMPORTANTLY, MAKING SURE
- 21 THAT WE'RE MEETING THOSE NEEDS WHICH WE HAVE TO BE INFORMED,
- 22 SO I AM TROUBLED. I DON'T KNOW IF, AT THE CONCLUSION, WE'RE
- 23 GOING TO FIND OUT THAT IT WENT TO OTHER PROJECTS BUT I'D BE
- 24 VERY DISAPPOINTED. BUT I CERTAINLY DIDN'T APPRECIATE THE WAY I
- 25 GOT THE INFORMATION IN A EMAIL THAT THE SHERIFF'S DEPARTMENT



- 1 CAME AND UP TOLD US WE HAD \$200 MILLION OVER BUDGET. THAT WAS
- 2 VERY TROUBLESOME AND IT DOESN'T HELP US IN MAKING THE KIND OF
- 3 INFORMED DECISIONS THAT WE NEED TO MAKE ON ALL OF OUR ITEMS,
- 4 PARTICULARLY PUBLIC SAFETY.

5

- 6 SUP. ANTONOVICH: MR. CHAIRMAN. SHERIFF, DID YOU DIVERT ANY OF
- 7 THE, LET'S SAY, CUSTODY FUNDS OUT OF CUSTODY TO OTHER
- 8 PROJECTS?

9

- 10 SHERIFF LEE BACA: WELL, YOU KNOW, I HEARD MR. YAROSLAVSKY SAY
- 11 THAT ON THE MONITOR OUTSIDE AND, QUITE FRANKLY, I'D LIKE TO
- 12 KNOW WHERE YOUR EVIDENCE IS. YOU KNOW, IS THERE SOMEBODY THAT
- 13 CAME TO YOU AND SAID, "GUESS WHAT? THEY TOOK 5 MILLION, 10
- 14 MILLION, 15 MILLION, 50 MILLION OUT OF CUSTODY AND PUT IT
- 15 SOMEWHERE ELSE"?

- 17 SUP. YAROSLAVSKY, CHAIRMAN: I BELIEVE THE COUNTY
- 18 ADMINISTRATOR-- THE CHIEF ADMINISTRATIVE OFFICER'S OFFICE HAS
- 19 BEEN TRYING TO DO AN ANALYSIS OF WHAT HAPPENED TO THE FUNDS
- 20 AND, AS MR. JANSSEN SAID, THERE'S SOME EVIDENCE AND I DON'T
- 21 KNOW WHAT HIS EVIDENCE IS, I'LL LET HIM SPEAK FOR HIMSELF.
- 22 THAT'S WHERE I GOT MY INFORMATION, THAT SOME OF THE FUNDS THAT
- 23 WERE APPROPRIATED FOR JAIL PERSONNEL IN THIS YEAR'S BUDGET
- 24 DIDN'T END UP IN JAIL PERSONNEL. NOW, THEY MAY HAVE ENDED UP
- 25 IN SOMETHING ELSE, THEY MAY HAVE ENDED UP IN FIELD PATROL,



- 1 THEY MAY HAVE ENDED UP IN DETECTIVE, I DON'T KNOW WHERE THEY
- 2 ENDED UP. AND I WANT TO MAKE IT CLEAR I'M NOT SUGGESTING THAT
- 3 IT WAS NEFARIOUS BUT THERE IS A PROCESS AND I'M NOT SURE YOU
- 4 KNOW, SHERIFF, AT THIS POINT, AND I APPRECIATE YOUR-- YOU HAVE
- 5 NOT BEEN A HAPPY CAMPER ABOUT THIS SITUATION THAT WE'RE
- 6 TALKING ABOUT TODAY BUT I THINK WE NEED-- YOU NEED AND THIS
- 7 BOARD NEEDS TO UNDERSTAND EXACTLY WHAT HAPPENED, HOW DID THIS
- 8 BREAKDOWN TAKE PLACE? MR. JANSSEN, WHEN YOU WERE PREPARING THE
- 9 BUDGET FOR THE BOARD LAST SPRING AND SUMMER AND WORKING WITH
- 10 THE SHERIFF'S DEPARTMENT, WERE YOU AWARE THAT THERE WAS AN
- 11 OVERCROWDING SITUATION AT THE JAILS?

12

13 C.A.O. JANSSEN: YES.

14

- 15 SUP. YAROSLAVSKY, CHAIRMAN: YES. WERE YOU AWARE THAT THERE
- 16 WERE RIOTS IN THE JAILS?

17

18 C.A.O. JANSSEN: YES.

19

- 20 SUP. YAROSLAVSKY, CHAIRMAN: WERE YOU AWARE THAT THERE WAS AN
- 21 A.C.L.U. LAWSUIT OR ISSUE PENDING OVER THE CONDITIONS AT MEN'S
- 22 CENTRAL JAIL?

23

24 C.A.O. JANSSEN: WE ALL WERE.



- 1 SUP. YAROSLAVSKY, CHAIRMAN: WE ALL WERE. WE ALL WERE. AND DID
- 2 THE BUDGET INCREASES AND ALLOCATIONS, THE SIGNIFICANT
- 3 INCREASES YOU MADE FOR JAILS, WERE THEY RESPONSIVE TO THE
- 4 SHERIFF'S REQUESTS TO ADDRESS THOSE ISSUES OF OVERCROWDING,
- 5 RIOTS, THE FLOOR SLEEPERS, ALL THE THINGS THAT THE A.C.L.U.
- 6 HAD BROUGHT FORWARD?

7

- 8 C.A.O. JANSSEN: WITH THE EXCEPTION OF THE TITLE 15
- 9 INSPECTIONS, WE GAVE THEM HALF OF WHAT THEY ASKED FOR, THE
- 10 ANSWER IS YES. THE CHALLENGE HERE IS THE 85-- OR 285 POSITIONS
- 11 THAT NOBODY KNEW ABOUT AND WE'RE NOT PREPARED TO SAY THEY
- 12 WEREN'T NEEDED. WE JUST-- NOBODY KNEW ABOUT THEM. THEY WEREN'T
- 13 AUTHORIZED. I DON'T THINK THE SHERIFF KNEW ABOUT IT. NOBODY
- 14 KNEW. THAT'S REALLY THE ISSUE HERE IS HOW DID ALL THOSE
- 15 POSITIONS AND EXPENDITURES GET OUT...

16

- 17 SHERIFF LEE BACA: I AGREE WITH THE ISSUE BUT I DISAGREE THAT
- 18 THE ASSUMPTION THAT SOMEHOW MONEY OUT OF CUSTODY WAS DIVERTED
- 19 INTO THIS EFFORT. I THINK THAT THIS IS...

20

- 21 SUP. YAROSLAVSKY, CHAIRMAN: MONEY OUT OF CUSTODY WAS DIVERTED
- 22 INTO WHAT EFFORT?

23

24 SHERIFF LEE BACA: WELL, WHAT YOU SAID...



- 1 SUP. YAROSLAVSKY, CHAIRMAN: NO, WHAT I SAID WAS, AND I'M
- 2 REPEATING WHAT MR. JANSSEN HIMSELF SAID HERE AND WHAT HE HAS
- 3 SAID, WHAT I'M SAYING-- AND HE'LL SPEAK FOR HIMSELF BUT WHAT
- 4 I'M SAYING IS THAT MONEY THAT WAS APPROPRIATED TO THE-- TO
- 5 YOUR BUDGET FOR THE CUSTODY DIVISION, CUSTODY BUDGET...

6

7 SHERIFF LEE BACA: YEAH, THAT'S THE ISSUE.

8

- 9 SUP. YAROSLAVSKY, CHAIRMAN: ...FOR PERSONNEL, THAT NOT ALL THE
- 10 PERSONNEL FOR WHICH THOSE MONEYS WERE APPROPRIATED ENDED UP IN
- 11 CUSTODY.

12

13 SHERIFF LEE BACA: THAT'S ABSOLUTELY FALSE.

14

15 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. WELL, THEN, LET'S...

- 17 SHERIFF LEE BACA: I MEAN, AND I THINK-- WELL, BUT, YOU SEE,
- 18 IT'S REAL EASY TO GET UP IN FRONT OF ALL OF US HERE AND SAY
- 19 THIS IS WHAT WE THINK MAY BE HAPPENING AND THEREFORE LET'S
- 20 JUST CREATE A BIG STORM OUT OF SMOKE AND MIRRORS. AND SO I'M
- 21 KIND OF IN A QUANDARY AS TO WHY I EVEN HAVE TO FACE THAT KIND
- 22 OF AN INQUIRY WHEN, IN FACT, IT DOESN'T EVEN HAVE EVIDENCE TO
- 23 SUPPORT THAT KIND OF A COMMENTARY AND WHAT'S UNUSUAL ABOUT,
- 24 IT'S UNNECESSARY TO THE WHOLE OF THE SUCCESSES OF THE COUNTY.
- 25 YOU KNOW, WE ARE STILL A COUNTY THAT SUCCESSFULLY DEALS WITH



- 1 THE BIGGEST CRIMINAL JUSTICE PROBLEM, THE BIGGEST HEALTHCARE
- 2 PROBLEM, THE BIGGEST TRANSPORTATION PROBLEM IN THE WHOLE
- 3 ENTIRE UNITED STATES AND I HAVE PRAISED THIS BOARD OVER AND
- 4 OVER AND OVER AGAIN AND I DON'T SUGGEST THAT I DON'T DESERVE
- 5 CRITICISM BUT NOT IN THAT RESPECT. I MEAN, I'M WILLING TO TAKE
- 6 THE HEAT ON THE FACT THAT MY MANAGERS AND I KNEW THAT THE
- 7 RUTHERFORD PROCESS IS COSTLY, IT FLUCTUATES THROUGHOUT THE
- 8 FISCAL YEAR. YOU CAN SET A BUDGET FOR A COUNTY DEPARTMENT,
- 9 MINE IN PARTICULAR, AND THAT BUDGET MAY OR MAY NOT MEET THE
- 10 CONTINUING DEMANDS OF A JAIL SYSTEM THAT IS, QUITE FRANKLY, A
- 11 JAIL SYSTEM THAT COLLAPSES. BUT THE ENTIRE CRIMINAL JUSTICE IS
- 12 COLLAPSED IN THE COUNTY OF LOS ANGELES, SO I THINK OUR
- 13 POSITIVENESS FOR ONE ANOTHER'S PROBLEMS IS IMPORTANT AND I
- 14 DON'T MIND CRITICISM BUT I CERTAINLY DON'T WANT TO BE ACCUSED
- 15 OF DOING SOMETHING I DIDN'T DO.

16

- 17 SUP. YAROSLAVSKY, CHAIRMAN: MR. JANSSEN, PERHAPS YOU WANT TO
- 18 CLARIFY THIS.

- 20 C.A.O. JANSSEN: AGAIN, WELL, THERE'S AN INTERNAL AUDIT THAT
- 21 THE SHERIFF'S OWN PEOPLE DID. THEY DID THE RIGHT THING. THEY
- 22 TRIED TO FIND OUT WHAT WAS GOING ON, WHY OVERTIME WAS GOING UP
- 23 SO HIGH AND THAT'S HOW THAT 285 POSITIONS OR THEREABOUTS WAS
- 24 IDENTIFIED AND THE SHERIFF TOOK ACTION TO DO SOMETHING ABOUT
- 25 THEM. THERE IS SIMPLY ONE LINE IN THAT AUDIT REPORT THAT SAYS,



- 1 "THIS SITUATION IS EXACERBATED BY THE CUSTODY FACILITIES
- 2 EXPERIENCING A LARGE NUMBER OF UNAVAILABLE PERSONNEL DUE TO
- 3 LOANS TO OTHER UNITS, EMPLOYEE INJURIES AND A MYRIAD OF OTHER
- 4 FACTORS." THAT'S ALL IT SAYS.

5

6 SUP. YAROSLAVSKY, CHAIRMAN: WHOSE AUDIT IS THAT?

7

- 8 C.A.O. JANSSEN: IT'S THE SHERIFF'S AUDIT. THEY WERE FINDING
- 9 OUT WHAT WAS GOING ON AND THEY DID THE RIGHT THING IN FINDING
- 10 THAT OUT. I DON'T KNOW WHAT THAT MEANS, I DON'T KNOW HOW MANY
- 11 THERE ARE, BUT THE BIG ISSUE IS THE 285 POSITIONS, THE \$31
- 12 MILLION. NOW, IF THAT NUMBER HAPPENS TO BE 20 OR 30 OR 40, I
- 13 WOULD BE CONCERNED, I DON'T KNOW THAT IT IS, BUT THAT'S WHERE
- 14 THE STATEMENT CAME FROM.

15

16 SUP. YAROSLAVSKY, CHAIRMAN: OKAY.

17

- 18 SHERIFF LEE BACA: OKAY. YES. THANK YOU. GOOD DISCUSSION. [
- 19 LAUGHTER]

20

- 21 SUP. YAROSLAVSKY, CHAIRMAN: ALL RIGHT. ANY OTHER DISCUSSION?
- 22 WE'RE GOING TO TAKE THIS-- THERE'S SOME CLOSED SESSION ASPECTS
- 23 TO THIS, RUTHERFORD RELATED.

24

25 SUP. MOLINA: THE MOTION WAS PASSED?



```
1
2
    SUP. YAROSLAVSKY, CHAIRMAN: YOURS WAS ALREADY PASSED.
3
    CLERK SACHI HAMAI: SUPERVISOR, I ACTUALLY THINK YOU'RE GOING
4
5
    TO PASS THE MOTION AND THE RUTHERFORD IS ON AS CS-3 AS A
    SEPARATE CLOSED SESSION ITEM, SO THIS ITEM WILL BE APPROVED IN
6
7
    OPEN...
8
    SUP. MOLINA: [ INAUDIBLE ]
10
11
    SUP. YAROSLAVSKY, CHAIRMAN: SO THAT'S ITEM 39...
12
13
    C.A.O. JANSSEN: WELL, THE-- NO. THE ITEM BEFORE YOU IS 39-B,
    AND THE-- I WOULD-- IT'S CERTAINLY UP TO YOU BUT, BASED ON THE
14
    SHERIFF'S LETTER OF THIS MORNING, I DON'T BELIEVE THAT THIS
15
16
    PARTICULAR -- THE MAIN ITEM IS NECESSARY ANY MORE. I THINK
    SUPERVISOR MOLINA'S ITEM IS. BUT IT'S, AS I SAID, IT'S YOUR
17
18
    DECISION.
19
20
    SUP. MOLINA: THEN I CAN JUST HANDLE IT AS A...
21
22
    SUP. ANTONOVICH: HAVE THIS REPORT BACK.
23
24
    SUP. MOLINA: ...SUBSTITUTE, RIGHT?
25
```



1 SUP. YAROSLAVSKY, CHAIRMAN: YES, YOU COULD.

2

- 3 SUP. ANTONOVICH: WE'RE ASKING FOR YOU TO ALSO GIVE THAT REPORT
- 4 BACK.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: WHICH REPORT BACK? THE ONE THAT'S
- 7 IN YOUR MOTION?

8

9 SUP. ANTONOVICH: YES.

10

- 11 SUP. YAROSLAVSKY, CHAIRMAN: WELL, I THINK THE WAY YOUR MOTION
- 12 IS WRITTEN...

13

- 14 SUP. KNABE: WELL, THERE'S A WAY TO BRING THEM TOGETHER, I
- 15 THINK, THE TWO MOTIONS.

- 17 SUP. YAROSLAVSKY, CHAIRMAN: I DON'T THINK THAT-- I MEAN, THE
- 18 MOTION IS-- YOUR MOTION IS ACCUSATORY AGAIN, AS YOU FREQUENTLY
- 19 DO, OF THE BOARD AND YOU'RE ENTITLED TO YOUR OPINION. I DON'T
- 20 SUBSCRIBE TO THAT OPINION. THIS IS NOT AN ISSUE OF THE BOARD
- 21 CUTTING 285 POSITIONS OR THE SHERIFF BEING FORCED TO CUT 285
- 22 POSITIONS. THIS STARTED WITH AN UNAUTHORIZED 285 POSITIONS,
- 23 WHICH I DON'T BELIEVE HE KNEW ABOUT AND HE'S DOING SOMETHING
- 24 ABOUT IT NOW AND I APPRECIATE THAT AND, YOU KNOW, WE'RE ALMOST
- 25 IN MARCH.



1

- 2 SUP. KNABE: WELL, BASED ON THE LETTER THAT WE JUST GOT FROM
- 3 THE SHERIFF, I DON'T THINK WE NEED 39-B. WE CAN JUST DEAL
- 4 WITH...

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: THAT'S WHY I THINK MS. MOLINA'S
- 7 SUGGESTION...

8

9 SUP. MOLINA: THAT'S WHY WE SAID TO MAKE IT A SUBSTITUTE.

10

- 11 SUP. YAROSLAVSKY, CHAIRMAN: MAKE HER AMENDMENT A SUBSTITUTE
- 12 INSTEAD OF AN AMENDMENT. I WOULD SECOND THAT AS A SUBSTITUTE.
- 13 CALL THE ROLL.

14

15 CLERK SACHI HAMAI: THERE'S A SPEAKER.

16

- 17 SUP. YAROSLAVSKY, CHAIRMAN: OH, I'M SORRY. YOU'RE RIGHT. MR.
- 18 WALTER L. JOHNSON. YOU WERE A HELL OF A PITCHER YOUR DAY, MR.
- 19 JOHNSON.

20

- 21 C.A.O. JANSSEN: I WOULD NOTE, SUPERVISOR ANTONOVICH, THAT WE
- 22 ARE ADDRESSING THESE POSITIONS FOR NEXT YEAR IN THE BUDGET, IN
- 23 CONSIDERATION OF THE BUDGET.



- 1 SUP. ANTONOVICH: HAVING THAT INFORMATION, REPORT BACK NEXT
- 2 WEEK AS THE MOTION REQUESTS WOULD BE HELPFUL.

3

- 4 SUP. YAROSLAVSKY, CHAIRMAN: WELL, WE'LL GET THAT INFORMATION
- 5 BUT I THINK WHAT WE HAVE BEFORE US IS A SUBSTITUTE MOTION FOR
- 6 YOUR MOTION.

7

- 8 SUP. ANTONOVICH: NO. I THINK IT'S AN AMENDMENT TO THE MOTION.
- 9 I HAVE NO PROBLEM WITH THE AMENDMENT.

10

- 11 SUP. YAROSLAVSKY, CHAIRMAN: BUT IT'S NOW BEEN MADE AS A
- 12 SUBSTITUTE AND WE'LL VOTE ON IT WHEN WE'RE DONE WITH THE
- 13 PUBLIC HEARING. MR. JOHNSON?

14

- 15 WALTER L. JOHNSON: GOOD MORNING, MR. CHAIRMAN, SUPERVISORS, I
- 16 HAD PREPARED COMMENTS SUPPORTING THE NEED FOR MORE JAIL GUARDS
- 17 BUT IT APPEARS THAT'S NOT EXACTLY THE ISSUE, SO I'D JUST LIKE
- 18 TO SHORTEN MY COMMENTS AND SAY THAT I WOULD LIKE TO URGE THESE
- 19 BOARD OF SUPERVISORS AND THE SHERIFF TO DEVELOP BETTER
- 20 COMMUNICATIONS. THANK YOU.

21

22 SUP. YAROSLAVSKY, CHAIRMAN: THANK YOU.



- 1 WALTER L. JOHNSON: BETWEEN EACH OTHER. YOU GUYS NEED TO BE
- 2 LESS OF A DYSFUNCTIONAL FAMILY AND MORE OF A COMMUNICATING
- 3 FAMILY. THANK YOU.

4

- 5 SUP. YAROSLAVSKY, CHAIRMAN: OH, WE'RE LESS DYSFUNCTIONAL THAN
- 6 WE APPEAR TO BE. [LAUGHTER]

7

8 C.A.O. JANSSEN: WE ARE, BELIEVE IT OR NOT.

9

- 10 SUP. YAROSLAVSKY, CHAIRMAN: BUT WE DO A POOR JOB OF
- 11 COMMUNICATING THAT SOMETIMES. ALL RIGHT. MS. MOLINA HAS A
- 12 SUBSTITUTE MOTION. CALL THE ROLL.

13

- 14 CLERK SACHI HAMAI: OKAY, I'M CALLING THE ROLE ON THE
- 15 SUBSTITUTE MOTION. SUPERVISOR MOLINA?

16

17 SUP. MOLINA, CHAIR: AYE.

18

19 CLERK SACHI HAMAI: SUPERVISOR KNABE?

20

21 SUP. KNABE: AYE.

22

23 CLERK SACHI HAMAI: SUPERVISOR ANTONOVICH?

24

25 SUP. ANTONOVICH: NO.



1

- 2 SUP. YAROSLAVSKY, CHAIRMAN: HANG ON. YOUR MIKE IS OFF. IT'S
- 3 BEEN A BAD DAY FOR THE ELECTRICIAN. OKAY, MR. ANTONOVICH VOTES
- 4 "NO," MR. KNABE VOTES AYE, MS. MOLINA VOTES AYE, I'LL VOTE
- 5 AYE, THE SUBSTITUTE MOTION IS APPROVED. NEXT ITEM. WE'RE DONE?

6

- 7 SUP. MOLINA: OH, MR. CHAIRMAN, I HAVE ONE MORE ADJOURNING
- 8 MOTION. THIS WAS A VERY TROUBLING ADJOURNMENT. I'M ASKING THAT
- 9 WE ADJOURN IN THE MEMORY OF BRANDI RENEE GUERECA OF
- 10 MONTEBELLO. SHE TRAGICALLY PASSED AWAY AT THE AGE OF 18.
- 11 BRANDI WAS A RECENT GRADUATE OF ST. PAUL HIGH SCHOOL, WAS
- 12 ACTIVE IN THE MONTEBELLO SOCCER LEAGUE. WE WANT TO EXTEND OUR
- 13 DEEPEST CONDOLENCES TO BRANDI'S MOTHER AND HER SISTERS AS WELL
- 14 AS THE ENTIRE FAMILY.

15

16 SUP. YAROSLAVSKY, CHAIRMAN: UNANIMOUS VOTE.

- 18 CLERK SACHI HAMAI: OKAY, WE NEED TO GO BACK TO THE PUBLIC
- 19 HEARINGS, ITEMS 1 AND 2. MR. CHAIRMAN, MEMBERS OF THE BOARD,
- 20 AFTER TABULATING THE BALLOTS, A DETERMINATION HAS BEEN MADE
- 21 THAT NO MAJORITY PROTEST EXISTS AGAINST THE PROPOSED
- 22 ANNEXATION AND LEVYING OF ASSESSMENTS FOR THE APPROVED
- 23 TENTATIVE SUBDIVISION TERRITORIES TRACT NUMBER 53618 TO COUNTY
- 24 LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING
- 25 DISTRICT LLA-1 UNINCORPORATED ZONE CHARTER OAK AREA. AS A



- 1 RESULT, IT WOULD BE APPROPRIATE FOR THE BOARD TO ADOPT THE
- 2 RESOLUTION TO LEVY ASSESSMENTS.

3

- 4 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. I WILL SO MOVE. SECONDED BY
- 5 MR. ANTONOVICH. WITHOUT OBJECTION, UNANIMOUS VOTE.

6

- 7 CLERK SACHI HAMAI: OKAY. ON ITEM NUMBER 2, AFTER TABULATING
- 8 THE BALLOTS, A DETERMINATION HAS BEEN MADE THAT NO MAJORITY
- 9 PROTEST EXISTS AGAINST THE PROPOSED ANNEXATION AND LEVYING OF
- 10 ASSESSMENTS FOR THE APPROVED TENTATIVE SUBDIVISION TERRITORIES
- 11 TRACT NUMBER 48086 AND PARCEL NUMBER 60272 TO THE COUNTY
- 12 LIGHTING MAINTENANCE DISTRICT 1687 AND COUNTY LIGHTING
- 13 DISTRICT LLA-1, UNINCORPORATED ZONE, SAN CLARITA AND SAN
- 14 GABRIEL AREAS. AS A RESULT, IT WOULD BE APPROPRIATE FOR THE
- 15 BOARD TO ADOPT THE RESOLUTION TO LEVY ASSESSMENTS.

16

- 17 SUP. YAROSLAVSKY, CHAIRMAN: I WILL SO MOVE. SECONDED BY MR.
- 18 ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

19

20 CLERK SACHI HAMAI: THAT COMPLETES THE PUBLIC HEARING ITEM.

- 22 SUP. YAROSLAVSKY, CHAIRMAN: IS THERE ANY PUBLIC COMMENT? OKAY.
- 23 I'M GOING TO ASK THAT WE LIMIT THE PUBLIC COMMENT TO TWO
- 24 MINUTES, BECAUSE WE HAVE QUITE A FEW PEOPLE. EACH PERSON WILL
- 25 HAVE TWO MINUTES. KING CHEUNG-- I'M GOING TO CALL THREE OR



- 1 FOUR PEOPLE -- FOUR PEOPLE DOWN TOGETHER. KING CHEUNG, BURKE
- 2 CHRISTIAN, NA'AMA BAIFUS AND ZEEV GOLDREICH. MR. CHEUNG?

3

4 KING CHEUNG: OKAY. GOOD MORNING.

5

6 SUP. YAROSLAVSKY, CHAIRMAN: GOOD MORNING.

- 8 KING CHEUNG: MY NAME IS KING CHEUNG. I'M A PARENT OF A STUDENT
- 9 WHO IS A SENIOR AT THE LOS ANGELES COUNTY SCHOOL OF ARTS AND
- 10 FOR THE LAST 2-1/2 YEARS IN THE THEATRE AND DANCE DEPARTMENT.
- 11 WE TRY TO RESOLVE THE SCHOOL AND BOARD OF EDUCATION. SO FAR WE
- 12 GET NOWHERE. THEREFORE WE'RE HERE TO ASK FOR YOUR HELP. WE
- 13 KNOW YOU'RE POWERFUL PEOPLE AND YOU ARE BOARD MEMBERS AND
- 14 HOPEFULLY SOMETHING CAN BE DONE. AND WHAT I WANT TO TALK ABOUT
- 15 IS DEALING WITH THE OUALITY OF THE ARTS EDUCATION. SINCE
- 16 SEPTEMBER OF LAST YEAR, A LOT OF TEACHERS HAVE BEEN LEFT FOR
- 17 ONE REASON OR ANOTHER AND SOME LESS EXPERIENCED HAVE BEEN
- 18 HIRED TO REPLACE THEM AND WE HAVE SO MANY TEACHERS BEING
- 19 REPLACED IN EDUCATION. ALSO, LACK OF MANAGEMENT. GET S.B.A.
- 20 DANCE. GET INTO DANCE. TEACHER IS NOT QUALIFIED TO TEACH THE
- 21 SUBJECT. AND ALSO, ONE OF THE BIG PROBLEMS IS DEALING WITH THE
- 22 CURRICULUM. WE FELT THAT THERE'S A MOVE TO A MORE COMMERCIAL
- 23 DANCING AND I PERSONALLY THINK IT'S SHOULD BE GROUNDS FOR KIDS
- 24 TO GET INTO COLLEGE AND CONSERVATORY AND I HAVEN'T SEEN
- 25 ANYBODY ASKING KIDS WHO DANCE HIP-HOP FOR THEIR AUDITIONS. AND



- 1 WHAT I'D LIKE TO DO IS ASK THE BOARD TO HELP US OUT, MAYBE
- 2 APPOINT SOMEBODY TO MEDIATE FOR US AND AS THE SCHOOL AND THE
- 3 PRINCIPAL TO TALK TO US. WE TALKED TO THEM AND THERE'S NO
- 4 RESPECT. THANK YOU VERY MUCH.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: THANK YOU. BERT CHRISTIAN AND LET
- 7 ME JUST CALL AUDREY SHIDIE-- IS IT SHIDIE? ALL RIGHT. COME ON
- 8 DOWN. MR. CHRISTIAN. YOU CAN MOVE THAT OVER.

9

- 10 SPEAKER: IF I MAY, I'M SCHEDULED-- WE HAVE PUT THIS TOGETHER
- 11 AND I WOULD LIKE TO SPEAK LAST.

12

- 13 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. THAT'S FINE. JUST IDENTIFY
- 14 YOURSELVES. YOUR NA'AMA?

- 16 NA'AMA BAIFUS: HELLO. GOOD AFTERNOON. I'M NA'AMA BAIFUS. I'M
- 17 ALSO A PARENT AT THE LOS ANGELES COUNTY HIGH SCHOOL FOR THE
- 18 ARTS AND I'M HERE TO RAISE CONCERNS THAT WERE RAISED BEFORE
- 19 AND FOR OUITE SOME TIME. MY MAIN CONCERN THAT I'M PRESENTING
- 20 HERE IS VIOLATION OF THE FIRST AMENDMENT. THE STYLE OF
- 21 MANAGEMENT THAT PROHIBITING PARENTS TO BE ACTIVE, TO RAISE
- 22 CONCERNS, THE LATEST OF WHICH WAS COMPLETELY REMOVING THE
- 23 PARENTS ORGANIZATION FROM ANY ACTION OR GATHERING ON CAMPUS.
- 24 WE WERE ORDERED BY L.A.C.O.E., WHICH IS A BOARD, TO AVOID ANY
- 25 GATHERING IN ANY PARENT BODY MEETING ON CAMPUS. WE ARE



- 1 PROHIBITED FROM POSTING OUR MINUTES FROM THE PREVIOUS MEETINGS
- 2 ON THE WEB SITE OF THE SCHOOL AND WE BASICALLY SHUT DOWN AND
- 3 THAT'S INCLUDING NOT JUST THE PARENTS, THE PARENTS ARE THE
- 4 LATEST ACT BUT BEFORE THAT, KIDS RAISED CONCERNS AND WERE
- 5 IGNORED OR DISREGARDED. ME AS A PARENT, I WROTE LETTERS AND
- 6 DID NOT RECEIVE EVEN A RESPONSE SO MUCH AS RECEIVED YOUR
- 7 LETTER, NOTHING, NO RESPONSE AT ALL AND LOOKING BACK, I FOUND
- 8 THAT THERE'S MORE THAN ONE DEPARTMENT THAT IS LIKE THAT AND
- 9 THE CONCERNS WERE RAISED FROM LONGER THAN TWO YEARS NOW
- 10 WITHOUT A PROPER RESPONSE AND SINCE WE TOOK ALL AVENUE,
- 11 BECAUSE I THOUGHT THE PRINCIPALS WOULD HANDLE IT AND THEN WE
- 12 THOUGHT L.A.C.O.E. WOULD HANDLE IT AND NOW WE ARE AT A POINT
- 13 THAT WE'VE BASICALLY SHOVED OFF AND WE WANT ACTION AND WE HAVE
- 14 PROPOSALS AND WE REALLY NEED TO RESOLVE THE ISSUES. THESE ARE
- 15 NOT TREMENDOUSLY OVERLY TOUGH ISSUES, THESE ARE REASONABLE
- 16 REQUESTS THAT WE HAVE AND NEED TO BE HEARD. THANK YOU VERY
- 17 MUCH.

18

- 19 SUP. YAROSLAVSKY, CHAIRMAN: FIRST OF ALL, HAVE YOU NOT, AS WE
- 20 SIT HERE TODAY, NOT HAD A RESPONSE FROM L.A.C.O.E.

21

22 AUDREY SHIDIE : YES, WE JUST RECENTLY HAD-- WE JUST RECENTLY--

23

24 SPEAKER: I'M GOING TO READ IT TO YOU.



- 1 SUP. YAROSLAVSKY, CHAIRMAN: YOU DON'T HAVE TO READ IT, BECAUSE
- 2 I THINK WE'VE ALL RECEIVED IT AND I THINK MY OWN STAFF HAS
- 3 BEEN IN TOUCH WITH ONE OR MORE OF YOU OVER THE COURSE OF THE
- 4 LAST SEVERAL WEEKS AND HAS ALSO BEEN WORKING WITH L.A.C.O.E.
- 5 TO TRY TO ADDRESS THIS ISSUE, SO I'M NOT GOING TO DEFEND
- 6 L.A.C.O.E. BUT I CERTAINLY WILL SEE THAT WHEN OUR CONSTITUENTS
- 7 CALLED OR CONSTITUENT AND BROUGHT THIS TO OUR ATTENTION, THAT
- 8 THERE WAS SOME FOLLOW-UP WITH THE SUPERINTENDENT DIRECTLY.
- 9 NOW, THAT'S A DIFFERENT STORY THAN-- I DON'T KNOW WHAT YOU'RE
- 10 REFERRING TO ABOUT, YOU KNOW, PARENTS DO NOT HAVE A RIGHT TO
- 11 WALK ONTO A CAMPUS WHENEVER THEY FEEL LIKE IT.

12

- 13 AUDREY SHIDIE: NO, WE HAVE-- I HAVE A LETTER HERE FROM MR.
- 14 FLORENCE PROHIBITING OUR PARENT BODY FROM MEETING ON CAMPUS,
- 15 FROM POSTING MINUTES ON--

16

- 17 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. ALL RIGHT. I DIDN'T
- 18 UNDERSTAND THAT.

- 20 ZEEV GOLDREICH: WE RAISED OVER \$100,000 THIS YEAR FOR THE
- 21 SCHOOL. WE ARE PROHIBITED TO GIVE THIS MONEY TO THE SCHOOL. WE
- 22 HAVE THE MONEY IN OUR BANK ACCOUNT. MUSIC DEPARTMENT IS GOING
- 23 FOR A COMPETITION AND THEY CAN'T USE THE MONEY THAT WE RAISED
- 24 FOR THAT COMPETITION BECAUSE WE ARE NOT ALLOWED TO DISBURSE



- 1 THE MONEY. WE HAVE \$100,000 FOR THE SCHOOL. IT'S NOT A SMALL
- 2 CHUNK OF MONEY.

3

4 SUP. YAROSLAVSKY, CHAIRMAN: WHO REFUSED TO TAKE YOUR \$100,000?

5

- 6 ZEEV GOLDREICH: WE HAVE INSTRUCTIONS IN LETTER FROM DAVID
- 7 FLORES, NOT TO GIVE THAT MONEY TO SCHOOL.

8

9 SUP. YAROSLAVSKY, CHAIRMAN: WHO IS DAVID FLORES?

10

11 ZEEV GOLDREICH: HE IS--

12

13 SPEAKER: ASSISTANT--

14

15 SUP. YAROSLAVSKY, CHAIRMAN: ASSISTANT SUPERINTENDENT?

16

- 17 SPEAKER: -- SUPERINTENDENT IN L.A.C.O.E. YESTERDAY, FEW DAYS
- 18 AGO, DAN-- THE HEAD OF THE MUSIC DEPARTMENT REQUESTED THE
- 19 MONEY...

20

21 SUP. MOLINA: BUT THEY TOLD YOU WHY. WHY DID THEY TELL YOU?

- 23 ZEEV GOLDREICH: AND HE WAS-- HE WAS REFERRED TO PRINCIPAL, THE
- 24 PRINCIPAL TOLD HIM TO GO TO THE FOUNDATION, THE FOUNDATION
- 25 TOLD HIM, WE CAN'T DISBURSE THAT MONEY BECAUSE IT'S NOT IN OUR



- 1 BUDGET, GO BACK TO SQUARE ONE. THE MONEY IS IN OUR POSSESSION.
- 2 THEY WOULDN'T TAKE IT.

3

4 SUP. YAROSLAVSKY, CHAIRMAN: WHY WOULDN'T THEY TAKE YOUR MONEY?

5

- 6 ZEEV GOLDREICH: YOU HAVE TO ASK DAVID FLORES. I CAN'T ANSWER
- 7 FOR HIM.

8

9 SUP. YAROSLAVSKY, CHAIRMAN: THEY GAVE YOU NO REASON?

10

- 11 ZEEV GOLDREICH: PART OF SHUTTING US OFF IS NOT TAKING OUR
- 12 MONEY.

13

14 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. GO AHEAD.

- 16 ZEEV GOLDREICH: MY NAME IS ZEEV GOLDREICH AND I'M HERE TO
- 17 RAISE CONCERNS ABOUT THE ISSUES OF SAFETY. IN THE YEAR
- 18 2005/2006, THERE WERE THREE INCIDENTS THAT WE KNOW OF SCHOOL
- 19 BUSES LEAVING THE SCHOOL GROUNDS, TAKING TO REHEARSALS IN
- 20 THEATERS WITHOUT TEACHER SUPERVISION ON BOARD. ONLY ADULT ON
- 21 THE BUS WAS THE DRIVER. BUS LEFT SCHOOL ON MAY 24, 2006, WITH
- 22 NO SUPERVISION, SUPERVISING ADULT ON BOARD. DEPARTMENT CHAIR
- 23 TOLD 11 GRADE STUDENT TO BE IN CHARGE OF THE BUS AND THEN SHE-
- 24 AND THAT THE DEPARTMENT CHAIR WILL FOLLOW THE BUS, WHICH IT
- 25 DIDN'T DO. THE BUS GOT LOST DRIVING FROM CAMPUS OF THE SCHOOL,



- 1 WHICH IS CASA DEL LAY TO THE ALEX THEATRE, WHICH IS 10 MILES
- 2 AWAY, ENDED UP BEING IN ALTADENA, WHICH IS 20 MILES AWAY FROM
- 3 THE ALEX THEATRE. PARENTS WHO WAITED FOR THE BUS AT THE
- 4 THEATRE WERE TOLD THAT THE BUS IS DELAYED. THE BUS ARRIVED
- 5 2:00 P.M., AN HOUR LATER AND THE WHOLE STORY WAS SHUSHED AND
- 6 THE PARENTS FOUND OUT ABOUT IT THIS YEAR ONLY IN SEPTEMBER BY
- 7 MISTAKE. ON MAY 4 AND MAY 5, 2006, TWO BUSES LEFT SCHOOL FOR
- 8 THE FIRST YEAR REHEARSAL DEPARTMENT AT PASADENA CITY COLLEGE.
- 9 AGAIN, NO SUPERVISING ADULT ON THE BUS. IN BOTH CASES, THE
- 10 BUSES GOT SAFELY TO PCC AND, AGAIN, PARENTS WERE NOT INFORMED
- 11 ABOUT THE FACT THAT THE BUSES WENT BY THEMSELVES. THIS YEAR,
- 12 AFTER WE HAD A MEETING, L.A.C.O.E. BOARD INFORMED ABOUT THOSE
- 13 PROBLEMS THIS YEAR, NOVEMBER-- STATES HERE-- ANOTHER BUS WENT
- 14 TO-- TO REHEARSAL IN PASADENA COLLEGE WITH DANCE STUDENTS AND
- 15 WITHOUT-- WITH THE SECRETARY ON BOARD AND THE SECOND BUS HAD
- 16 NO PERSON ON BOARD. LUCKILY FOR US, EVERYBODY FIT INTO ONE
- 17 BUS. WE DIDN'T HAVE FIRST AID KITS IN THE SCHOOL UNTIL ONE OF
- 18 THE PARENTS DONATED THEM. IN NOVEMBER 7TH, SCHOOLS STARTED IN
- 19 SEPTEMBER. FOR OVER TWO MONTHS, WE DIDN'T HAVE FIRST AID KITS
- 20 AND WE DIDN'T HAVE ICE PACKS FOR THE DANCERS, WHICH ARRIVED
- 21 TOWARDS THE ENDS OF NOVEMBER AFTER PARENTS WERE COMPLAINING.
- 22 THERE ARE SAFETY ISSUES THAT THE SCHOOL SHOULDN'T START THE
- 23 YEAR WITHOUT THOSE IN THE SCHOOL. THE FIRST AID KIT OF THE
- 24 SCHOOL IS STILL EMPTY. THE ONLY FIRST AID KIT THEY HAVE AT THE
- 25 DANCE DEPARTMENT IS THE ONE DONATED BY THE PARENTS.



1

2 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. WHO'S NEXT?

- 4 BERT CHRISTIAN: I'M NEXT. I'M BERT CHRISTIAN AND WE HAVE MADE
- 5 SOME RECOMMENDATIONS, SAFETY RECOMMENDATIONS THAT WE WOULD
- 6 LIKE TO SEE IMPLEMENTED, AND I JUST WANTED TO SAY THAT I'M A
- 7 NEW PARENT. MY DAUGHTER JUST STARTED IN SEPTEMBER AND SO IT'S
- 8 OUITE SURPRISING TO SEE THAT THE RESPONSE OR THE LACK OF
- 9 RESPONSE THAT WE GET IN TERMS OF JUST DEALING WITH THIS, THAT
- 10 WE HAVE TO-- WE'RE RELUCTANT THAT WE HAVE TO COME TO THIS
- 11 STAGE IN ORDER TO SEEMINGLY GET A HEARING FROM THE
- 12 ADMINISTRATION BUT AT ANY RATE, JUST QUICKLY, SOME OF THE
- 13 SUGGESTIONS THAT WE HAVE IS THAT WE FORM A SAFETY PROTOCOL
- 14 COMMITTEE CONSISTING OF AT LEAST ONE RISK MANAGEMENT
- 15 PROFESSIONAL STUDENT REPRESENTATIVE FROM EACH ART DEPARTMENT
- 16 AND AT LEAST ONE PARENT FROM EACH ART DEPARTMENT AND A FACULTY
- 17 MEMBER TO REVIEW THE CURRENT SAFETY POLICIES AND PROCEDURES
- 18 AND TO ENSURE THAT SAFETY PROTOCOLS ARE CLEAR, CONSISTENT AND
- 19 FULLY INCLUSIVE OF ALL ASPECTS OF THE DEPARTMENTS. THIS
- 20 COMMITTEE WOULD MAKE RECOMMENDATIONS REGARDING FACULTY
- 21 TRAINING AND AWARENESS OF SAFETY PROTOCOLS. PROVIDE ON CAMPUS
- 22 ACCESS TO CLINICAL PSYCHOLOGIST ONE MONTH TO ACCEPTANCE OF OUR
- 23 RECOMMENDATIONS TO ADDRESS THE STUDENT AND FACULTY EMOTIONAL
- 24 IMPACT THESE PAST SEVERAL MONTHS HAVE HAD ON THEM AND THE
- 25 IMPACT THAT HAS OCCURRED OVER THE PAST SEVERAL YEARS IN THE



- 1 THEATRE DEPARTMENT. RESUME IMMEDIATELY THE ONE SCHOOL, ONE
- 2 BUDGET PROCESS WITH THE CONTINUED FOCUS ON BEST PRACTICES IN
- 3 THE AREA OF BUDGETING AND ACCOUNTING. IN THE INTEREST OF
- 4 SALVAGING THE SCHOOL YEAR FOR THE SENIORS IN THE DANCE
- 5 DEPARTMENT, RESTORE THE DEPARTMENT AS MUCH AS POSSIBLE TO ITS
- 6 STATUS AS OF AUGUST 2006, INVITING ANY TEACHERS WILLING TO
- 7 RETURN TO THEIR FORMER ROLES TO DO SO, AND PLACE THE DANCE
- 8 DEPARTMENT IN THE CARE OF THE L.A.H.S.A. PRINCIPAL AND THE
- 9 ACTING CHAIR. TO MAINTAIN THE CURRENT THEATRE FACULTY UNTIL
- 10 SUCH TIMES AS THE FINDINGS FROM THE SCHOLASTIC ART INTEGRITY
- 11 COMMITTEE ARE RECEIVED AND THE ART-- WE'RE RECOMMENDING THAT
- 12 THE PERFORMING OF A SCHOLASTIC ART INTEGRITY FOR ALL ART
- 13 DEPARTMENTS BEGINNING WITH THE THEATRE AND PROCEEDING TO DANCE
- 14 AND OTHER DEPARTMENTS TO CONDUCT AN AUDIT OF THE CONTENT AND
- 15 IMPLEMENTATION OF THE THROUGH LINE OF THE CURRICULA. THIS
- 16 COMMITTEE COULD BE CO-SHARED BY SHEILA BERGMAN, THE EXECUTIVE
- 17 DIRECTOR OF THE FOUNDATION AND OBJECTIVE EDUCATION ART
- 18 SPECIALIST AGREED UPON BY L.A.C.O.E., THE L.A.H.S.A.
- 19 FOUNDATION AND THE BOARD. THIS COMMITTEE WOULD TAKE INTO
- 20 CONSIDERATION THE STRATEGIC VISION OF THE FOUNDER, CAROLINE
- 21 AMESON, LOST ACCREDITATION REQUIREMENTS CONSISTENT WITH THE
- 22 REQUIREMENTS FOR COLLEGE REQUIREMENTS CONSISTENT WITH SILLY
- 23 BUS TO ENSURE STUDENTS GET INTO TOP CONSERVATORIES AND
- 24 UNIVERSITIES AND IMMEDIATELY IMPLEMENT WEEKLY STAFF MEETINGS
- 25 WITH THE THEATRE AND DANCE DEPARTMENTS THAT INCLUDE ALL



- 1 FACULTY AND EXECUTIVE DIRECTORS OF THE FOUNDATION. THESE
- 2 MEETINGS START TO PROVIDE AN OPEN AND SAFE FORUM FOR FACULTY
- 3 COMMUNICATION REGARDING ISSUES OF SCHOLARSHIP CONSERVATORY
- 4 METHODOLOGY, ADHERENCE TO SYLLABI AND FINALLY TO ESTABLISH A
- 5 WORKING RELATIONSHIP WITH FRIENDS OF ARTS D THAT WAS DISC
- 6 EARLIER SO THAT THEY CAN RESUME ACTIVITIES ON THE CAMPUS,
- 7 INCLUDING BUT NOT LIMITED TO PARENT MEETINGS, PRODUCING
- 8 GRADUATION, PROVIDING SUPPORT FOR STUDENTS, VOLUNTEERS AND
- 9 FACULTY FOR AUDITIONS AND PERFORMANCES AND SUPPORTING THE
- 10 L.A.H.S.A. ART DEPARTMENTS WHERE APPROPRIATE, BUDGET TO
- 11 ACTUALS HAVE BEEN DEMONSTRATED AND PARTICIPATION IN SCHOOL
- 12 COMMITTEES.

- 14 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. THANK YOU. MY SUGGESTION IS
- 15 YOU CONTINUE TO WORK WITH-- ALL OF YOU WHO HAVE BEEN WORKING
- 16 WITH MY OFFICE, TALK WITH OUR OFFICE, BUT IT'S NOT MY OFFICE'S
- 17 PROBLEM EXCLUSIVELY, IT'S ALL FIVE DISTRICTS THAT ARE IN THIS
- 18 PROGRAM AND IN THE DANCE PROGRAM, TOO AND IT'S INCUMBENT UPON
- 19 L.A.C.O.E. AND YOU FOLKS TO COMMUNICATE WITH ONE ANOTHER. I AM
- 20 NOT PREPARED, AS WE SIT HERE TODAY AND BASED ON WHAT I KNOW
- 21 AND I ACTUALLY HAVE LOOKED INTO THIS BASED ON THE LETTERS THAT
- 22 I'VE GOTTEN FROM SEVERAL PEOPLE, YOU KNOW, I USED TO BE A
- 23 TEACHER A LONG TIME AGO AND MY PARENTS WERE BOTH TEACHERS AND
- 24 THERE'S A FINE LINE WHEN A PARENT INTERVENES. SOMETIMES THE
- 25 PARENTS ARE JUSTIFIED AND SOMETIMES THE TEACHERS-- OR THE



- 1 SCHOOL IS JUSTIFIED. I DON'T KNOW ENOUGH TO KNOW WHICH IS
- 2 WHICH, SPEAKING FOR MYSELF. OTHERS MAY BE MORE INFORMED ABOUT
- 3 THIS THAN I AM BUT IT'S SOMETHING THAT NEEDS TO GET RESOLVED
- 4 AND THERE CAN'T BE THIS KIND OF ONGOING ANTAGONISM BECAUSE
- 5 IT'S COMING AT THE EXPENSE OF THE KIDS, I'M SURE THAT THE KIDS
- 6 ARE THE ONES THAT ARE PAYING THE PRICE FOR IT. NOT YOU AND NOT
- 7 THE SUPERINTENDENT AND SO GET TO THE BOTTOM OF THIS AND IT MAY
- 8 NOT BE ALL TO YOUR SATISFACTION AT THE END OF THE DAY BUT THE
- 9 L.A. COUNTY HIGH SCHOOL FOR THE ARTS IS AN OUTSTANDING SCHOOL.
- 10 IT HAS A TREMENDOUS REPUTATION, IT PRODUCES GREAT-- IT TRAINS
- 11 AND PRODUCES GREAT TALENT OF THE KIDS WHO COME THERE AND
- 12 VIRTUALLY EVERY STUDENT THAT GOES THERE HAS A VERY POSITIVE
- 13 EXPERIENCE AND I DON'T THINK IT'S-- WHATEVER THE ISSUES ARE
- 14 HERE IS NOT SOMETHING THAT SHOULD TAINT THE ENTIRE-- THE
- 15 ENTIRE SCHOOL. JUDGING FROM THE NUMBER OF PEOPLE IN MY-- IN MY
- 16 DISTRICT ALONE WHO ARE ANXIOUS TO HAVE THEIR CHILDREN ATTEND
- 17 THIS SCHOOL, IF THIS WAS SUCH A TERRIBLE PLACE, I DON'T THINK
- 18 THERE WOULD BE A LONG LINE OF PEOPLE TRYING TO GET IN BUT
- 19 THAT'S NOT TO SAY THAT YOU MAY NOT HAVE ISSUES THAT NEED TO BE
- 20 ADDRESSED. I THINK THE SCHOOL OFFICE OF EDUCATION, L.A.C.O.E.,
- 21 IS BEGINNING TO ENGAGE AND I HOPE THAT THAT WILL-- THAT
- 22 PROCESS WILL COME TO A SATISFACTORY RESOLUTION. MY OFFICE IS
- 23 PREPARED TO HELP, MY STAFF HAS WORKED WITH SOME OF YOU, I
- 24 THINK AND SO LET ME JUST LEAVE IT AT THAT. THANK YOU. I DON'T



- I KNOW IF ANYBODY ELSE WILL SAY ANYTHING BUT IF NOT, THANK YOU
- 2 FOR COMING.

3

4 KING CHEUNG: MAY I JUST SAY ONE COMMENT?

5

6 SUP. YAROSLAVSKY, CHAIRMAN: YES.

7

- 8 KING CHEUNG: ALL WE'RE ASKING, IS THAT WE WANT TO TALK TO THE
- 9 SCHOOL, THE PRINCIPAL, SUPERINTENDENT, ASSISTANT
- 10 SUPERINTENDENT BUT THEY REFUSE TO TALK TO US, WITH THE PARENTS
- 11 THAT BROUGHT THE PROBLEM TO THEM.

12

13 SUP. MOLINA: WHAT HAPPENED WHEN YOU MET WITH THE FACILITATOR?

14

15 **ZEEV GOLDREICH:** WE WERE KICKED OUT OF THE MEETING.

16

- 17 SUP. MOLINA: YOU WERE KICKED OUT OF THE MEETING. WHY WERE YOU
- 18 KICKED OUT OF THE MEETING?

19

- 20 ZEEV GOLDREICH: BECAUSE THE FACILITATOR SAID IT'S A MEETING
- 21 FOR HIM AND THE SCHOOL BOARD AND HE DOESN'T WANT ONLY ONE SITE
- 22 TO BE THERE. I DIDN'T KNOW THAT WE HAD SITES. ALL OF US HAVE
- 23 ONE SIDE, THE STUDENTS' SIDE AND HE SAID, WELL, ONLY ONE SIDE
- 24 IS REPRESENTED HERE.



- 1 SUP. MOLINA: I THINK WHAT WE'RE ALL TRYING TO DO HERE IS
- 2 CREATE A-- CREATE A COOPERATIVE ATMOSPHERE AND I THINK YOU
- 3 NEED TO BE SOMEWHAT COOPERATIVE. IT'S MY UNDERSTANDING THEY'RE
- 4 TRYING TO ADDRESS THOSE ISSUES AND THEY'VE CREATED A MECHANISM
- 5 FOR THAT. I THINK THE LETTER COVERS IT, FOR THE MOST PART. I
- 6 KNOW IT'S-- ONE OF THE THINGS IS THAT WE'RE NOT ALWAYS GOING
- 7 TO GET AN ANSWER TO EVERY SINGLE THING WE WANT OUR WAY, SO
- 8 HOPEFULLY WE CAN HAVE A COOPERATIVE ATMOSPHERE. I THINK
- 9 THEY'VE MADE SOME EFFORT TO CORRECT SOME OF THESE ISSUES AND
- 10 ADDRESS THEM TO THE EXTENT THAT THEY CAN AND IT ISN'T AS
- 11 CLEARLY AS YOU'RE POINTING OUT, HAVING-- KNOWING A LITTLE BIT
- 12 OF WHAT'S GOING ON.

13

- 14 ZEEV GOLDREICH: I DON'T THINK A SAFETY ISSUE IS SOMETHING
- 15 THAT'S NOT--

16

- 17 SUP. MOLINA: THE SAFETY ISSUE, YOU'RE MAKING IT SOUND AS IF
- 18 THERE WAS NOT A PARENT ON THE BUS AND THAT TEACHER WAS
- 19 REPRIMANDED FOR THAT ISSUE. YOU'RE MAKING IT SOUND MUCH MORE
- 20 THAN IT IS.

21

22 ZEEV GOLDREICH: THERE WAS NO TEACHER AND THERE WAS NO--



- 1 SUP. MOLINA: I DON'T MEAN TO BE DISRESPECTFUL BUT WE'RE TRYING
- 2 TO BE RESPECTFUL, WE'RE TRYING TO OPERATE AN ENTIRE SCHOOL IN
- 3 THOSE STANDARDS AND WE DID CORRECT THAT.

4

- 5 ZEEV GOLDREICH: NO, IT WASN'T CORRECTED, BECAUSE AFTER THAT
- 6 HAPPENED, A BUS WENT WITH ONLY A SECRETARY ON BOARD AND THE
- 7 SECOND BUS WENT WITH NO ADULT ON BOARD EXCEPT FOR THE DRIVER,
- 8 SO THE PROBLEM WAS NOT CORRECTED. AFTER WE INFORMED EVERYBODY
- 9 AND AFTER WE COMPLAINED ABOUT IT--

10

- 11 SUP. MOLINA: AGAIN AND ON THAT LETTER, IT SAYS IF YOU HAVE
- 12 THOSE ISSUES, TO PLEASE RAISE THEM.

13

14 ZEEV GOLDREICH: WE RAISED THEM.

- 16 SUP. MOLINA: THERE'S AN EXPECT-- SIR, I DON'T THINK WE HAVE A
- 17 COOPERATIVE RELATIONSHIP HERE. WE'RE TRYING TO DO ALL THAT WE
- 18 CAN. THIS IS A SCHOOL THAT IS SO ESSENTIAL AND THERE ARE A LOT
- 19 OF STUDENTS, I TALKED TO SOME OF THE PARENTS MYSELF THAT ARE
- 20 VERY HAPPY WITH SOME OF THE THINGS THAT ARE GOING ON AND WE
- 21 UNDERSTAND YOUR CONCERNS AND IT DOESN'T MEAN WE'RE TRYING TO
- 22 DISMISS THEM, WE'RE TRYING TO CREATE AN ENVIRONMENT IN WHICH
- 23 ALL OF IT CAN BE ADDRESSED AND I APOLOGIZE IF, IN FACT, THEY
- 24 DIDN'T DO IT THE SECOND TIME, AND WE WILL TAKE CARE OF THAT
- 25 FOR YOU.



1

- 2 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. WE WILL CONTINUE TO WORK
- 3 WITH YOU. DORN?

4

- 5 SUP. KNABE: THIS IS LIKE A BAD P.T.A. FIGHT, FOUNDATION,
- 6 PARENTS, BOTH SIDES AND THE PARENTS ARE TRYING TO PUT THIS
- 7 BOARD IN THE MIDDLE OF THIS FIGHT AND, YOU KNOW, OUR GOAL IS
- 8 TO MAKE SURE THAT THE KIDS ARE PROVIDED WITH THE ACADEMIC
- 9 EDUCATION AND THEATRE, YOU KNOW, EVERYTHING ELSE OUT THERE TO
- 10 MAKE SURE IT HAPPENS AND HOPEFULLY THERE WILL BE A LITTLE
- 11 BALANCE TO THIS PROCESS BECAUSE WE OBVIOUSLY HAVE HEARD FROM
- 12 PARENTS ON THE OTHER SIDE, TOO, SO...

13

- 14 AUDREY SHIDIE: I HAVE JUST ONE REQUEST, THAT I NOTICED THAT
- 15 THE KIDS, THE STUDENTS ARE NOT THE FOCAL POINT WHEN I CAME TO
- 16 DISCUSS IT WITH THE PRINCIPAL AND WITH L.A.C.O.E., FOR SOME
- 17 REASON, THEY COME BACK TO ME WITH PERSONNEL AND I'M NOT
- 18 INVOLVED IN PERSONNEL. NO, I DON'T WANT TO BE INVOLVED IN
- 19 PERSONNEL. I WANT THEM TO THINK WHAT'S BEST FOR MY CHILD.
- 20 THAT'S ALL I ASK. KIDS ARE INTIMIDATED...

- 22 SUP. YAROSLAVSKY, CHAIRMAN: WELL, BUT YOU ARE INVOLVED IN
- 23 PERSONNEL AND YOU'VE INVOLVED YOURSELF IN PERSONNEL. YOU KNOW
- 24 IT AND I KNOW IT, SO IT'S DISINGENUOUS TO SAY YOU DON'T WANT
- 25 TO BE INVOLVED IN PERSONNEL. IT'S A DIFFICULT SITUATION. I



- 1 THINK YOU NEED TO UNDERSTAND THAT. I KNOW IT'S DIFFICULT WHEN
- 2 IT'S YOUR OWN CHILD. I'VE BEEN IN THAT SITUATION MYSELF BUT
- 3 THE-- THERE IS A PROCESS THAT NEEDS TO BE RESPECTED AND YOU
- 4 SHOULD HAVE A PROCESS THAT IS OPEN TO YOU TO MAKE YOUR VIEWS
- 5 HEARD. IF THEY HAVEN'T BEEN HEARD ADEQUATELY AT L.A.C.O.E., WE
- 6 ALL APOLOGIZE FOR THAT BUT THERE ARE OTHER WAYS THAT YOU COULD
- 7 GET HEARD. YOU GOT HEARD THROUGH OUR OFFICE, YOU GOT HEARD
- 8 THROUGH THE OTHER OFFICES, YOU CAN COME HERE. THERE HAS BEEN
- 9 SOME RESPONSE FROM L.A.C.O.E. AND IT MAY NOT BE ADEQUATE BUT
- 10 THERE ARE SOME THINGS YOU'VE ASKED FOR THAT MAY NOT HAPPEN AND
- 11 MAYBE SHOULD NOT HAPPEN, AND MAYBE YOUR OPINION IS JUST
- 12 INCORRECT ABOUT CERTAIN PERSONNEL THAT YOU DON'T CARE FOR. I
- 13 DON'T KNOW. I'M NOT THERE BUT I'VE BEEN IN ENOUGH CLASSROOMS
- 14 IN MY LIFETIME TO KNOW THAT THE VIEWS OF PEOPLE WHO ARE NOT IN
- 15 THE CLASSROOM CAN SOMETIMES-- YOU DON'T-- SOMETIMES YOU'RE AT
- 16 A DISADVANTAGE, YOU ONLY SEE IT THROUGH ONE PRISM, THE SCHOOL
- 17 WILL SEE IT THROUGH ANOTHER PRISM, AND SOMETIMES THE SCHOOL
- 18 ONLY SEES IT THROUGH THEIR PRISM. AND OUR PROBLEM IS, OUR
- 19 CHALLENGE IS AND YOURS IS AND I HOPE YOU WILL TAKE THIS IN THE
- 20 SPIRIT IN WHICH IT IS GIVEN IS TO SYNTHESIZE BOTH YOUR GROUP,
- 21 THE PARENTS' GROUP AND THE SCHOOL ADMINISTRATION. THIS SHOULD
- 22 NOT HAVE COME TO THIS AND IT SHOULD-- BUT I DON'T THINK IT'S
- 23 JUST ONE SIDE'S FAULT OR JUST ANOTHER SIDE'S FAULT. I THINK WE
- 24 PROBABLY, JUDGING FROM EXPERIENCE, LIFE EXPERIENCE, WE ALL,
- 25 BOTH SIDES CONTRIBUTED TO THE SITUATION. WE NEED TO JUST



- 1 EXTRICATE OURSELVES IN THE INTEREST OF THE KIDS. I APPRECIATE-
- 2 WE ALL APPRECIATE THE-- YOU TOOK TIME OUT OF YOUR DAY AND
- 3 YOUR WORK TO BE HERE AND IT'S NOT EASY TO DO THAT AND THAT IN
- 4 ITSELF IS A STATEMENT AND WE WILL CONTINUE TO WORK WITH YOU
- 5 AND TRY TO RESOLVE IT. WE DON'T WANT TO BE PUT IN THE MIDDLE
- 6 OF IT BUT WE'RE IN THE MIDDLE OF IT.
- 8 KING CHEUNG: YOU KNOW WHAT THE PROBLEM IS THAT THE SCHOOL...
- 10 SUP. YAROSLAVSKY, CHAIRMAN: WELL, I'M SORRY, MR. CHEUNG. WE'VE
- 11 HAD MORE OF A CONVERSATION THAN WE NORMALLY EVER DO IN PUBLIC
- 12 COMMENT.

7

9

13

15

17

- 14 ZEEV GOLDREICH: THANK YOU.
- 16 NA'AMA BAIFUS: THANK YOU.
- 18 SUP. YAROSLAVSKY, CHAIRMAN: YOU'RE WELCOME. THANK YOU FOR
- 19 COMING. WE HAVE OTHER PEOPLE. AUDREY SHIDIE, LYNDA MORAN AND
- 20 BRENDA WILSON. MISS SHIDIE?
- 22 AUDREY SHIDIE: YES. HI. MY NAME IS AUDREY SHIDIE AND I'VE BEEN
- 23 COMING DOWN HERE TALKING TO GLORIA MOLINA, YVONNE BURKE ABOUT
- 24 A ISSUE. THEY SUPPOSED TO BE CALLING ME BACK BUT THEY NEVER
- 25 DID. BE SHE CAN SAY SHE CAN TALK TO OTHER PARENTS BUT WHAT



- 1 ABOUT ME, I'M A PARENT, TOO, WHEN IT COME DOWN TO MY KIDS. I
- 2 ASKED HER ABOUT TWO LETTERS I BROUGHT TO THEM AND GAVE THEM A
- 3 COPY OF. ONCE WAS WHEN MY PARENTAL RIGHTS WERE TERMINATED AND
- 4 THE OTHER ONE SAYING THAT MY PARENTAL RIGHTS WEREN'T
- 5 TERMINATED, SO I ASKED HER AND YVONNE BURKE TO LOOK INTO THE
- 6 MATTER. SHE CLAIMED SHE WAS, SHE CLAIMED SHE WAS GOING TO GET
- 7 BACK TO ME, GLORIA MOLINA, YVONNE BURKE. NO ONE CALLED ME AND
- 8 I WAS ASKING HER AND I'M COMING BACK AGAIN WITH THE SAME
- 9 ISSUE. HOW MANY TIMES DO I HAVE TO COME AND ASK ABOUT THIS
- 10 SAME ISSUE? IF SHE CAN CALL PARENTS ABOUT A SCHOOL PROBLEM,
- 11 WHY CAN'T SHE CALL ME ABOUT A COURT PROBLEM? AND ALL I WANT TO
- 12 KNOW IS, WHAT'S GOING ON WITH THE CASE, ARE ANYBODY LOOKING
- 13 INTO IT? I DON'T THINK SO, BECAUSE IF THEY WAS, SHE GOT MY
- 14 NUMBER. I LEFT MY NUMBER 50 TIMES WITH HER SECRETARY AND I'D
- 15 LIKE TO KNOW, GLORIA MOLINA, WHY HAVEN'T YOU CALLED ME BACK?

16

- 17 SUP. MOLINA: WHEN YOU LEFT YOUR NUMBER WITH MY SECRETARY,
- 18 WHICH SECRETARY DID YOU TALK TO?

19

20 AUDREY SHIDIE: THE ONLY ONE.

21

22 SUP. MOLINA: WHICH ONE?

23

24 AUDREY SHIDIE: I DON'T KNOW HER NAME.



1 SUP. MOLINA: YOU DON'T KNOW HER NAME.

2

3 AUDREY SHIDIE: NO, BUT SHE SAID SHE GAVE YOU THE MESSAGE.

4

5 SUP. MOLINA: NO, YOU DID NOT CALL MY OFFICE, MA'AM.

6

- 7 AUDREY SHIDIE: OH, YES, I DID. I CALLED YOUR OFFICE, TALKED TO
- 8 YOUR SECRETARY. I SAID IS GLORIA MOLINA AVAILABLE? SHE SAID,
- 9 WHAT'S YOUR NAME? I SAID AUDREY SHIDIE, TAKE MY NUMBER DOWN
- 10 AND MY NAME, GIVE HER THE MESSAGE.

11

- 12 SUP. MOLINA: MA'AM, AGAIN, THE ISSUE HERE AND I DON'T KNOW TO
- 13 WHAT EXTENT AND I'LL SAY IT AGAIN AND WE'RE GOING TO-- WE HAVE
- 14 BEEN LOOKING FOR YOUR INFORMATION, WE DON'T HAVE IT, WHICH
- 15 MEANS THAT MORE THAN LIKELY YOU DIDN'T CALL OUR OFFICE, BUT
- 16 JUST SO THAT YOU KNOW, THESE ARE ISSUES THAT ARE UNDER
- 17 CHILDREN'S SERVICES AND UNDER THE COURTS THAT WE ARE NOT
- 18 AUTHORIZED TO BE INVOLVED IN. WHEN YOUR PARENTAL RIGHTS ARE
- 19 TERMINATED, THOSE ARE NOT OUR DETERMINATIONS, THOSE ARE...

20

- 21 AUDREY SHIDIE: BUT THEN AGAIN, I GAVE YOU ANOTHER LETTER
- 22 SAYING THAT THEY WASN'T TERMINATED AND YOU SAID, YOU, YOURSELF
- 23 AND YVONNE BURKE, SAID, "OH, WE'RE GOING TO LOOK INTO THAT,"
- 24 BUT YOU NEVER DID, YOU NEVER DID GET BACK IN TOUCH WITH ME.



- 1 SUP. MOLINA: ...FOLLOW UP AND CONTACT OUR OFFICE, MA'AM. WE
- 2 CAN'T MAKE THIS UP BY OURSELVES, SO...

3

4 AUDREY SHIDIE: WELL, YOU TOOK RESPONSIBILITY FOR IT.

5

- 6 SUP. YAROSLAVSKY, CHAIRMAN: OKAY. I THINK SHE'S-- I THINK
- 7 SHE'S MADE HERSELF CLEAR. WE CANNOT INTERVENE IN A MATTER THAT
- 8 IS PENDING BEFORE A COURT OR THAT HAS BEEN ADJUDICATED BY A
- 9 COURT. I DON'T KNOW WHAT YOU THOUGH YOU HEARD FROM ANY MEMBER
- 10 OF THIS BOARD BUT THIS IS STANDARD OPERATING PROCEDURE.

11

12 AUDREY SHIDIE: BUT THEY ALSO SAID THAT...

13

14 SUP. YAROSLAVSKY, CHAIRMAN: WELL, I APOLOGIZE.

15

- 16 SUP. MOLINA: MS. SHIDIE, YOU HAVE GIVEN US THREE DIFFERENT
- 17 ADDRESSES. 8511 SOUTH MAIN, 707 EAST 8TH 84TH, 311-1/2 WEST
- 18 33RD...

19

- 20 AUDREY SHIDIE: THAT'S MY RESIDENCE-- THAT'S WHERE I MOVED TO
- 21 NOW.

22

- 23 SUP. MOLINA: WELL, WE RESPOND TO YOU ON THE ADDRESSES THAT WE
- 24 HAVE.



- 1 AUDREY SHIDIE: OKAY. THEN I CALLED RECENTLY AND GAVE YOU THE
- 2 ADDRESS THAT I MOVED TO, 311-1/2 WEST 33RD STREET.

3

4 SUP. MOLINA: WE'LL SEND THE LETTERS TO THAT NEW ADDRESS.

5

6 AUDREY SHIDIE: THANK YOU.

7

- 8 SUP. YAROSLAVSKY, CHAIRMAN: THANK YOU, MS. SHIDIE. LYNDA
- 9 MORAN, BRENDA WILSON AND JAMES EBERT.

10

11 BRENDA WILSON: GOOD AFTERNOON.

12

13 SUP. YAROSLAVSKY, CHAIRMAN: GOOD AFTERNOON.

- 15 BRENDA WILSON: GOOD AFTERNOON, CHAIRMAN, SUPERVISORS MOLINA,
- 16 KNABE, MS. BURKE, ANTONOVICH. WE COME BEFORE YOU TODAY WITH
- 17 SOME CONCERNS. I KNOW OUR FACES ARE PROBABLY KIND OF FAMILIAR
- 18 NOW. I'M BRENDA WILSON, PRESIDENT OF NEW IMAGE EMERGENCY
- 19 SHELTER, LINDA MORAN, DEPUTY DIRECTOR AND JIM EBERT, PROGRAM
- 20 ADMINISTRATOR BUT WE COME BEFORE YOU THIS MORNING WITH A MAJOR
- 21 CONCERN. NOW, YOU KNOW A FEW WEEKS AGO WE BROUGHT THE WOMEN
- 22 HERE FOR A PROJECT THAT WAS APPROVED BY SUPERVISOR BURKE'S
- 23 OFFICE FOR TRANSITIONAL HOUSING FOR HOMELESS WOMEN. AND WE
- 24 WROTE THAT BECAUSE WE WERE SEEING A CONTRACT, 100, WELL OVER
- 25 200 WOMEN AND YOU'VE COME TO OUR HEED AND SOLVED THAT AND WE



- 1 SAY THANK YOU. WE HAVE A PENDING GRANT WITH SUPERVISOR KNABE'S
- 2 OFFICE WE'RE WAITING ON AS WELL BUT TODAY'S ISSUE IS VERY,
- 3 VERY MAJOR. YOU KNOW, I LOOK BACK OVER THE LAST 18 YEARS THAT
- 4 WE PROVIDED EMERGENCY SHELTER SERVICES IN THE COUNTY OF LOS
- 5 ANGELES AND WHAT COMES TO MIND THE MOST FOR THE THREE OF US IS
- 6 THIS LAST WINTER SHELTER PROGRAM THAT ENDED MARCH THE 15TH WAS
- 7 OUR WORST OF 18 YEARS IN OPERATION. I SAY THAT BECAUSE WE
- 8 SERVED, AFTER THE PROGRAM ENDED ON MARCH THE 15TH, THE 16TH,
- 9 WE-- THE CONTRACT WAS FOR 400. WE TOOK IN AN AVERAGE OF ABOUT
- 10 155. WE TURNED AWAY UPWARDS OF 200. WE HAD TO SOLICIT THE
- 11 ASSISTANCE OF TWO OF THE POLICE DEPARTMENTS OF CENTRAL
- 12 DIVISION AND THE NEWTON DIVISION TO HELP US BECAUSE IT WAS
- 13 JUST OVERWHELMING. WE'RE GOING TO BE FACED WITH THAT PROBLEM,
- 14 IF NOT MAJOR AGAIN THIS YEAR. WE HAVE TWO WEEKS LEFT IN THE
- 15 WINTER SHELTER PROGRAM, MOLINA AND YAROSLAVSKY, PLEASE, THIS
- 16 IS VERY IMPORTANT.

17

18 SUP. YAROSLAVSKY, CHAIRMAN: I'M LISTENING. GO AHEAD.

19

20 LYNDA MORAN: THANK YOU.

21

- 22 BRENDA WILSON: THANK YOU. IT'S A MAJOR CRISIS. I MEAN, WE ARE
- 23 SEEING, BELIEVE IT OR NOT, AN AVERAGE OF...



- 1 SUP. YAROSLAVSKY, CHAIRMAN: I'LL GIVE YOU AN EXTRA MINUTE.
- 2 WE'LL GIVE YOU AN EXTRA MINUTE. GO AHEAD.

3

- 4 BRENDA WILSON: WE'RE SEEING AN AVERAGE OF 25 MORE NEW CLIENTS
- 5 A NIGHT. NOW, WE'VE MAINSTREAMED WELL OVER 3,800 LAST YEAR
- 6 ALONE BUT WE'VE TAKEN IN 4,000 NEW, SO, I MEAN, THE CYCLE
- 7 CONTINUES AND IT CONTINUES. WE NEED HELP. I HAVE SOME STATS
- 8 HERE I'D LIKE TO SHARE WITH YOU AND THE FIRST IS, JUST FROM
- 9 MARCH THE 16TH WHEN THE WINTER SHELTER ENDED AND THE YEAR
- 10 ROUND BEGAN, FOR A THREE-MONTH PERIOD, WE SERVED 35,794
- 11 CLIENTS. WE TURNED AWAY 11,353. THAT'S A LOT OF FOLKS THAT WE
- 12 COULDN'T SERVE. AND, OF THAT, THE TOTAL THAT WE DID SERVE WAS
- 13 47,147. THAT'S A LOT OF PEOPLE. AND I GUARANTEE YOU, IT SCARES
- 14 US EVERY TIME WE THINK ABOUT THIS. THE 15TH, IN TWO WEEKS,
- 15 HERE WE COME BACK AGAIN TO THIS ISSUE. WE'VE EVEN HAVE HAD TO
- 16 PUT SECURITY OFFICERS ALONG THE FENCE TO KEEP THE CLIENTS FROM
- 17 CLIMBING OVER THE FENCE TO TRY TO GET IN AND WE'RE STILL
- 18 TAKING IN OVER 150 AND THE SITUATION HAS GOTTEN WORSE IN L.A.
- 19 COUNTY, AND WE'RE NOT JUST SERVING THE CLIENTS IN SUPERVISOR
- 20 BURKE'S OFFICE-- DISTRICT. THEY COME FROM ALL OVER, ALL OVER
- 21 SEEKING SERVICES. SO WHAT WE'D LIKE TO ASK OF YOU TODAY IS...

22

- 23 SUP. YAROSLAVSKY, CHAIRMAN: DO YOU WANT TO TURN IT OVER TO
- 24 HER? IS THAT MISS WILSON.



- 1 BRENDA WILSON: YEAH. SHE'S GOING TO TURN HERS OVER TO ME. SO
- 2 WE'RE COMING BEFORE YOU TODAY TO SAY WE NEED HELP. WE NEED
- 3 HELP. AND THIS WINTER SHELTER PROGRAM, I HAVE A TENT ATTACHED
- 4 TO THE 400 BEDS. OUR PARKING LOT IS A STRUCTURED TENT NOW,
- 5 WHICH SERVES 200. IF WE COULD GET THE FUNDS TO AT LEAST
- 6 OPERATE UNTIL JULY THE 1ST, IN THE TENT, WHICH WOULD COVER 200
- 7 BEDS AND, THEN, WITH THE 400, WE FEEL CONFIDENT THAT WE CAN
- 8 SERVE 600-- WELL, WE KNOW WE CAN SERVE 600 BUT IT WON'T BE--
- 9 THE IMPACT WILL NOT BE AS GREAT.

10

- 11 LYNDA MORAN: I THINK ONE IMPORTANT ISSUE THAT PERHAPS MS.
- 12 WILSON FORGOT TO STATE IS THAT RIGHT NOW THERE ARE 18 WINTER
- 13 SHELTER PROGRAMS IN EXISTENCE. AS OF MARCH THE 15TH, THOSE 18
- 14 PROGRAMS WILL NO LONGER-- WELL, THEY WILL CLOSE UNTIL, OF
- 15 COURSE, DECEMBER 1, WHEN THE WINTER SHELTER PROGRAM BEGINS AND
- 16 ONCE IT, YOU KNOW, STARTS AGAIN. SO IT SERVES 2,100 HOMELESS,
- 17 SO, AT THE END OF THE MARCH 15TH WHEN THEY ALL CLOSE, THE
- 18 PROBLEM IS WE HAVE CLOSE TO WELL-- WELL OVER 400 OR MORE
- 19 CLIENTS THAT ATTEMPT TO GET INTO OUR YEAR-ROUND SHELTER
- 20 PROGRAM, WHICH MAX IS 400 AND IT'S JUST BEEN DEVASTATING.
- 21 THANKS TO THE NEWTON POLICE DEPARTMENT AND CENTRAL DIVISION...

22

23 SUP. YAROSLAVSKY, CHAIRMAN: WHERE IS YOUR SHELTER?

24

25 BRENDA WILSON: 3804 BROADWAY PLACE.



1
2 SUP. YAROSLAVSKY, CHAIRMAN: HAVE YOU DISCUSSED THIS-- THIS IS

3 SUPERVISOR BURKE'S DISTRICT, CORRECT?

4

- 5 BRENDA WILSON: YES, YOU KNOW, THEY'RE HOMELESS. THEY COME FROM
- 6 ALL OVER.

7

- 8 SUP. YAROSLAVSKY, CHAIRMAN: HAVE YOU DISCUSSED THIS WITH
- 9 SUPERVISOR BURKE'S OFFICE AT ALL?

10

- 11 BRENDA WILSON: NO. WELL, WE WERE HOPING SHE'D BE HERE TODAY
- 12 BUT, AGAIN, ISN'T THE HOMELESS OF THE COUNTY EVERYONE'S ISSUE,
- 13 ALL YOUR ISSUE? I MEAN, IT'S NOT LIKE THEY HAVE HOMES. THEY
- 14 COME FROM ALL OVER.

15

- 16 SUP. MOLINA: WE DON'T HANDLE THEM THIS WAY, MA'AM. I MEAN, YOU
- 17 KNOW THAT. YOU COULD HAVE COME INTO OUR OFFICE, YOU COULD HAVE
- 18 SAT DOWN WITH SOME OF OUR FOLKS. I MEAN, WHAT DO YOU WANT US
- 19 TO DO RIGHT NOW? HAND YOU A BUNCH OF DOLLARS? WHAT DO YOU
- 20 WANT?

21

22 LYNDA MORAN: OH, NO.

- 24 SUP. MOLINA: SO THE ISSUE IS WE HAVE THREE PEOPLE IN THE
- 25 C.A.O.'S OFFICE WHO ARE HANDLING HOMELESS SERVICES, WE HAVE



- 1 L.A.H.S.A. THAT DOES IT, WE HAVE PEOPLE IN OUR OWN OFFICES. I
- 2 REALLY THINK...

3

- 4 LYNDA MORAN: WELL, WE WANTED TO SHARE THIS INFORMATION FROM
- 5 YOU.

6

7 SUP. YAROSLAVSKY, CHAIRMAN: YOU'RE ENTITLED TO DO THAT.

8

- 9 SUP. MOLINA: WE'RE TRYING TO UNDERSTAND FOR A MECHANISM TO GET
- 10 SOME RESOLUTION. JUST SHARING IT AND DROPPING IT IN A BUCKET
- 11 IS NOT AN ANSWER.

12

13 BRENDA WILSON: WELL, HAVE WE EDUCATED YOU TO WHAT'S GOING ON?

14

- 15 SUP. YAROSLAVSKY, CHAIRMAN: LET ME CUT THIS OFF. WHAT I'M
- 16 GOING TO ASK IS, DAVID, IF YOU COULD HAVE-- GET THEIR CONTACT
- 17 NUMBERS AND HAVE YOUR HOMELESS COORDINATORS CONTACT THEM WHEN
- 18 IT'S POSSIBLE AND SEE...

19

- 20 SUP. KNABE: WE WORK WITH THEM ON THE LONG BEACH AREA ON A
- 21 NUMBER OF OCCASIONS AND THEY DO GREAT WORK AND WE'RE TRYING TO
- 22 WORK WITH YOU ON THE L.A.H.S.A. THING, TOO, SO HOPEFULLY...

- 24 SUP. YAROSLAVSKY, CHAIRMAN: THERE ARE A NUMBER OF AGENCIES IN
- 25 THIS SAME SITUATION WHO GET WINTER SHELTER FUNDS AND THEN,



2	THE OPPORTUNITY WE HAVE BUT IT'S NOT JUST IN THIS PARTICULAR
3	CASE, SO THAT MAY BE THE MORE GLOBAL ISSUE BUT WE'LL PUT YOU
4	TOGETHER WITH THE RIGHT DEPARTMENT. THAT'S ALL WE HAVE. WE
5	HAVE CLOSED SESSION.
6	
7	CLERK SACHI HAMAI: IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
8	NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
9	CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-1, CS-2 AND CS-3,
10	CONFERENCES WITH LEGAL COUNSEL REGARDING EXISTING LITIGATION,
11	ITEM CS-4, CONFERENCE WITH LEGAL COUNSEL REGARDING SIGNIFICANT
12	EXPOSURE TO LITIGATION, ONE CASE, AND ITEM CS-5, INTERVIEW AND
13	CONSIDER CANDIDATES FOR APPOINTMENT TO THE POSITION OF
14	DIRECTOR OF CHILD SUPPORT SERVICES AND CONFERENCE WITH LABOR

NEGOTIATOR, MICHAEL J. HENRY, DIRECTOR OF PERSONNEL, AS

INDICATED ON THE POST AGENDA AND SUPPLEMENTAL AGENDA. THANK

COME SUMMERTIME, IT'S A DIFFERENT BALL GAME AND I APPRECIATE

18

15

16

17

YOU.

19

2021

22

23

24

25



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REPORT OF ACTION TAKEN IN CLOSED SESSION ON FEBRUARY 27, 2007
2
3
4
5
    CS-1. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
    (Subdivision (a) of Government Code Section 54956.9) Alice
6
   Mitchell, et al. v. County of Los Angeles, et al., U.S.
7
8
    District Court Case CV 03-08421
9
    This is a lawsuit seeking damages for alleged violation of
10
11
    civil rights and wrongful death against the County and
    Sheriff's Deputies.
12
13
    ACTION TAKEN: The Board authorized its legal counsel to file
14
15
    an appeal from the judgment of the United States District
16
    Court in the aforementioned case.
17
18
    The vote of the Board was unanimous with Supervisor Burke
19
    being absent.
20
    CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
21
22
    (Subdivision (a) of Government Code Section 54956.9) Deborah
23
    A. Ricketts v. Conny B. McCormack, et al., Los Angeles
24
    Superior Court Case No. BC 318044
25
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- 1 This litigation involves the issue of whether the County
- 2 Recorder failed to timely record and index reconveyances of
- 3 deeds of trust. No reportable action was taken.

4

- 5 CS-3. CONFERENCE WITH LEGAL COUNSEL EXISTING LITIGATION
- 6 (Subdivision (a) of Government code Section 54956.9) Dennis
- 7 Rutherford et al. v. Sherman Block, et al., United States
- 8 District Court for the Central District of California, Case
- 9 No.CV 75 04111-DDP

10

- 11 This is a continuing class action lawsuit concerning
- 12 conditions of confinement in the County jails. No reportable
- 13 action was taken.

14

- 15 CS-4. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION
- 16 (Subdivision (b) of Government Code Section 54956.9)
- 17 Significant exposure to litigation (one case)

18

19 No reportable action was taken.

- 21 CS-5. PUBLIC EMPLOYMENT (Government Code Section 54957)
- 22 Interview and consider candidates for appointment to the
- 23 position of Director of Child Support Services CONFERENCE WITH
- 24 LABOR NEGOTIATORS (Government Code Section 54957.6) Agency
- 25 Representative: Michael J. Henry, Director of Personnel;



1	Unrepresented Employees: Candidates for position of Director
2	of Child Support Services.
3	
4	ACTION TAKEN: The Board pursuant to County Code Section
5	2.06.010B, waived the provisions of 2.06.010A and 2.06.020
6	through 2.060.030, and appointed Steven J. Golightly to the
7	position of Director of Child Support Services, effective
8	April 1, 2007; and instructed the Director of Personnel to
9	negotiate an annual salary and execute an at-will employment
10	contract which is approved as to form by the County Counsel
11	subsequent to approval of an annual salary for Steven J.
12	Golightly by the Board of Supervisors.
13	
14	The vote of the Board was unanimous with Supervisor Burke
15	being absent.
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	



1	I, JENNIFER A. HINES, Certified Shorthand Reporter
2	Number 6029/RPR/CRR qualified in and for the State of
3	California, do hereby certify:
4	That the transcripts of proceedings recorded by the
5	Los Angeles County Board of Supervisors February 27, 2007,
6	were thereafter transcribed into typewriting under my
7	direction and supervision;
8	That the transcript of recorded proceedings as
9	archived in the office of the reporter and which
10	have been provided to the Los Angeles County Board of
11	Supervisors as certified by me.
12	I further certify that I am neither counsel for, nor
13	related to any party to the said action; nor
14	in anywise interested in the outcome thereof.
15	IN WITNESS WHEREOF, I have hereunto set my hand this 1st
16	day of March 2007 for the County records to be used only for
17	authentication purposes of duly certified transcripts
18	as on file of the office of the reporter.
19	
20	JENNIFER A. HINES
21	CSR No. 6029/RPR/CRR
22	